HAVE PATRON LEAVE ID AND
SIGN FOR THIS VOLUME

DOCUMENTS DEPT.
SAN FRANCISCO
PUBLIC LIBRARY

5
CLOSED
STACKS

GOVERNMENT INFORMATION CENTER
SAN FRANCISCO PUBLIC LIBRARY

DOCUMENTS DEPARTMENT

SAN FRANCISCO PUBLIC LIBRARY

3 1223 90187 1773

MAR 1 9 1980

Digitized by the Internet Archive
in 2012 with funding from
California State Library Califa/LSTA Grant

http://www.archive.org/details/studyofsanfranci1957sanf

A Study of the

San Francisco Police Department

DOCUMENTS
OCT 6 1972
SAN FRANCISCO
PUBLIC LIBRARY

1957

FRANCIS J. AHERN
Chief of Police

Mr. Alfred Smith

SAN FRANCISCO
PUBLIC LIBRARY

DOCUMENTS

REFERENCE BOOK

Not to be taken from the Library

C

S T U D Y

I

o f

SAN FRANCISCO POLICE DEPARTMENT

December 7, 1957

FRANCIS J. AHERN
CHIEF OF POLICE

Ref
352.2
Sa52/s

S. F. PUBLIC LIBRARY

79 16

TABLE OF CONTENTS

	Page
INTRODUCTION - - - - - - - - - - - - - - - -	1
SUMMARY OF RECOMMENDATIONS - - - - - - - - -	8
PHASE I	
PERSONNEL DISTRIBUTION	
Present and Requested - - - - -	13
Civilian Replacements	14
Additional Civilian Personnel - - - - - - - - - -	15
Additional Personnel and Vehicles - - - - - - - - -	18
HEADQUARTERS UNITS - - - - - - - - - - -	20
BUREAU OF INSPECTORS - - - - - - - - - -	31
TRAFFIC BUREAU - - - - - - - - - - - - -	57
DISTRICT STATIONS	
Arrests by Company 1956 - - - - - -	91
Offenses by Company 1956 - - - - -	93
Central Police District - - - - - -	94
Southern Police District- - - - - -	99
Potrero Police District - - - - -	103
Mission Police District - - - - -	112
Northern Police District- - - - -	118
Park Police District- - - - - - -	123
Richmond Police District- - - - -	129
Ingleside Police District - - - -	134
Taraval Police District - - - - -	141

Page

PHASE II- - - - - - - - - - - - - - - - - - 146

JUVENILE - - - - - - - - - - - - - - 149

CHANGING POLICE PROBLEMS - - - - - 153

DRUNK DATA - - - - - - - - - - - - - - 164

Arrest Data Excluding Drunks - - - - - - - - 166

CRIME TRENDS - - - - - - - - - - - - 168

CONGESTION FACTORS - - - - - - - - - 173

INTELLIGENCE UNIT - - - - - - - - - 175

PLANNING & RESEARCH BUREAU - - - - 178

WARRANT BUREAU- - - - - - - - - - - 180

COMMUNICATIONS BUREAU - - - - - - 188

CONCLUSIONS & RECOMMENDATIONS- - - 189

ARREST AND OFFENSE DATA 1956-1957

Central Station - - - - - - - 205
Southern Station - - - - - - 207
Potrero Station - - - - - - - 209
Mission Station - - - - - - - 211
Northern Station - - - - - - 213
Park Station - - - - - - - - 215
Richmond Station - - - - - - 217
Ingleside Station - - - - - - 219
Taraval Station - - - - - - - 221
Traffic Bureau - - - - - - - 223
Juvenile Bureau - - - - - - - 224
Headquarters Company- - - - - 225
Inspectors Bureau - - - - - - 226
Bureau of Special Services- - 227
Other Authorities - - - - - - 228

Page

BEAT COVERAGE AND PATROL DISTRIBUTION

Central Station - - - - - - - - 230
Southern Station - - - - - - - 234
Potrero Station - - - - - - - - 238
Mission Station - - - - - - - - 242
Northern Station- - - - - - - - 246
Park Station - - - - - - - - - 250
Richmond Station - - - - - - - 254
Ingleside Station - - - - - - - 258
Taraval Station- - - - - - - - 262

PHASE III

SUMMARY - - - - - - - - - - - - - - - - 266

COMPARISONS, PHASES I, II and III - 267

PATROL DIVISION - - - - - - - - - - - 272

DETECTIVE DIVISION- - - - - - - - - - 284

MISCELLANEOUS UNITS - - - - - - - - - 289

TRAFFIC DIVISION - - - - - - - - - - 201

STATION DATA

Central Station - - - - - - - - - 304
Southern Station- - - - - - - - - 322
Potrero Station - - - - - - - - - 339
Mission Station - - - - - - - - - 360
Northern Station- - - - - - - - - 379
Park Station - - - - - - - - - - 397
Richmond Station - - - - - - - - 418
Ingleside Station- - - - - - - - 436
Taraval Station - - - - - - - - - 456

This report represents a study of the San Francisco Police Department by the Chief of Police, his Staff and Planning and Research Bureau, Commanding Officers, and other members of this Department. In so doing, two paramount factors were always kept utmost in mind:

(1) That of providing the maximum police service for the people of the City and County of San Francisco;

(2) That of providing such police service at a minimum cost to the taxpayer, with no sacrifice of those basic, essential police services so vital to the maintenance and protection of the health, safety, and welfare of this ever-growing and changing metropolis.

In the interest of clarity, the different phases of this study, which involve organizational changes as well as deployment of personnel and vehicles, are set out in chronological order.

During the month of June 1956, a Bond Issue was passed by the voters of the City and County of San Francisco for the building of a new Hall of Justice. A study of the Police Department's organizational structure was made at that time so that upon completion of this new Hall of Justice, proper allocation of space could be made for the various units. At that time, it was recommended and noted on the preliminary drawing for the new Hall of Justice that space be allocated for Assistant Chief, Deputy Chiefs, and a Central Warrant Bureau.

In order to logically evaluate the need of the Department, a factual study was thereupon made, and toward this end all Commanding Officers were requested to furnish us with the following:

(1) An estimate of what they would need to properly and efficiently perform the police functions with which they were charged. They were also requested in making such estimate to specifically indicate, if such was their problem, whether or not their foot beats were or were not too large for effective coverage, and whether or not a realignment of same should

be made, as well as whether or not 2-man cars should be placed in operation in their district.

(2) In setting forth their evaluation of their needs, they were further instructed that any requests should be supported by an explanation as to where their personnel should be deployed and their vehicles utilized.

* * * * * * * * * *

PHASE I

Phase I contains, among other things, in alphabetical order corresponding to the name of the unit involved:

A. Estimates of police needs by the various Commanding Officers, and explanations therefor.

B. A check, examination, and analysis of data for the purpose of determining whether or not certain uniformed personnel could be replaced by civilian employees, thus releasing such uniformed personnel for active police service in the field.

C. This phase also contains a composite picture of all personnel and equipment, present and requested, and an analysis of the present and proposed use of such personnel and vehicles was made by this group.

D. This phase also contains the number of offenses for all Companies on a month to month basis, with a totalized summary of same.

Following an analysis of all the material contained in this phase, a budget request was made in February 1957 for three (3) clerk stenographers to release three (3) women protective officers from clerical duties, as well as twenty-two (22) civilian personnel for the purpose of releasing twenty-two (22) uniformed officers for active duty, in order to bring the Department to a maximum operating efficiency.

PHASE II

Phase II contains an evaluation of the police problems as contained in Phase I, with reasons and findings therefor.

It should be stated at this time that this group felt that no specific criteria, formula, or yardstick could be utilized to measure with complete exactness the police need, and recognized that any prior attempts to do so had met with failure, although well recognizing that certain police tasks could be measured.

This group felt that the key-note of effective patrol is observation, which, although an intangible, in point of measure is an element of greatest importance, and upon which the success or failure of a police department could lie.

Phase II also clearly sets forth the added police problems that now confront the City and County of San Francisco. The crime trends are also graphically set forth, as well as the fact that for the first six months of 1957 there was a 5.4% reduction of major crimes in this City.

Phase II also shows, in terms of economy and efficiency, why a Central Warrant Bureau should be established in this Department.

Recommendations, based on maximum adminis-

trative and operational efficiency, were also set forth recommending that the top level structure be re-organized into four (4) major divisions, namely: (1) PATROL DIVISION: (2) DETECTIVE DIVISION: (3) TRAFFIC DIVISION; and (4) ADMINISTRATION. In addition, other top level changes were recommended.

It was also recommended that the INSPECTORS BUREAU be re-designated DETECTIVE DIVISION, and that the presently titled INSPECTORS should be re-named DETECTIVES.

This phase also contains a breakdown, month by month, of all the offenses and arrests in the various police districts. A breakdown of beat distribution and coverage is also set forth.

PHASE III

Phase III sets forth a final determination of ABSOLUTE present needs in terms of personnel and vehicles.

* * * * * * * * * *

Police departments are composed of more than men, money, and equipment. If our primary police task is to efficiently and economically be

accomplished, our men must be adequately deployed and our equipment must be effectively used. We must continue to study the past, analyze the present, and plan for the future.

* * * * * * * * * *

SUMMARY OF RECOMMENDATIONS

(1) A re-organization of the Department into four (4) major divisions, each commanded by a Deputy Chief (Inspector): Patrol Division; Detective Division; Traffic Division; Administration.

(2) The present Deputy Chief of Police should be re-designated Assistant Chief of Police.

(3) The title of Assistant Deputy Chief should be re-designated Aide to the Assistant Chief.

* * * * * * * * *

PATROL DIVISION

(4) Supervising Captain should be redesignated Deputy Chief (Inspector), Patrol Division.

(5) City Prison should be placed under the Deputy Chief (Inspector), Patrol Division.

(6) The Mounted Unit should be placed under the Deputy Chief (Inspector), Patrol Division.

* * * * * * * * *

DETECTIVE DIVISION

(7) Chief of Inspectors should be re-designated

Deputy Chief (Inspector), Detective Division.

(8) The present Captain of Inspectors should be re-designated Captain of Detectives.

(9) Inspectors should be re-designated Detectives.

a. Detective 1st Grade corresponding to the present position of Inspector.

b. Detective 2nd Grade corresponding to the present position of Assistant Inspector.

* * * * * * * * *

TRAFFIC DIVISION

(10) The Director of Traffic should be re-designated Deputy Chief (Inspector), Traffic Division.

(11) Traffic Division should be re-organized into three (3) units: Enforcement - Captain in Charge; Congestion - Captain in Charge; and Traffic Services - Lieutenant in Charge.

* * * * * * * * *

ADMINISTRATION

(12) The present position of Department Secretary should be re-designated Deputy Chief (Inspector), Administration.

ADMINISTRATION (Cont'd)

(13) The three Bureaus, namely, (a) Planning and Research Bureau, (b) Personnel and Training Bureau, and (c) Criminal Information Bureau should be placed under the Deputy Chief (Inspector), Administration. Each of the above units should be commanded by a Director.

(14) The Accounting and Purchasing Unit should be placed under, and become a part of, Planning and Research Bureau.

(15) The Police Range should be placed under the Director, Bureau of Personnel.

(16) The Police Surgeon should be placed under the Director, Bureau of Personnel.

(17) Bureau of Criminal Information should provide a 24-hour Record Room service.

(18) A Central Warrant Bureau should be established and placed under this Bureau.

* * * * * * * * * *

(19) The present Bureau of Special Services should be re-designated the Vice Bureau and commanded

by a Director, reporting directly to the Chief of Police.

(20) The Juvenile Bureau should remain directly responsible to the Chief of Police. This Bureau should be commanded by a Captain.

(21) The position, Secretary, Chief of Police, should be established.

* * * * * * * * * *

ADDITIONAL PERSONNEL

(22) Sworn Personnel:

Lieutenant	2
Sergeant	3
Patrolman	25

Civilian Personnel (Replacing Sworn Personnel):

All Categories	28

(23) ADDITIONAL VEHICLES 29

NOTE: a) If the supplemental appropriation for the Central Warrant Bureau is approved, the above request will be reduced by Lieutenant - 1; Sergeant - 1; Vehicles - 10.

b) The above request for an additional twenty-five (25) patrolmen was based on, and took

into consideration, the anticipated approval of the establishment of the Central Warrant Bureau, which would result in the releasing of twenty-nine (29) uniformed personnel for other duties, as well as the replacement of sworn personnel by civilian employees as above indicated.

ATION OR REAU	PRESENT PERSONNEL						PRESENT EQUIP.			REQUESTED PERSONNEL						REQUESTED EQUIP.		
	CAP	LT	INSP	SGT	PTLM	CLK	CAR	SOLO	3/WL	CAP	LT	INSP	SGT	PTLM	CLK	CAR	SOLO	3/W
A	1	3		17	116		4		2		1		1	31		1		
B	1	3		17	88		4		2					22				
C	1	3		15	63		4		2					43		1		
D	1	3		15	89		4		2					13		1		
E	1	3		18	130		4		2					51		1		
F	1	3		15	80		3		2				3	21				
G	1	3		17	85		5		2					40				
H	1	3		16	80		5		2				2	22		1		
I	1	3		16	78		5		2					37				
NILE	1			2	31		7				2		1	6	3	4		
NAL IATION		1		6	26	24	1						2		11			
:	2	4	1	32	279	7	26	85	64	1	2		1	78	7	6	34	
:CTORS	2	11	128	2	49	9	57					40			6	16		
LIGENCE IIT			2	1	1	1	2					2			1	1		
S	1			3	28		7									2		
NING & RCH				1	3		1							3	2	1		
CAPT. ERS.	2						2								1			
DET.		1		1	2	1	1								2*	1		
AL										1	5	42	10	367‡	31	35	34	

* - - - This includes two (2) positions of Class J-66 Garageman.

‡ - - - This includes 25 Patrolmen + 3 Women Protective Officers to be made available for reassignment by civilian replacements

R E C A P I T U L A T I O N

The following number of CIVILIAN PERSONNEL in the classifications indicated are requested to REPLACE MEMBERS OF THE UNIFORMED FORCE presently performing these functions.

RECORD ROOM

5 Uniformed officers to be replaced by General Clerk Typists, Class B-512 @ $340 per month.

STATISTICAL OFFICE

1 Sergeant to be replaced by Supervisor of Tabulating Division, Class B-310.4 @ $600 per month.

2 Patrolmen to be replaced by Statisticians, Class B-239 @ $515 per month.

GENERAL OFFICE

1 Patrolman to be replaced by General Clerk Typist, Class B-512 @ $340 per month.

BUREAU OF PERSONNEL

4 Patrolmen to be replaced by General Clerk Typists, Class B-512 @ $340 per month.

PROPERTY CLERK

5 Patrolmen to be replaced by General Store Keepers, Class B-354 @ $430 per month

WARRANT BUREAU (City Hall)

7 Patrolmen to be replaced by General Clerk Typists, Class B-512 @ $340 per month.

JUVENILE BUREAU

3 Women Protective Officers to be replaced by General Clerk Stemographers, Class B-408 @ $350 per month.

---

28 TOTAL

ADDITIONAL CIVILIAN PERSONNEL REQUESTED

In order to operate at maximum efficiency and to utilize to its full potential police personnel, it is essential that proper and adequate reports of investigations be maintained in such a manner that thorough and efficient reports are submitted with a minimum los of time to the investigative personnel. In order to accomplish this, it is essential that additional clerical personnel in the numbers indicated be assigned to the following units.

RECORD ROOM

7 General Clerk Typists, Class B-512 @ $340 per month. Four (4) such Clerk Typists will be required to work at nights allowing this division to be opened on a twenty-foru hour basis. Premium pay (6.25% additional) is necessary for four (4) such positions.

1 General Clerk Stenographer, Class B-408 @ $350 per month. To be assigned to the Director Bureau of Criminal Information.

STATISTICAL OFFICE

1 Tabulating Operator, Class B-310 @ $380. This position is essential for present operation. At the present time, this position has been filled intermittently by temporary personnel. If this Unit is to operate efficiently and effectively, this position becomes a necessity.

1 General Clerk Typist, Class B-512 @ $340 per month. This position is essential for the typing of statistical report. This Clerk-Typist will also be utilized part-time as a tabulating machine operator.

TELEPHONE SECTION

1 Telephone Operator, Class B-454 @ $325 per month. This unit operates on a twenty-four hour per day, seven days a week basis. An additional operator is necessary to provide a relief operator. At the present time, it is necessary on occasion to hire a temporary operator for intermittent periods of time.

BUREAU OF INSPECTORS

6 General Clerk Stenographers, Class B-408 @ $350 per month, to be assigned as follows:

1 to Burglary Detail
1 to Fraud Detail
1 to General Works Detail
1 to Missing Persons Bureau
1 to Robbery Detail
1 to Bureau of Identification

These six positions have become an absolute necessity due to the desired practice of full and complete reporting on all criminal investigations.

PLANNING & RESEARCH BUREAU

2 General Clerk Stenographers, Class B-408 @ $350 per month. At the present time no clerical help is authorized for this unit. Among the duties of this unit are the preparation of procedure manuals, the revision of the rules and regulations, answering miscellaneous correspondence detailed research and study. In addition, this unit has recently been designated as the information and welfare unit of this department. The duties involved require extensive clerical operation for satisfactory completion. It is thus essential that two Clerk Stenographers be assigned to this Unit so that it may operate with reasonable efficiency.

INTELLIGENCE UNIT

1 General Clerk Stenographer, Class B-408 @ $350 per month. It is the duty of the Unit to operate as a clearing house of information with reference to organized crime and criminals. This Unit is a focal point of the fourteen Western States who contribute information on the movements of all known members of organized crime. In the keeping of these records, a voluminous correspondence it is essential this Unit be provided with suitable clerical help.

SUPERVISING CAPTAIN & DIRECTOR OF PERSONNEL

1 General Clerk Stenographer, Class B-408 @ $350 per month. Many personnel investigations are required dealing with

members of this department. It is generally the duty of either the Supervising Captain or the Director of Personnel to conduct such investigations, the taking of statements, etc. At present, it is necessary to borrow a clerk stenographer from some other Unit thus depriving the parent unit of the services of their stenographer for protracting periods of time. Many times such investigations must be postponed until adequate clerical help is available. This position is essential.

GARAGE

2 Garagemen, Class J-66 @ $83 per week (plus premium pay of 6.25% for night work). At the present time, this department operates almost two hundred (200) automobiles, many of which are operating on a twenty-four hour basis. The garage presently is closed at 2 AM due to the lack of available garagemen. This department operates a tow car which is requested at all hours of the day and night by all city departments. If the call is received after 2 AM, it is necessary that the disabled vehicle remain on the street until 8 AM. This situation is not conductive to efficient police operation and should be corrected.

23 TOTAL

HEADQUARTERS UNITS

(Other than Bureau of Criminal Information)

REPLACEMENTS

GENERAL OFFICE

1 Patrolman to be replaced by General Clerk Typist, Class B-512.

BUREAU OF PERSONNEL

4 Patrolmen to be replaced by General Clerk Typist, Class B-512.

PROPERTY CLERK

5 Patrolmen to be replaced by General Store Keepers, Class B-354

JUVENILE BUREAU

3 Women Protective Officers to be replaced by General Clerk Stenographers, Class B-408.

13 TOTAL

ADDITIONAL PERSONNEL & VEHICLES

INTELLIGENCE UNIT

2 Investigators (Inspectors)

1 General Clerk Stenographer, Class B-408

1 Automobile

PLANNING & RESEARCH BUREAU

3 Patrolmen

2 General Clerk Stenographers, Class B-408

1 Automobile

BUREAU OF SPECIAL SERVICES

2 Automobiles

JUVENILE BUREAU

2 Lieutenants

1 Sergeant

6 Patrolmen

3 General Clerk Stenographers, Class B-408

4 Automobiles

VEHICLE INSPECTION DETAIL

1 Automobile

SUPERVISING CAPTAIN & DIRECTOR OF PERSONNEL

1 General Clerk Stenographer, Class B-408

GARAGE

2 Garagemen, Class J-66

2 Limousines

1 Tow Truck

1 Pick-up Truck

1 Oldsmobile 98 or equivalent for the Chief of Police

---

37 TOTAL

January 15, 1957

Francis J. Ahern
Chief of Police

Sir:

I respectfully request that the following items, and additional personnel be given consideration as necessary to the efficient operation of the Intelligence Unit for the fiscal year 1957-58.

Personnel	Two (2) additional Investigators. One (1) File Clerk. (Clerk typist)
Office Equipment	One (1) Typewriter One (1) Secretary model copying machine Thermofax. One (1) Set file cabinets, letter size four drawer. Metal Y & E. Four (4) Sets of two drawer 3 x 5 card size file cabinets Metal. Y & E. One (1) Metal desk. To be used by above requested two investigators. Two (2) Two metal chairs for desk.
Electronic Equipment	Two (2) Revere make tape recorders with preamp installed Two (2) Low impedence microphones for Installation in police autos. Two (2) Inverters, to be installed in police autos, to convert 6V battery power to 110 Volt A.C. for recorder operation. One (1) Battery operated tape recorder and leather carrying case.
Automotive equipment	One (1) Additional auto for above two requested investigators.
Photographic Equipment	One (1) Spotlite camera, to be installed on above requested police vehicle One (1) 35 MM Camera for undercover work.

Respectfully submitted

George D. Murray
Inspector of Police #1338

SAN FRANCISCO POLICE DEPARTMENT

FRANCIS J. AHERN
CHIEF OF POLICE

Police Juvenile Bureau
Wednesday, December 5, 1956

SUBJECT: Request for additional personnel and vehicles.

SIR: I respectfully report the following:

Pursuant to your order of November 30, 1956, I have evaluated the need of the Juvenile Bureau for additional personnel, and the following facts are submitted for your information:

All cases involving juveniles should be completely investigated. Each case should be investigated to insure that all co-delinquents are apprehended, all property recovered, and all background of the youths involved is known, in order that proper disposition of the case can be made. With an increase of about twenty-five percent in the cases investigated in the past ten months, over the same period last year, we have been unable to give all of these cases proper investigation due to the lack of personnel.

If this bureau is furnished with the much needed personnel, we will be able to enter a field of police work that heretofore has been neglected, that is to properly investigate the sources of delinquency. Juvenile officers on patrol, who are alert to the information of gangs which may commit delinquent acts, can deter their information, and through proper handling can guide the gang members into acceptable activities.

I suggest the following minimum additional personnel to make the Juvenile Bureau function in an efficient manner:

Lieutenants	-	2
Sergeants	-	1
Patrolmen	-	6
Civilian Clerks	-	3
Automobiles	-	4

The two lieutenants will be platoon commanders, releasing two sergeants for patrol duty. At the present time we have no supervision at the level of execution. The additional sergeant will act as relief for the patrol sergeants and lieutenants on days off, vacations, etc. The six additional patrolmen are needed for patrol duty, this actually is only an addition of four as we have lost two patrolmen in the past month who have not been replaced. Jack Attwood who has retired, and John Kerrigan who was transferred to the Bureau of Special Services. The three civilian clerks will release three policewomen from office duty, which will augment the patrol force. The clerks, with the proper training, willbe better able to handle the statistical work of this bureau. At the present time very few statistics are kept, due to the lack of personnel. The four additional vehicles are needed for patrol duty. Attached is a roster showing present strength and dispersement.

Respectfully Submitted,
WILLIAM A. HANRAHAN, CAPT. OF POLICE

BUREAU OF CRIMINAL INFORMATION

REPLACEMENTS

Eight uniformed personnel to be replaced by eight civilian employees.

ADDITIONAL PERSONNEL

7	General Clerk Typists for the Record Room.
1	General Clerk Stenographer for Director.
1	Tabulating Operator, Class B-310.
1	General Clerk Typist for Statistical office.
1	Telephone Operator.
11	TOTAL

NOTE

The three (3) uniformed personnel presently declared surplus from the radio room should be re-assigned to the Records Room proper, thus allowing the Central Records Section to operate on a twenty-four (24) hour basis without additional personnel.

Two (2) Sergeants (additional) requested for this unit have been included in the total manpower request.

SAN FRANCISCO POLICE DEPARTMENT

Bureau of Criminal Information

Date: December 14, 1956

TO: FRANCIS J. AHERN
Chief of Police

SUBJECT: DATA FOR ANNUAL BUDGET REQUESTS 1957-58
AS PER G.O. #103 (11-30-56)

Sir:

Pursuant to your instructions, I have attached hereto a statement of the personnel requirements for this Bureau for the fiscal period 1957-58. Also attached are copies of the specific requests submitted by the various units which compose the Bureau of Criminal Information stating their individual needs as to equipment and supplies, etc.

/S/ Edward V. Comber, Director
Bureau of Criminal Information

DATA FOR ANNUAL BUDGET REQUESTS 1957-1958 AS PER G.O. #103 (11-30-56)

I PERSONNEL

A. The Bureau of Criminal Information is presently composed of four operating units (a) Telephone Section, (b) Radio and Teletype Section, (c) Central Records Section and, (d) Statistical Section. The personnel that will be required to permit efficient functioning of these units are as follows:

Personnel Requirements

Recapitulation Summary		Present	Need 1957-58
Supervision:	Director	1	1
	Q-50 Sergeants:		
	Radio Section.....	3	4
	Central Records.....	2	3
	Statistical Unit.....	1	1
Staff:	Q-2 Patrolmen:		
	Radio Section.....	20	20
	Records Section.....	4	4
	Statistical Unit.....	2	1
	B-454 Telephone Operators....	12	13
	B-310 IBM Tab. Operators.....	5	6
	B-408 General Clerk-Steno....	-	1
	B-512 General Clerk-Typist...	7	15
	Totals:	57	69

B. Supplementary Information

		Present Staff	Needed 1957-58
1.	Telephone Section (24 hour service)		
a.	B-454 Telephone Operators.....	12	13

This unit operates 24 hours per day and seven days a week. The operators are distributed in proportion to work-load. The increase in the number of operators is to provide a relief operator to fill vacancies resulting from periods of annual leave, sickness, etc.

		Present Staff	Needed 1957-58
2.	Radio & Teletype Section (24 hour service)		
a.	Q50 Supervision (Sergeants of Police)	3	4

Each tour should be under the direct personal supervision of a Sergeant of Police. There are only three sergeants assigned to this unit, hence 25+% of the watches are now without proper supervision.

b.	Q2 Patrolmen	20	20

Operating staff to handle the radio and teletype machines and perform other communications and dispatcher duties.

Note: This operating strength is based upon the assumption that the new radio control panel and complaint board will be in operation thereby making a redistribution of procedures a necessity. This will centralize all calls for police service and permit direct police contact with each complainant. In all probability this change in communications procedure will also permit a reduction in office personnel requirements in district stations.

3.	Central Record Section (Rm.117) (24 hour service)		
a.	Q50 Supervision (Sergeants of Police)	2	3

Provide for supervision of operations. This responsibility properly belongs to a member of the sworn personnel. Many questions that arise and decisions that are made, directly affect the field personnel.

b.	Q2 Patrolmen	4 (a)	4

A revamp of the functional duties with a view to improving the over-all records services contemplates the utilization of four patrolmen to serve as "Follow-up Officers". These men will, of necessity, have to be members who have had some field experience; who are thoroughly indoctrinated in the matter of proper crime classification, Modus Operandi and report writing. It shall be their duty to review all reports submitted, classify them, require the correction of deficiencies, and make assignments. These members should be

selected for their individual competence to perform such duties. They will be responsible for the proper functioning of the unit in the absence of the sergeant.

		Present	1957-58
c.	B-512 Clerk-Typists	5	12(a)

General clerical and filing duties in connection with the over-all records operation. This increase is primarily occasioned by the change from 8 hour - 6 day operation to 24 hour - 7 day operation of this unit. It is essential that this particular unit function on a 24 hour basis. The entire coordination of our records system and the reservior of police information basic to field operations rests with this Central Records Section. At this time certain unfortunate delays are encountered in the flow of information, and needless duplication of records and clerial functions exist that would cease with the availability of this unit on a 24 hour basis. It is contemplated that all filing duties, etc., will be performed by civilian clerical personnel thereby releasing patrolmen from this duty. (see (a)) Certain clerical functions that will be performed in the Central Record Section will relieve a portion of the clerical work-load currently encountered in the various investigative units. Additional functions will be performed by staff. An audit system must be initiated to keep files effective. (Consolidation of index data, etc.)

4. <u>Statistical Section (Rm. 110)</u>

a.	Q50 Supervision (Sergeant of Police)	1	1

General supervision of the unit. Must have an adequate knowledge of IBM operation, police reports and techniques.

b.	Q2 Statistical Officer (Patrolman)	2	1

Member assigned to prepare police reports and make special analyses as required. To supervise the unit in the absence of the sergeant. Must have an adequate knowledge of IBM operation, reports and techniques.

c.	B310 Tabulating Operator	5	6

These personnel are basic to the performance of our IBM work. The increase in one tab operator is to remedy an inequity that has existed for some period.

1. There is no provision made for vacation reliefs, sickness, etc., nor has proper provision been made for additional assistance during the period when the annual report is

c. B310 Tabulating Operator - Continued
prepared.
2. In the past, temporary help has been secured from time to time but this disorganized approach leaves much to be desired. Part-time help must be indoctrinated as to the procedures and manner of coding, etc. This takes time and the productivity of the temporary personnel, regardless of their effort, is not too high. It would be far better to provide for the employment of one additional tabulation key punch operator and have that person integrated into the regualr routine operations.
3. In view of the contemplated expansion of our IBM operations in the near future, and being mindful of the delivery of equipment that will permit additional research, I believe the employment of all the requested tabulation key-punch personnel is essential.

		Present	1957-58
d.	General Clerk-Typist	2	3

To serve as clerk-typists and perform duties as code clerks as part of the IBM operation. This function is performed in other major police departments by similiar personnel (Oakland PD., L. A. PD., etc.) but will be new to this department. The increase of one person in this classification is to coordinate this operation with the increase in over-all records activity occasioned by the operation of the Central Records Section on a 24 hour basis.

5.	Administration	1	1
a.	The commanding officer of the Bureau of Criminal Information is the Director.		
b.	B408 General Clerk-Stenographer	0	1

There is serious need for the services of a B408 General Clerk-Stenographer to serve the needs of the Director, assist in the handling of correspondence, take statements in shorthand, establish and maintain administrative files, etc.

II EQUIPMENT

1. Telephone Section

No request

2. Radio & Teletype Section

No request

3. Central Records Section

(a) Two Underwood Typewriters to replace two which are over 10 years old and are in constant need of repairs. (C. & C. of S. F. #09-6673 - 09-6798).

(b) Two additional Underwood Typewriters are also requested due to the shortage of machines in the Record Room. At the present time there are insufficient typewriters to permit each person the use of a machine and it is necessary for personnel to borrow typewriters from each other in order to perform their duties.

(c) One Addressograph (See attached brochure). At present we are using an old and antiquated hand addressograph, Model H-3 (C. & C. of S. F. 09-6784). The Record Room mails out a daily "hot sheet" to 54 police and sheriff's departments; also a monthly bulletin to 84 agencies all over the United States. With an automatic addressograph, a lot of time and man-power would be saved.
(Addressograph - Class 1705)

(d) One Bruning Copyflex Model 110 (See attached brochure). At the present time, we are using the Bruning Copyflex for reproduction of reports for both the Department and outside agencies to whom copies are provided. An additional Copyflex, of the model noted which is compact and efficient, would prove of great value during peak periods and would also bridge the gap should we encounter mechanical troubles with our present machine at any future time.

(e) Additional Equipment:

"Y & E Steel Filing Cabinets"
30 Letter Size Trays - #274
21 Stacking Posts (Sets) - #275
30 Label Holders - #277
10 Interlockers (8 to a set) - #278
1 Executive Arm Chair - Model 1800B (Harter Corp.)

4. Statistical Section

(a) Two Typewriters - 18" carriage, Elite type.
Replacing Underwood #14-6464372 - SF. #09-7601, large type, short carriage, worn out.
Replacing L.C. Smith #1406826B1 - SF. #09-936, over ten years old.

(b) Four Harter type posture chairs
Replacing old wooden chairs SF. #09-963, 09-1033, 09-6662 and one chair not numbered. These chairs are very old, unsightly and ungainly.

(c) One Y & E Steel Desk, Model 6600-11 (60" x 30")
To replace old wooden desk.

(d) One Y & E Steel Desk, Model 6600-34 (60" x 30")
To replace old wooden desk.

(e) One Electric Calculator, fully automatic - to add, subtract, multiply, divide and accumulate. Cost Approx. $600.00.

(f) One File Cabinet - 11 tier - 22 drawer, for IBM cards, same as Remington Rand Aristocrat (Last purchased)

(g) One Mobile Truck IBM Card Rack - Tab. Products Co. #752 - Price $72.75.

The calculator, shown as item (e), is needed by this office in figuring percentage, and computing data in the preparation of statistical reports, etc. This work is now done manually. This machine will save personnel time, increase accuracy and enable us to speed up the completion of monthly and annual reports.

The file cabinet is needed to take care of our growing files. It is anticipated that the number of IBM cards in current use will greatly increase due both to normal growth of activity and in view of certain comtemplated changes in procedures.

The Mobile Truck Card Rack is needed for handling drawers of IBM cards, taking them from the files or punch machines to the tabulator, sorter, etc. These drawers are too heavy for operators to safely carry.

5. Administration

Budget provision must be made to cover travel and incidental expenses for one member of this unit to attend the special IBM school for police statistics which will be scheduled in Endicott, New York during the fall period of 1957. This scheduled session will last for approximately one week.

Provisions should also include per diem expense at the rate of $20.00 per day for a period not to exceed ten days. This should include the period of instruction, plus travel time, barring delay.

(First class Air Line travel - Return trip, San Francisco - New York: $332.09, tax included)

Total Request: $532.09

S A N F R A N C I S C O P O L I C E D E P A R T M E N T

B U R E A U O F I N S P E C T O R S

Thursday, December 20, 1956

Francis J. Ahern
Chief of Police

Sir:

Re: Request for additional personnel and vehicles

In accordance with your directive on the above subject matter be advised, i.e.:

A detailed survey reveals the following in relation to the needs of the various "Details" within the Bureau of Inspectors to more properly and efficiently perform their investigative functions:

Explanation for necessary increases in personnel, etc. will be found in reports submitted by each unit. Reports attached hereto.

Detail	Office Personnel	Vehicles	Clerk-Steno.
Automobile	1	1	-
Burglary	10	6	1
Fraud	3	2	1
General Work	7	1	1
Homicide	-	-	-
Missing Persons	2	3	1
Pawnshop	2	2	-
Robbery	2	1	1
(Identification Bureau)	3	-	1
(Latent Printing)	3	-	-
Captain's (Crew) Office	2	-	-
Mobile Unit*	5	-	-
Totals	40	16	6

*This item is covered in Budget request.

Respectfully submitted.

Daniel P. McKlem
Chief of Inspectors

SAN FRANCISCO POLICE DEPARTMENT
BUREAU OF INSPECTORS

Thursday
Date December 13th, 1956

Daniel P. McKlem
Chief of Inspectors

Subject: Status of Personnel and automotive equipment in Auto Detail - Request for additional personnel.

Sir: Pursuant to your order the following information is hereby respectfully submitted.

AUTO THEFT SECTION	13 Men	6 automobiles
BOOSTING SECTION	9 Men	4 automobiles
	22	10

Personnel and vehicles are accounted for as follows:

AUTO SECTION

Lt. L. Dolan - In charge of detail.

Inspector W. Gloisten - Assigned to complaints re stolen autos from public garages and parking lots East of Van Ness Ave., also checks abandoned and impounded autos towed to garages in this area. Maintains a record of stolen & recovered license plates. Acts as Detail head in absence of Lt. Dolan. Assigned Auto #146, Lic AZZ 498.

Walter Brown & Charles Keck are assigned to Office Duty. They service stolen and recovered auto reports, maintain records, compile data for local "hot sheet" and All Point Bulletin Broadcasts.

Milton O'Brien & Ray Minkel - Car #35, AZX 123.
Robert Thomson & Charles Human - Car #4, AZY 123.
John Burke & Jerome Smith - Car #104, CNZ 506.

The above three teams are assigned investigating complaints re autos reported stolen from the street, court cases arising therefrom. They return prisoners arrested for us by outside agencies. Also investigate and answer all teletypes from outside agencies re suspected or stolen or abandoned autos. Each of these teams work two weeks on complaints, two weeks on follow-ups and two weeks on night patrol, thus completing a six-week cycle.

Clifford Dunleavy handles complaints of stolen autos from public garages and parking lots West of Van Ness Ave., checks abandoned and impounded autos towed to garages in his assigned area. No car Assigned.

John Toomey & Sidney Waugh - Investigate complaints originating from New or Used Auto and Motorcycle agencies. Also complaints from Rental agencies. Assigned car #146, AZZ 498.

BOOSTING SECTION

David Dillon & Charles Long - Investigate complaints and patrol. Assigned Car #65, AZZ 479.

James Bruce Jones & Jack Tompkins - Investigate complaints and patrol. Assigned Car #106, CNX 536.

Michael Dower & Robert Quinn - Investigate complaints and patrol. Assigned Car #161, BCA 991.

George Lacau & John McNamara - Investigate complaints and patrol. Assigned Car #103, CNV 036.

The above four teams work six weeks days and two weeks nights.

REQUEST

One additional man to process ABANDONED AUTOS and to check Auto Wreckers.

One additional vehicle for Inspector Cliff Dunleavy.

Respectfully submitted

Leslie C. Dolan
Lieutenant of Police
Star #490

December 13, 1956

Daniel P. McKlem

Chief of Inspectors

Subject: Estimate of Additional Personnel and Equipment Needed for Burglary Detail

Sir:

In response to your directive, I am hereby submitting what I feel is necessary in the way of personnel and equipment for the efficient administration of the Burglary DETAIL.

At present the following personnel and equipment are assigned:

1 Lieutenant
22 Investigators
2 Clerk-Stenographers
10 Vehicles

The following personnel and equipment are necessary:

1 Lieutenant in Charge
32 Investigators
3 Clerk-Stenographers
15 Vehicles

This represents an increase of 10 investigators, 1 clerk-stenographer, and 5 vehicles.

The additional personnel and equipment would be used as follows:

I would increase the investigative areas to 10, and increase of 2, which would require 4 additional men and 2 additional vehicles. The present 8 areas carry such a workload, it is an unending struggle to give each case the required attention. Also the workload precludes any patrol work for burglary prevention. The men are unable to devote any time to the interrogation and possible arrest of suspicious persons and known thieves.

I would increase the night crews to 2. This would require an additional 2 men. It would allow concentration in specific areas where a series of burglaries are being committed. Also burglaries reported at night could be preliminarily investigated at once. At present, no vehicles are assigned for night patrol. Two are needed for this purpose.

I would establish a crew of two men for special investigations which require extensive and intensive investigation. In cases of large interior thefts from commercial establishments, a great deal of time is required in their investigation. This crew could be used for such and similar investigations. These men would also be availlable and used for relief crew. A vehicle is required.

December 13, 1956

Daniel P. McKlem
Chief of Inspectors

Subject: Page 2

Sir:

Two additional men are needed for relief work. They would fill in for men who are sick, on disability leaves, vacations, working nights, or who are involved in an investigation which requires all of their concentration.

At present the Hotel Detail does not have a vehicle assigned. I believe a great deal of time is wasted as they travel about on their investigations using public transportation. A vehicle is needed for their use.

Respectfully submitted,

Daniel J. Quinlan
Lieutenant of Police
Star #343

December 13, 1956

Daniel P. McKlem
Chief of Inspectors

Subject: Personnel requirements
Fraud Detail

Sir: Following are the present assignments of the members of the Fraud Detail.

1 Lieutenant in Charge
5 Inspectors - Fraudulent check investigations
4 Inspectors - Store detail
9 Inspectors - Bunco assignments
1 Inspector - presently assigned office duty in room 105
1 Clerk-stenographer

Of the nine inspectors normally given individual bunco assignments two are presently temporarily assigned to the stores in Stonestown, two to the stores in the Mission district, two are assigned to duty from 2 to 10PM and one man handles most of the investigations originating in the fraud division of the D. A.'s office.

In order to efficiently investigate the cases assigned to this detail the following personnel is required;
1 Lieutenant in Charge
6 Inspectors - Fraudulent check investigations
5 Inspectors - Store Detail
10 Inspectors - Bunco assignments
2 Clerk-stenographers or one clerk stenographer and one clerk.

The above recommendations would require the assignment of two additional inspectors and one clerk as well as the replacing of the one inspector assigned to office duty in room 105 and the return to duty or replacement of one inspector at present off DLP.

The additional inspector requested for check investigations is to bring that part of the detail back to normal strength, having lost one man through his promotion.

The additional inspector for the store detail is necessary because of the increased work load caused by the large shopping areas in outlying districts such as Stonestown and the Mission District.

The additional clerk or clerk-stenographer is necessary to efficiently conduct the clerical work required in the detail. At present it is necessary to have one inspector assigned to office duty daily and it is felt that an additional clerk could perform the required duties better at lower cost as well as relieving an additional inspector for field investigations.

At present there are three vehicles assigned to this detail, one is assigned to the Lieutenant and available for the use of the members of the detail as required, one is used by the crew working nights, and one is used by the check detail members. It is felt that

the investigations of the detail could be more efficiently conducted with two additional vehicles. These vehicles would be assigned, one to the members of the store detail, and the other for the general use of the members assigned to bunco investigations.

Respectfully submitted

Willison H. Lingafelter
Lieutenant of Police #587

Thursday
Dec. 13, 1956

Daniel P. Mc Klem
Chief of Inspectors

Subject: General Work Detail - Personnel and Automotive Requirements.

Sir:

Present Status:		Additional Request
General Work.....	7 men, 2 autos	3 men, 1 auto
Subversive Unit...	2 men, 1 auto	1 man
Sec Crime Unit....	6 men, 3 autos	2 men
Fugitive Unit.....	2 men, 1 auto	1 man
Civilian Clerk....	1 Clerk-steno	1 clerk or stenographer
Officer-in charge.	1 Lt., 1 auto	none

Explanatory report attached.

Thursday,
December 13, 1956.

Daniel P. McKlem
Chief of Inspectors

Subject: Additional duties performed by Inspector John Kane.

Sir:

Inspector John Kane has reported to me that the following are additional duties performed by him in addition to his regular assigned duties as a member of the General Work Detail.

1. Contact man for the program "Line-up".
   This entails full time while the company is in San Francisco, and approximately five to six hours per week while not here.

2. Chairman for the Thefts of Hub Caps, etc.
   Consumes an undetermined amount of his working time.

3. Promotion of the Recruiting Drive for New Police Officers.
   One to two hours per day.

Donald M. Scott
Lieutenant #1030

December 13, 1956

TO: CAPTAIN DANIEL MCKLEM
CHIEF OF INSPECTORS

SUBJECT: SURVEY REGARDING DISPOSITION OF PERSONNEL AND AUTOMOBILES

The Personnel of the Homicide Detail consists of eight men and a Lieutenant. The eight men are broken into four squads, two men to a squad. One squad on night call each week.

The Homicide cases are assigned on a weekly rotative basis with flexibility allowed based on the volume of work for each week.

Homicide cases average about fifty a year in which the squads investigate on the scene, work jointly with the District Attorney for presentation in court and prior to immediate presentation in court, jointly works with the District Attorney in preparation for the prosecution.

In addition to the Homicide cases per annum there are approximately 150 suspicious death cases which are assigned to the squad members in rotation in an effort to determine whether or not said deaths were criminal or not. This investigation requires that the investigating member testify at the Coroner's inquest and render an opinion or conclusion as to what caused the death.

There are annually reported to this office approximately 150 to 200 victims of some form of abortion which requires investigation by the members to determine whether or not they

are criminal, self induced, spontaneous or otherwise and if criminal, attempt to effect an arrest.

Abortion investigations are long range investigations and require experience and secrecy to be successful.

In addition to the foregoing, it is required that the members assist in outside homicide and abortion investigations as in many cases these matters are not localized and effect two or more communities.

There being no Statute of Limitations on murder cases, it is necessary to work on old cases when time permits.

As previously stated, there are five automobiles and nine members affected in this Detail and at this time I feel that these cases are being given adequate coverage. It is observed that the volume of cases are increasing as are the duties of the members and it maybe necessary to increase the number of personnel and automobiles if we project into the future. However, at this time I don't feel that it is necessary to request more personnel.

As previously stated the personnel is as follows:

Squad Members	-Eight
Lieutenant	-One

Respectfully submitted,

Alfred J. Nelder
Lieutenant of Police #1091

1091/S9

December 13, 1956

TO: Daniel P. McKlem

Captain of Inspectors

SUBJECT: SURVEY of Missing Persons Detail to determine Need of Additional manpower and automobiles.

Dear Sir:

Missing Persons Detail presently is comprised of:
One (1) Lieutenant in Charge
Ten (10) Inspectors
One (1) Civilian Clerk-Steno

The work of the ten Inspectors is performed by the following assignments:
Four Inspectors (two teams) serving Non-Support Warrants.
Two Inspectors assigned to missing female reports.
Two Inspectors assigned to missing male reports.
Two Inspectors assigned to Correspondence
a. Postal and Telegraphic inquiries concerning lost relatives or friends.
b. Locating persons and relaying to them emergency messages. (Deaths, serious illnesses in family, etc.)
c. Sort, type, and file index cards on all missing persons sent out on A. P. B.

AN ADDITIONAL TEAM (TWO INSPECTORS) IS NEEDED FOR SERVING NON-SUPPORT WARRANTS. THIS NEED IS BASED ON THE FOLLOWING REASONS:

A. ONLY 42% OF WARRANTS RECEIVED ARE CLEARED BY ARREST.
1. From January to November inclusive this year, 1326 warrants were received and 561 were cleared by arrest.

B. THE NUMBER OF WARRANTS RECEIVED HAS INCREASED STEADILY.
1. A total of 196 warrants were received for the months of January and February 1956.
2. A total of 256 warrants were received for the months of October and November 1956.

C. MR. GEORGE McLAUGHLIN OF THE BUREAU OF FAMILY RELATIONS INFORMS ME THAT THEY WILL FURTHER INCREASE THEIR ISSUANCE OF WARRANTS BY 20%.
1. AT PRESENT, THE USE OF THE NON-SUPPORT WARRANT RESULTS IN A SAVING OF HALF OF A MILLION DOLLARS YEARLY, IN PUBLIC WELFARE FUNDS.
a. The expenditure for the services of two additional Inspectors would be repaid many times over by the resultant saving of Public Welfare Funds.

D. AN EXPLANATION OF THE SEEMINGLY LOW PERCENTAGE (42%) OF WARRANTS CLEARED BY ARREST IS IN ORDER. THE FOLLOWING ARE SOME OF THE REASONS:

a. Everytime an application for "Aid too Needy Children" is received by the Public Welfare Department, a warrant is issued for the arrest of the Father, even though he has not been heard of for years and may be anywhere in the world.

b. Over 50% of the warrants issued are for Negroes.
   1. The investigative procedures used in locating white people are not as applicable in finding Negroes.

c. Many times the subject of a warrant of arrest is located by the Inspectors after extensive investigation and is not arrested but is referred back to the Bureau of Family Relations. The result then is a cancellation of the warrant for one of the following reasons:
   1. Subject has been physically unable to work.

   2. Subject shows financial inability to make support payments in the amount ordered by the Court and agrees to maintain reduced payments.

   3. Subject's employment is seasonal or has rotating periods of lay-offs such as seamen. This causes periods of non-support but arresting the subject would endanger his future ability to pay support.

   4. Subject is located as a patient in a State Hospital.

d. Warrants are issued only after every means (Citations etc.,) have been exhausted to obtain the appearance of subject at the Bureau of Family Relations.

E. At the present time three (3) automobiles are assigned to the Missing Persons Detail. Two (2) additional automobiles are needed by the present personnel. Three (3) will be needed if two additional Inspectors are assigned to the Detail. FOLLOWING IS THE NEED:
   a. One automobile for each of the crews serving non-support warrants.
      1. The field work involved in making arrests (average of three (3) daily by each crew) requires full time use of an automobile.

   b. One auto for each of the two Missing Persons crews is needed for the following uses:
      1. Location of missing persons especially juveniles, requires personal checking of known haunts, companions at school, play areas, etc.

      2. Personal interview with the complainant in a missing persons case has great public relations value. (There were 2,170 persons

reported missing in 1955; 1,232 juveniles and 938 adults).

3. Runaway juveniles often must be booked at the Youth Guidance Center.

c. One automobile for the Officer in Charge of the Detail.

1. This automobile is available during office hours to the two Inspectors assigned to Correspondence. The nature of their work (described on page one) often necessitates interviews in the field (often of a confidential nature for some outside jurisdiction)

2. Also used when after receipt of a teletype or telephone message, immediate action is necessary to intercept a runaway juvenile departing or arriving at one of the transportation depots. The foregoing refers to cases when none of the missing persons crews are in the office and are handled by the Correspondence Inspectors or by myself accompanied by whomever of them is available.

F. One additional Civilian Clerk is needed.

A. The work load is too great for one clerk. There is a tremendous amount of clerical work attached to the operation of the Missing Persons Detail. To list it would require a voluminous report. The addition of a clerk would relieve the inspectors of much clerical work which they now perform to the neglect of Police work.

Respectfully submitted,

Charles Barca
Lieut. of Police
Star No. 146

December 13, 1956

Subject: General Work Detail - Personnel and Equipment Requirements

Daniel P. Mc Klem
Chief of Inspectors

Sir: With reference to the above subject matter I respectfully request that the following increase in personnel and automotive equipment be allotted to the General Work Detail.

1. Seven (7) Investigators.
2. One (1) Civilian Clerk or Stenographer
3. One (1) Additional Automobile

Following is a breakdown of assignments handled by the General Work Detail, the personnel and equipment, and reasons for requesting above increases:

1. GENERAL WORK ASSIGNMENTS:
   a. Assaults (Simple assaults, Batteries, Aggravated Assaults)
   b. Gun Law Violations.
   c. Arson
   d. Child Stealing.
   e. Extortion.
   f. Kidnapping
   g. Suspicious Occurrences.(Any possible law violations)
   h. Disturbances of the Peace. (Cases involving Anonymous and threatening phone calls and letters, Bomb Threats, cases requiring further investigation by Inspector's Bureau on miscellaneous offenses.)
   i. Explosives.
   j. Liasion with Federal and State Agencies.
   k. Confidential Investigations as assigned by Superior Officers.
   l. Miscellaneous details and assignments for special events and assistance to other details.

(1) Presently there are seven (7) men detailed on General Work Assignments(2 Asst. Inspectors and 5 Inspectors). I believe this detail should be increased by three (3) additional men in order to efficiently carry out the heavy work load entailed in the above assignments. One of these three additional men would make it possible to have four full teams working normal day tour of duty(Note: Although cases are assigned for purposes of responsibility on an individual basis in this detail, for the sake of efficiency and continuity it is necessary to have the men work in teams so that one man can carry on for his partner when on watch off, vacation, etc., and also for more efficient use of autos), and the other two additional men would comprise a team to be used on night duty. A team working on General Work Assignments at night would be invaluable to this detail as they could make immediate on the spot initial investigations of serious assaults and Rape Cases and take statements, etc. Men on such an assignment should be experienced in General Work and in addition to making initial investigations

their work could cover certain Crime prevention work, service of warrants and subpoenas in General Work assignments and cover investigation phases for other members of the Detail which cannot be handled in the day hours. One (1) additional automobile is necessary for this General Work category. (2 autos presently assigned to General Work)

2. FUGITIVE DETAIL:

a. Handles liasion between outside police departments and law enforcement agencies concerning escapees, fugitives, and confidential inquiries.
b. Handles outside warrants (excluding traffic), and Extradition Warrants.
c. Serves Insanity pickups for State and Federal Institutions.
d. Investigates all Army and Navy Desertion cases upon request from the Armed Forces.
e. Handles local Teletype messages concerning escapees and fugitives.
f. Handles Adult Probation violators, probation violators and some C.Y.A. violators.
g. Processes Teletypes from outside departments.
h. Places holds for outside agencies and answers correspondence from outside agencies.

(1.) Presently there are two (2) Inspectors and one (1) auto assigned to the Fugitive Detail. I believe that there should be one (1) additional man assigned to this detail due to the fact that there is a great amount of paper work involved, which, if one man was working on same, would leave the other two available to make service on warrants and act immediately on urgent teletypes from outside departments. He would also make it possible to have a full team available when one man is watch off,vacation etc

3. SUBVERSIVE DETAIL:

a. Functions:

Over the past several years this Subversive Detail has been engaged in varied work involving intelligence work, security work, criminal investigations and liasion between several government agencies as well as labor groups and employer groups. The detail maintains an intelligence file on subversive activities and related subjects. This includes information on socialist groups such as Communists,Social Workers Party,Social Labor Party, Fascist groups such as we had during the last war, "Rightest"organizations,Anti-Semitic organizations and various other movements which could cause unrest and jeopardize the peace of the community.

The detail collaborates quite closely with the following Agencies: The F.B.I.,Immigration Service,Naval Intelligence, Army Intelligence,Coast Guard Intelligence,U.S.Civil Service, U.S.Customs Service,Secret Service,Postal Inspectors,Alcohol and Tobacco Tax Unit,Internal Revenue Service and Department of State.Investigators of these departments use the files of the detail daily. In addition, the detail cooperates with many of the the bay area Police departments, Sheriff's offices and District Attorney's offices in both security and criminal cases. The detail subscribes to or receives the publications of many organizations such as:The Daily Peoples World(Communist Paper) SanFrancisco Labor(publication of the S.F.Labor Council, AFL), publications of Gerald L.K.Smith,publications of the federated employers of S.F.,the Stewards News publication of the Marine

Cooks and Stewards;AFL-CIO),The National Republic(magazine on Americanism and an Anti-Communist publication),Right(a rightwing newsletter of recent origin, Anti-Communist, Anti-Jew etc.) The Firing Line(newsletter published by the American Legion), and many other pamphlets, notices,etc., both pro and con various forms of socialism. In addition the detail is in close contact with the House Un-American Activities Committee and the California State Committee on Un-American Activities and supply them with information and assistance in serving subpoenas,etc., when hearings are held here.The detail has maintained good relations with most of the labor union organizations in San Francisco and with the Employers groups of this area. Their contacts are available to, and have been used by,other members of the Inspectors Bureau.
This detail handles general complaints pertaining to situations involving labor, management, demonstrations,foreign consulates and the violations of the Concealed Weapons Act and other crimes involving guns. Members of this detail lecture at the Police Academy on Minority Groups and subversive Activities and Labor and Gun Law Violations, Raids and Stakeouts.
It is almost impossible to list all of the services performed by this detail as they are so many and so varied. Also, many services are of a confidential nature and are not for general knowledge. This is the only detail having access to confidential records on communism in our own department and in government departments. Therefore, it is the only detail that can be of service to our official municipal functions such as the Mayor's office, the Department of Education, the Municipal and Superior Court Judges, the S.F. Civil Service Commission and others who might need information on individuals or organizations with whom they are dealing. They are called on from time to time to make various checks or investigations on which no reports are made.

(1.) Presently there are two men assigned to the Subversive Detail and one automobile. I believe that one (1) more man should be assigned to this detail. This is necessary because of the fact that so many agencies rely on the confidential files of this detail and the mere reading of the several publications and filing of the information developed or obtained consumes a great deal of time. There is more than enough work to keep three men busy on this detail.

4. SEX CRIMES DETAIL.

a. Investigate all sex offenses, excepting commercial vice, and cases involving persons under the age of 18 years.
b. Rape offenses.
c. Indecent Exposure.
d. Lewd Phone calls.
e. Lewd pictures and literature.
f. Degeneracy, all forms.
g. Homosexuality.
h. Registration of Sex offenders under sec. 290 Penal Code.

This detail handles investigation and assists in prosecution of more than 50 penal code, municipal police code, welfare and institutions code and health and safety code offenses covering sex crimes.
Daily visits are made by members of the detail to public lavatories in many department stores, theatres, restaurants, bus and railroad depots where proprietors have requested assistance in eliminating homosexual activities. All public parks, squares, and beaches are patrolled in an effort to eliminate sex offenses at these locations. Assistance is given to uniformed officers in their arrest and prosecution of sex deviates.

A comprehensive and confidential file has been compiled of some 1700 suspected homosexuals and other types of degenerates. This detail assists and works with in close cooperation other units of the S.F.P.D., F.B.I., District Attorney's office, Armed Services Police, other police departments, Special Agents of the A.B.C., Telephone Co., P.G.& E., Railways, and investigators of various state agencies.
On night patrol members visit theatres, night clubs, hotels, Terminals, bus depots, taverns, parks and squares, fun centers, downtown areas where degenerates operate from autos picking up servicemen and outlying districts where complaints are received of sex offenses occurring in that locality.
Members of this detail act as instructors at the S.F. Police Academy, Northern California State Peace Officers Training School at the University of California, the Alameda County Police Training course At Santa Rita, and training courses in other Northern California City and County Peace Officers Associations and Auxiliary Police Training Courses.
Members of this detail attend meetings of the Veneral Disease Control Board of the District Attorney's office and the Armed Services Disciplinary Control Board in an advisory capacity.

(1.) Presently there are six(6) Inspectors assigned to the Sex Crimes Unit of the General Work Detail. There are three (3) autos in the unit. Due to the increase in the number of persons involved in homosexuality and degenerate activities in these times, and the increased public and official interest in the subject, I believe that this unit should have an additional two (2) men assigned to it. This would enable the detail to have three teams (6 men) working on homosexuality and degeneracy and one team investigating rape cases.

5. CIVILIAN CLERK

a. Presently the General Work Detail has one (1) civilian clerk-stenographer who handles all indexing, filing, correspondence, and taking of statements. In addition he acts as receptionist and information desk for the entire detail. In order for the General Work Detail to operate on an efficient basis I believe that the Detail should have one Clerk-Stenographer and one Clerk. This would require the addition of one(1) additional person.

6. LIEUTENANT-IN-CHARGE.

a. Administrator, supervisor, investigator.
b. Has one(1) automobile which is used for his business purposes and is also available for use of the men in his detail.

Donald M. Scott
Lieutenant #1030

SAN FRANCISCO POLICE DEPARTMENT
BUREAU OF IDENTIFICATION
SAN FRANCISCO, CALIFORNIA

December 18, 1956

DANIEL P. McKLEM,
Captain of Inspectors

Sir:

As per your request, I submit the following report.

SUBJECT:
(1) Personnel
(2) Duties
(3) Future needs)

The following number of personnel are assigned to the Bureau of Identification:

5 Fingerprint Technicians
7 Clerk-Typists
1 Clerk-stenographer
15 Patrolmen
1 Lieutenant of Police

29 TOTAL

Listed by number of assignment, name, star number, and classification, they are as follows:

(1)	Baker, Arthur E.	26	Fingerprint Technician
(2)	Courtney, Rose A.	21	" "
(3)	Curtis, Peter L.	19	" "
(4)	Walsh, Patrick J.	24	" "
(5)	Clark, Frances L.	(Temp.)	" "
(6)	Elliott, George C.	6	Clerk-Typist
(7)	Hernandez, Rudolph, Jr.	32	" "
(8)	Schuldt, Edwin A.	9	" "
(9)	Sekulits, George	38	" "
(10)	Steach, Joseph	1	" "
(11)	Wells, Stanley O.	30	" "
(12)	Alves, Viola R.	==	" "
(13)	Kendall, May Ione	4	Clerk-stenographer

(14)	Barisone, John L.	982	Patrolman
(15)	Curley, Fred	1619	"
(16)	Berg, Einar S.	1424	"
(17)	Gray, James L.	205	"
(18)	Hamlet, William J.	1419	"
(19)	Hawes, Warren W.	1483	"
(20)	Ihle, Walter M.	1754	"
(21)	Kirkendall, James M.	395	"
(22)	McCarthy, Andrew J.	1132	"
(23)	Merrill, Harry J.	960	"
(24)	Pugh, Joseph M.	918	"
(25)	Schetinin, James	1805	"
(26)	Spelman, Stephen B.	1520	"
(27)	Taverna, Joseph L.	1674	"
(28)	White, Charles R.	1363	"
(29)	Matlin, Frank J.	731	Lieutenant

Duties assigned are as follows:

#1. Fingerprint Technician: Classes, checks, searches, and processes fingerprints cards on prisoners, applicants, Civil Service, and sex registrants. Enters "No Record" returns. Files and pulls fingerprint Cards.

#2. Fingerprint Technician: Forwards fingerprint cards to contributing agencies. Makes final check on their correctness. Checks completed photographs and routes to correct files and agencies. "Dittos" fingerprint cards.

#3. Fingerprint Technician: Name-searches, pulls records and fingerprint cards. Files index cards for fingerprint cards in Soundex File.

#4. Fingerprint Technician: Classes, checks, searches, and processes fingerprint cards on prisoners, applicants, coroners', immigration and wanted fingerprint cards. Processes all "Liquor License" applicants by mail.

#5. Fingerprint Technician: Classes, checks, searches, and processes California State Prison fingerprint cards and City Permit applicants. Assists on processing prisoner fingerprint cards. Records and maintains photographs pertaining to California State Prison.

#6. Clerk Typist: Types information on arrest fingerprint cards, integrates new information with arrest records. Types index cards. Types show-up sheets and lists.

#7. Clerk Typist: Obtains and types dispositions on master records. Types information on applicant-processing procedure.

#8. Clerk Typist: Types information on arrest fingerprint cards, integrates new information with arrest records. Types index cards. Maintains "Daily Name and Number Log."

#9. Clerk Typist: Obtains and types dispositions on master records. Forwards proper records to office of District Attorney.

#10. Clerk Typist: Types consolidation of records on "corrects". Indexes and types all information on California State Prison prints that are processed. Distributes and picks up daily mail at scheduled periods. Types information on "Liquor License" reports to Bureau of Special Services.

#11. Clerk-Typist: Types information on arrest fingerprint cards, integrates new information with arrest records. Types show-up sheets.

#12. Clerk-Typist: Types information from "rap" sheets to master records.

#13. Clerk-Stenographer: Dictation in processing outside correspondence. Dictation on reports. Processing of "Want" information from teletypes and bulletins. Miscellaneous processing. Crime laboratory reports. Maintains full-length photograph file.

#14. Patrolman: (Print Room) - Day Watch. Processes prisoners and civilians and applicants on day watch. Works as a team with booking officer.

#15. Patrolman: (Bookings) - Day Watch. Liason man with City Prison. Obtains correct records and prisoners from City Prison. Processes prisoners and civilians. Works as a team with printroom man.

#16. Patrolman: (Back Desk) - Day Watch. Checks processed material pertaining to prisoners for past 24-hour ended period. Forwards information on enroutes. Assists in processing prisoners.

#17. Patrolman: (Telephone and Counter) - Day Watch. Gives information to authorized persons by telephone and over counter.

#18. Patrolman: (Telephone and Counter) - Day Watch. Gives information to authorized persons by telephone and over counter.

#19. Patrolman: 4-12 Watch. Processes prisoners and gives information to authorized persons.

#20. Patrolman: 4-12 Watch. Processes prisoners and gives information to authorized persons.

#21. Patrolman: Relief man - 4-12 Watch.

#22. Patrolman: 12-8 Watch. Processes prisoners and gives information to authorized persons.

#23. Patrolman: 12-8 Watch. Processes prisoners and gives information to authorized persons.

#24. Patrolman: 12-8 Watch. Relief Man.

#25. Patrolman: Day Watch. Relief Man.

#26. Patrolman: Day Watch. Relief Man.

#27. Patrolman: All Watches. Utility.

#28. Patrolman: All Watches. Utility.

The assignment labeled "Utility" is a bookkeeping device to show personnel absorbed by vacation relief, sick relief, qualification shooting, etc. Although these assignments appear on the books, yet, because of stated foreseen and unforeseen circumstances, these man-hours are seldom available for other duties. When so available, they are used as "flying squad" to break bottlenecks and overloads.

#29. Lieutenant: Day Watch. Supervision.

FUTURE NEEDS.

As of now, the total work load of the Bureau of Identification - including the processing of convicted "152" prisoners - is balanced by the man-power hours of the assigned personnel. However, should future policy be declared on processing ALL "152" prisoners, then an additional three patrolmen and one clerk typist will be needed.

LATENT FINGERPRINTS

At the present time, "latent prints" are assigned to the Crime Laboratory where on sergeant makes comparisons and processes evidence. In addition, patrolmen from the Bureau of Identification, on the night watches, "lift" prints whenever called upon.

In many department, a "latent fingerprint" section has been established, either as a separate unit or part of the Crime Laboratory. If, in the future, greater emphasis is placed on latent fingerprint activity, then additional personnel be required.

Without taking into consideration the modifying effect of the installation of the Mobile Crime Laboratory with its concomitant personnel, it is recommended that three additional patrolmen be assigned to the "latent fingerprint" section.

Respectfully submitted.

/s/ Frank J. Matlin
Lieutenant of Police
Bureau of Identification.

S-731/s-4

Dec. 13, 1956

Daniel P. McKlem

Chief of Inspectors

Subject: PAWNSHOP DETAIL

Sir:

The jurisdiction of the pawnshop detail is supervision of:

23	Junk Dealers
17	Auctioners
45	Retail Dealers in Firearms
40	Pawnshops
1100	2nd Hand Dealers

principally to recover stolen or lost property and to see that the business is conducted according to the city and state laws and that proper records are kept.

For this purpose 12 men and two vehicles are assigned to the Pawnshop detail. The work is divided in the following manner; 2 men assigned to 3rd St.,; 2 men to 4th,5th,6th & Howard Sts; 2 men to Fillmore & McAllister Sts; 2 men in area Market to Clay Streets, Embarcadero to Van Ness Ave.; 1 man (part time) handlin 5 pawnshops, all Junk Dealers and about 20 retail dealers in Firearms, this man operates his own vehicle; 2 men for relief; one Lieut. in charge. Two vehicles are assigned to the detail one used by the Lieut. and the other assigned to 3rd St.

Due to the great number of places to be checked and the limited number of men and vehicles assigned to the detail it is thought that at least 2 more men and 2 more vehicles should be assigned to Pawnshop detail. With the additional men and equipment more intensive supervision could be exercised over Junk Dealers, 2nd Hand Stores, and firearm dealers. The vehicles would be used (1) to cover Junk Dealers and the other to cover the Mission, Ingleside and Park districts.

Respectfully submitted,

John J. Curran Jr. #1042
Lieut of Police

1042/1

December 18, 1956

Subject: Additional Personnel Need in Captain's Office on Night Watches

Daniel McKlem

Chief of Inspectors

Sir:

We now have a Lieutenant and 2 men on duty on the 4/12 and 12/8 Watches doing office work.

An additional man is needed on both watches in order to properly handle all the work.

The Stolen Auto Tub alone requires the service of 1 man for 4 to 5 hours per night -- (on the 12/8 Watch) --- Due to the All Point Bulletin Messages on Stolen & Recovered Autos that need attention.

Respectfully submitted

William A. Albrecht
Lieutenant of Police *821

Dec. 13, 1956

Daniel McKlem

Chief of Inspectors

Subject: Report - Present Personnel and Equipment of Robbery Detail - Request for additional personnel and Equipment.

Sir:

The present personnel of the Robbery Detail consists of:

1 - Inspector in Charge; whose duties are both supervisory and investigative. Normal tour of duty, 9 a.m. - 6 p.m.

12 - Investigators (6 teams) consisting of 10 inspectors and 2 assistant inspectors. Their duties consist of investigations and arrests relative to both local and requested outside jurisdiction robbery complaints, interrogations, interviews, statement taking, return of prisoners, etc.
Normal tour of duty, 9 a.m. - 6 0.m., with 2 investigators (1 team) relegated to 7 p.m. - 3 a.m. tour of duty, who respond to and investigate robberies occuring during their tour of duty, plus special assignments.

1 - Clerk-Stenographer, whose duties consist of typing, shorthand, statement taking, filing, keeping of M.O. and mug files, etc. Tour of duty, 8 a.m. - 5 p.m.

The Robbery Detail presently has 7 automobiles assigned, one to each team of investigators, and one to the Inspector-in-Charge.

Statistics over the past 7 years previous to 1956 show that the Robbery Detail handled on the average of 129 reported complaints per month with a personnel of 6 teams of investigators. This year, 1956, to date, the monthly average of reported robbery complaints has risen to 140. Anticipating this increase will maintain itself, I respectfully request that an additional team of investigators, two men, along with an additional automobile be assigned to the Robbery Detail.

It is also requested that an additional Clerk-stenographer be assigned this detail to alleviate the amount of work; namely, report typing, etc., that is being done by our investigators and clerk-stenographers.

Respectfully submitted,

George Heeg, Jr.
Inspector.

PERSONNEL AND EQUIPMENT - TRAFFIC BUREAU

ADDITIONAL PERSONNEL REQUESTED

RANK	PERSONNEL	DETAIL
Captain	1	Accident Prevention Bureau
Lieutenants	2	Accident Prevention Bureau
Sergeant	1	Traffic Engineering Bureau
Patrolmen	78	See below:

Patrolmen requested by detail

43	Solo motorcycle
20	Fixed Post
11	Accident Prevention Bureau
2	School Patrol
1	Traffic Engineering
1	Warrant Bureau

General Clerk Typist - B-512

Gen. Clk. Typ.	7	Warrant Bureau

TOTAL: Eighty two (82) uniformed personnel and seven (7) clerk typists.

ADDITIONAL EQUIPMENT REQUESTED

Solo motorcycles	34	Solo motorcycle unit
Sedans	6	See below:

Sedans requested by detail

3	Accident Prevention Bureau
3	School Patrol

TOTAL: Thirty four (34) solo motorcycles and six (6) sedans.

NOTE: Seven patrolmen to be returned to duty from Warrant Bureau (City Hall)

POLICE DEPARTMENT
City and County of San Francisco

Monday, December 17, 1956

TO: Francis J. Ahern
Chief of Police

FROM: Daniel W. Kiely
Director of Traffic

SUBJECT: Survey of personnel and vehicles assigned to Company "K"

Sir:

Pursuant to your directive of December 3rd, to evaluate the need of vehicles and personnel needed to efficiently perform all the police functions presently desired, the following is submitted as to each unit of the Traffic Bureau:

ADDITIONAL PERSONNEL NEEDED

Captain.....(1) One..... Accident Prevention Bureau
Lieutenants.....(2) Two..... Accident Prevention Bureau
Sergeants.....(1) One..... Traffic Engineering Bureau
Patrolmen.....(78) Seventy eight... :
43 Solo motorcycle
20 Fixed Post
11 Accident Prevention Bureau
2 School Patrol
1 Traffic Engineering
1 Warrant Bureau

Civilian clerk typists..(5) Five.....Warrant Bureau

TOTAL: Eighty two (82) uniformed personnel and five (5) clerk typists.

ADDITIONAL VEHICLES NEEDED

Sedans.....(6) Six.....:
3 for Accident Bureau
3 for School Patrol

Solo motorcycles (34) Thirty four....: Solo motorcycle unit

For a detailed report of the present assignments of personnel and vehicles in each of the units of the Traffic Bureau and the explanations of the need for additional personnel and vehicles in these units, please see the following pages.

Respectfully submitted,

/s/ Daniel W. Kiely
Daniel W. Kiely
Director of Traffic

DWK:877

POLICE DEPARTMENT
City and County of San Francisco

TO: Francis J. Ahern
Chief of Police

Friday, December 14, 1956

FROM: Daniel W. Kiely
Director of Traffic

SUBJECT: Survey of Personnel and Vehicles assigned to Co. "K

Sir:

Pursuant to your directive of December 3rd, to evaluate the need of vehicles and personnel needed to efficiently perform all the police functions presently desired, the following is submitted as to each uni of the Traffic Bureau:

1 - FIXED POST TRAFFIC

Present Personnel assignment:

1	Director of Traffic
1	Captain of Traffic
1	Lieutenant (does patrol work)
6	Sergeants (1 station detail - 5 on patrol)
61	Patrolmen (3 desk clerks - 1 on light duty has been notified to appear before the retirement board.) (1 sick leave without pay, in a mental institution) (1 driving safety car) (56 on traffic crossing detail)
Total Personnel 70	

REQUEST: Twenty (20) additional patrolmen

Explanation: The additional patrolmen are needed to direct traffic in the heavily congested downtown area at intersections not normally covered. This survey was not based on conditions existing during Christman season nor were the men detailed from outside Companies counted as part of the personnel. ---Consideration was given to the changes from street cars to busses on Geary St. and the rerouting of same and the opening of the new ramps of the Freeway on Mission and Beale and Main Streets will occur shortly.
PLEASE SEE LT. CARSTENSEN'S REPORT WHICH IS ATTACHED HERETO.

Present assignment of vehicles:

Three (3) sedans. 1 Safety car equipped with Public Address system and used for pedestrian education, etc., Also used by Lieut. on patrol 1 Assigned to the Director of Traffic for patr

1 Assigned to the Director of Traffic for patrol

1. Assigned to the Captain of Traffic for patrol.

REQUEST: No additional vehicles are requested for this unit at this time.

****

2- ACCIDENT PREVENTION BUREAU

Present personnel assignment:

1 Lieutenant (in command)
8 Sergeants
- 3 Platoon cmndrs 8/4 4/12 & 12/8
- 2 Relief Sgts.-patrol & platoon commanders
- 1 Patrol Sergeant
- 1 In charge of Hit & Run Detail
- 1 S. P. - Heart Condition - off indefinitely

67 Patrolmen
- 48 Patrolling in squad cars
- 8 Hit & Run investigators
- 5 Station Duty
- 2 Revoked license Detail
- 1 Follow-up officer - Light duty
- 1 Abandoned auto detail
- 1 Impounded auto detail (towaway)
- 1 Court officer

Total personnel 76 Plus two(2) civilian clerks.

REQUEST: Additional personnel -

1 Captain - to be placed in command and to replace the Lieutenant
2 Lieutenants - to replace sergeants in charge of platoons - present platoon sergeants to be assigned to patrol duty.
11 Patrolmen - for patrol in squad cars and provide reliefs on days off of 5 station duty men.

Explanation:

The Accident Prevention Bureau at present has a personnel of 76 men. The request for additional personnel, if granted, would raise this strength to 90 men. This unit is large enough and of sufficient importance to be commanded by a Captain. --At the present time a Lieutenant is in Command and Sergeants are acting as Platoon Commanders, having the duties and responsibilities

(continued)

ordinarily performed by a Lieutenant. Better efficiency and supervision would be obtained by replacing these Sergeants with three Lieutenants and thus releasing these Sergeants for patrol supervision where they are urgently needed. This would result in 24 hours a day patrol sergeant supervision.--During the year of 1956, there were 80 days where the men on patrol operated without the supervision of a patrol sergeant. Approximately 100 days where only 1 sergeant for 1 watch was on patrol - 180 days where patrol sergeants were on patrol only for 16 hours out of the 24. To operate efficiently, according to design, and give the proper coverage to the City, the ideal operating procedure is to have 10 units. Squad 1, 2 & 3 to work 7 a.m. to 3 p.m. -- 3 p.m. to 11 p.m. -- 11 p.m. to 7 a.m. Squads 4,5 & 6 to work 11 a.m. to 7 p.m. -- 7 p.m. to 3 a.m.-----Squads 7, 8 & 9 to work 2 p.m. to 10 p.m. -----Squad 10 to work 6:30 a.m. to 2:30 p.m. All squads to have two (2) men riding in each car. To give this coverage, taking into consideration days off, vacation, inside reliefs, illness, etc., would require eleven (11) patrolmen. ---- These patrol units serve many purposes: 1- They are on duty in uniform on patrol in all areas of the city during all hours of the day and night. 2- When not investigating accidents, they are enforcing the traffic laws. During inclement weather, they are the major enforcing body of the traffic laws. 3- They also respond to serious crimes and supplement the distric cars.

Present assignement of vehicles (APB):

13 Squad cars for patrol (sedans)
4 unmarked sedans for Hit & Run investigators
Total.... 17

REQUEST: Three (3) additional sedans.

If approved, the total number of vehicles assigned to the A.P.B. would be used as follows:

1 Captain
2 Patrol Sergeants
12 Squad cars (2 for relief cars)
5 Hit Run investigators
20 Total number assigned

****

(continued)

(Continued - page 4)

3- THREE WHELL MOTORCYCLE UNIT

Present personnel assignment:

1 Captain (Detailed to Co I - when present is in command of both solo and 3 wheel motorcycles)
1 Lieutenant

5 Sergeants (1 Station duty - 8 a.m. to 4 p.m.
4 Patrol Sergeants - 1 7am to 3 pm
1 8am to 4 pm
2 10:15am to 6:15 pm)

56 Patrolmen (54 on 3 wheel m/c patrol
1 Station Detail - 7am to 3 pm
1 Light Duty - investigates jamming of meters)

Total 63

REQUEST: No additional personnel - nor vehicles.

****

4- SOLO MOTORCYCLE UNIT

Present personnel assignment:

1 Lieutenant (in charge)

7 Sergeants (1 assigned to maintenance)

66 Patrolmen (61 on patrol)
(1 maintenance & office detail)
(4 disabled)

REQUEST: Forty three (43) additional patrolmen.

EXPLANATION: See report submitted by Lieutenant E. Cummins, who is in charge of this unit, report attached.

REQUEST: Thirty four (34) additional solo motorcycles.

EXPLANATION: See report submitted by Lieutenant E. Cummins, who is in charge of this unit, report attached.

****

(continued)

(Continued - Page 5)

5- TRAFFIC ANALYSIS AND RESEARCH BUREAU

Present personnel assignment:

1 Sergeant in charge. (Leslie J. Brenan)

2 Patrolmen (Bernard L. Shea - Thomas J. Whiteside)

Present assignment of vehicles:

None

REQUEST: No additional personnel. No vehicle.

****

6- TRAFFIC EDUCATIONAL UNIT

Present personnel assignment:

1 Sergeant in charge (Robert Gremminger)

2 Patrolmen (Clifford Walker - John K. Johnson)

Present assignment of vehicles:

1 Marked vehicle, equipped with public address system.

REQUEST: No additional personnel. N o additional vehicle.

****

7- TRAFFIC ENGINEERING BUREAU

Present personnel assignment:

2 Sergeants (1 in charge - Sgt. Keegan)
(1 assistant - Sgt. Leahy)

7 Patrolmen (1 S. P. - retiring)
(4 Light Duty)
(2 Timing signals, etc.)

REQUEST: One (1) additional Sergeant
One (1) additional Patrolman

EXPLANATION: Sgt. Keegan, who is in charge of this unit, should have an understudy with the following qualifications: a Sergeant, young, active, interested in traffic, able to express himself and one who possesses some traffic experience. Sgt. Keegan has through his experience and working with various agencies of the City and State, acquired a tremendous knowledge of traffic in San Francisco.

(Continued)

z He will retire within 3 or 4 years and this knowledge will be lost unless someone with the ability is trained to replace him. This knowledge and experience cannot be acquired in a short period of time.----Even if the responsibility for engineering is taken from the Police Department, it will be at least 2 or 3 years before this change can take place. Changes will have to be made in the City Charter and the ratification of the Legislature will be necessary. Even if these changes are made, the Police Department will always be a recommending agency. Wrong recommendations can bring unfavorable publicity to the Department. Much of our guidance and information in matters of policy and recommendations is based on information gained from this unit of which the sergeant is an integral part.

FOR DETAILS ON NEED OF ADDITIONAL PATROMAN SEE ATTACHED REPORT BY SERGEANT KEEGAN.

Present assignment of vehicles:

One (1) unmarked sedan.

REQUEST: No additional vehicles.

****

8- SCHOOL SAFETY PATROL

Present personnel assignment:

1 Inspector in charge

1 Sergeant (assisting)

2 Patrolmen

REQUEST: Two (2) additional patrolmen.

EXPLANATION: See Attached report submitted by Inspector Tracy.

Present assignment of vehicle: One (1) unmarked sedan-used by Inspector Tracy.

REQUEST: Three (3) additional automobiles.

EXPLANATION: See attached report by Inspector Tracy.

****

(Continued)

(Continued - page 7)

9- WARRANT BUREAU

Present personnel assignment:

1 Sergeant (in charge)

15 Patrolmen (8 light duty - 3 notified to appear before retirement board - SEE REPORT BY SGT. FLYNN, ATTACHED).

5 Civilian clerks

REQUEST: One (1) additional, regular duty patrolman.

Five (5) additional civilian clerks.

EXPLANATION: See attached report by Sgt. E. Flynn.

Present assignment of vehicles:

One (1) unmarked sedan.

REQUEST: No additional vehicles.

****

Respectfully submitted,

/s/ Daniel W. Kiely
Daniel W. Kiely
Director of Traffic

DWK:877

Lieutenant K. Carstenson's Report
Fixed Post

POLICE DEPARTMENT
City and County of San Francisco

December 11, 1956

DANIEL W. KIELY
DIRECTOR OF TRAFFIC

SIR:

SUBJECT: NEED FOR ADDITIONAL PERSONNEL, VEHICLES, EQUIPMENT, ETC.

VEHICLES NEEDED: None

EQUIPMENT NEEDED: None at present time.

PERSONNEL: At the present time due to lack of personnel, we are unable to cover on the 7:30 a.m. to 3:30 p.m. watch, such intersections as 4th & Mission, 6th & Mission, 8th & Mission, 7th & Market, California & Montgomery streets and O'Farrell & Powell streets. For the same reason, we are unable to cover on the 10:00 a.m. to 6:00 p.m. watch, such intersections as Bush & Montgomery, 2nd & Market, Sansome & Market, Battery & Market, Fremont & Market, Geary & Grant, Pine & Kearny, O'Farrell & Mason, Geary & Mason, Grant & Market, 8th & Market and Bush & Grant. In addition, several relief men would be needed if we are able to cover the listed corners.

Several congested locations seem likely to occur in the immediate future, i.e., area where the Embarcadero on and off ramps to the freeway are near completion and will cause the corners such as Main and Market, Main & Mission and possibly surrounding corners to be covered. Also, the Municipal Railway is converting to buses on Geary street and will use a different entrance into Market Street (at Grant avenue) which will probably necessitate the use of two men at Grant & Market streets.

In view of the above and with a view to properly moving traffic in the downtown area, it is felt that a minimum of Twenty (20) additional men be assigned to the Fixed Post Traffic Detail.

Respectfully submitted,

/s/ Kenneth F. Carstensen
Kenneth F. Carstensen
Lieutenant of Police
Star # 422

2cc/422

SERGEANT KEEGAN'S REPORT

TRAFFIC ENGINEERING

San Francisco Police Department
Company K
Thursday - December 6, 1956.

Daniel W. Kiely
Director of Traffic

Re: Replacement

Dear Sir:

Officer E. Di Grazia, now on sick leave - It can be presumed that he will not be able to return to duty in the near future due to illness.

His morning duties consisted of -

No. 1 Preparing all outgoing letters with regard to zones, (white, yellow, green and taxi) in conjuction with a civilian stenographer.

No. 2 Preparing all legislation with regard to changes made in parking time, one-way streets, no parking and tow-away areas.

No. 3 Preparing traffic calendar material for Police Commission.

No. 4 Supervises the preparation of order list for new and replacement traffic signs.

No. 5 Afternoon duties - Field work - spots signs for parking restriction with the thought in mind of visibility, obstructions, such as trees, driveways, sidewalk elevators, etc.

No. 6 Investigation for Muni Traffic Court where cases of disputed citations arise.

No. 7 Attends Police Commision meeting when sergeant is absent.

No. 8 Accompanies Sergeant Leahy in his investigations.

Officer Di Grazia's duties have been assumed by Officer John Fay who previously assisted Di Grazia in his work, as well as being assigned to Traffic Signal Timing and Signal complaints throughout the City, including Freeway on and off ramps. It is necessary that an additional Officer be assigned to this Division to fill the vacancy left by Officer Di Grazia and assist the various members of the Traffic Engineering and Survey Division in their varied duties. The additional work load assumed by members of this Division due to Di Grazia's absence has made it impossible for them to devote the proper time to some of their duties, particularly in the field of signal timing.

The new officer, if assigned to this detail, must first have a background of Police Traffic work enabling him to know the City streets well enough to carry on a conversation with the many persons calling daily with their traffic problems and to be able to operate a typewriter.

Respectfully submitted,
/s/ John E. Keegan
John E. Keegan, Sgt. of Police
Star No. 363

Sergeant Keegan	- Liaison between Police and various Departments; Department of Public Works, Department of Electricity, etc. Assist Director of Traffic, attent meetings such as Chamber of Commerce, Supervisors, Police Commission, etc. Supervises personnel of Traffic Survey Division.
Sergeant Leahy	- Investigates requests for zones, lays out zones when approved, repainting of zones, supervises civilian paint crews, assists Director of Traffic and Sergeant Keegan, supervises personnel of Traffic Survey Division.
Officer Fay	- Prepare all corre pondence reference zones, request for, reasons for refusal, etc. Liaison between California A tomobile Association and Police Department regarding traffic signs; installations, replacements, etc. Timing and retiming of signals, instruction of recruit classes in signal operation. Supervise civilian stenographer in preparation of letters, signs orders, etc. (Performs Officer Vogelsang's duties when necessary); assists Sergeant Leahy.
Officer Vogelsant	- Prepares all correspondence regarding traffic matters, requests for traffic routing, stop signs, etc. Obtains legislature for necessary traffic changes and installations. Timing and retiming of signals, instruction of recruit classes in signal operation. Supervises Department of Public Works stenographer in preparation of letters and filing. (Performs Officer Fay's duties when necessary).
Officer Murphy	- Bell, O'Connell and Perscheid. At the direction of Sergeant Keegan, conducts traffic counts for zones, traffic patters, anticipated traffic changes, and other related surveys.

SERGEANT L. BRENAN'S REPORT

TRAFFIC ANALYSIS

THE SAN FRANCISCO POLICE DEPARTMENT
Traffic Bureau
"Analysis and Research"

Thursday, December 6, 1956

Daniel W. Kiely
Director of Traffic

Re: Realignment of Solo-Motorcycle Beats

Sir:

Taking into consideration the reduction in moving violation enforcement this year and the increase in accidents a survey was made to realign the solo-motorcycle beats. Some of the present beats show such high accident frequency, the areas should be reduced to better control the accidents through moving violation enforcement and patrol. Portions of the City previously not covered by solo-motorcycle officers show high accident frequency and should be incorporated into beats and other portions of the City where the accident frequency is light should be eliminated from the beats.

After a conference with Lieutenant Edward B. Cummins, Jr., in charge of the solo-motorcycle officers, the following beats were determined by us as a better control of the accident problem and are submitted by us as a better control of the accident problem and are submitted for your approval. Three maps showing the areas and the new numbers of the proposed beats accompany this report for your information. Three additional beats were added to each of the four watches, which make a total of 12 additional beats. For additional personnel needed to cover these beats, see report to be made by Lieutenant Cummins.

Respectfully submitted,

/s/ Leslie J. Brenan
Leslie J. Brenan
Sergeant of Police
Star #1292

Lieutenant F. Cummins Report

Solo Motorcycle

P O L I C E D E P A R T M E N T
City and County of San Francisco

Traffic Bureau

Thursday, December 6, 1956

Daniel W. Kiely
Director of Traffic

Re: Request for additional personnel and equipment for the Solo Motorcycle detail.

Sir.

If I were given all the personnel and vehicles to properly and efficiently perform all the police functions presently desired for the solo motorcycle detail additional personnel of 43 solo motorcycle officers, 34 solo motorcycles and one Radar Speed Control Unit would be required. The additional personnel includes the vacancies which now exist for seven solo motorcycle officers.

The present strength of the solo motorcycle detail is one lieutenant, seven sergeants and sixty-six solo officers.

Assignment of the sixty-six solo motorcycle officers are as follows.

Ten beats on the 7:00am to 3:00pm watch----12 men assigned
Fifteen beats on the 12:00 to 8:00 pm watch----------14 men assigned
Fifteen beats on the 4:00pm to 12:00pm watch----------14 men assigned
Fifteen beats on the 7:00pm to 3:00 am watch----------13 men assigned
Detailed for high accident locations and complaints
On Freeway patrol at present time 10:15 to 6:15 pm---------- 5 men assigned
One beat on the 10:15am to 6:15pm watch---- 1 man assigned
Detailed with the painters---------- 2 men assigned
Maintenance and office work---------- 1 man assigned
Officers on Disability leave---------- 4 men

Total 66 solo motorcycle officers

Seven solo motorcycle officers have been transferred from this detail during the past year and no replacements have been assigned to their positions. This has caused

assignments to be made for officers to cover two beats which leads to decreased and poor enforcement. Motorcycles for these seven vacancies are in storage and available for immediate use.

The full strength of the solo motorcycle detail when the seven vacancies are filled will be, one lieutenant, seven sergeants, and seventy-three solo motorcycle officers.

Assignments of the seventy-three solo motorcycle officers are as follows.

Ten beats on the 7:00am to 3:00pm Watch-----	12 men assigned
Fifteen beats on the 12:00 to 8:00pm Watch--	18 men assigned
Fifteen beats on the 4:00pm to 12:00pm Watch-	17 men assigned
Fifteen beats on the 7:00pm to 3:00am Watch-	17 men assigned
Detailed for high accident locations and complaints on Freeway patrol at present time---	5 men assigned
One beat on the 10:15am to 6:15pm Watch-----	1 man assigned
Detailed with the painters----------	2 men assigned
Maintenance and office work----------	1 man assigned
Total	73 solo motorcycle officers

During the year 1956 an experiment was tried of using five solo motorcycle officers on the Freeway. Previously there were no solo motorcycle officers detailed to the Freeway. This experiment proved to be successful and the five officers were detailed to the Freeway. These officers were able to prevent many accidents by their constant patrol and enforcement of the traffic laws, removal of debri which had dropped from trucks and might be causes of accidents, removal and assistance to stalled autos which would cause congestion and rear end collisions. It is difficult for radio cars to reach the scene of an accident on the Freeway due to traffic congestion existing as the result of the accident and these solo motorcycle officers were able to reach the scene quickly to render first aid, protect the scene and keep traffic moving which had become congested. With the increase of the Freeways their value will become greater. There is needed an increase of five motorcycles and five solo motorcycle officers in order to make the freeway detail a permanent patrol.

A survey of solo motorcycle beats was made with the Traffic Analyst, Sergeant Leslie Brennan, and it was found that certain solo motorcycle beats were too large in area with large amounts of traffic accidents occuring. It was apparent that these beats should be made smaller in area and three new beats created on each of the four watches which would allow proper enforcement to be applied in order to reduce the traffic accidents now occurring. An addition of twelve solo motorcycles and twelve solo motorcycle

officers would be needed for these new beats. See Traffic Analyst, Sergeant Brenan, report on creation of these new solo motorcycle beats.

There will be needed an addition of 16 solo motorcycles and 16 solo motorcycle officers for relief duty. These men are needed in order to provide proper coverage for 67 solo beats when officers are on watches off, vacation leave, sickness or disability leave.

One Radar Speed Control Unit is needed so that traffic enforcement can be applied on the high accident streets by the use of radar which would also have a high deterrent effect on motorist. Oakland, California, has been using radar equipment in their traffic enforcement and have found it to be successful. It has caused the speed of motorists to become lower by approximately seven miles per hour on those streets in which it has been used. An addition of three solo motorcycle officers would be needed to operate this equipment which would be used on two watches.

At the present Lieutenant Edward B. Cummins and Lieutenant I. Thomas Zaragoza have been using a solo motorcycle which is not being used by an officer who is on disability leave. When this officer returns to duty the motorcycle will be returned to him leaving no motorcycle for the lieutenant unless some other officer happens to be on disability leave. With the new Interim Freeway Disaster Assignment Plan for the solo motorcycle detail being put into effect, it becomes necessary that a solo motorcycle, equipped with three-way radio, be stationed at motorcycle headquarters and available for immediate use by the lieutenant who is on duty, One additional solo motorcycle is required.

Assignments for 109 solo motorcycle officers would be as follows.

Thirteen beats on the 7:00am to 3:00pm watch-18 men assigned
Eighteen beats on the 12:00 to 8:00 pm watch-25 men assigned
Eighteen beats on the 4:00pm to 12:00pm watch----------25 men assigned
Eighteen beats on the 7:00pm to 3:00am watch-25 men assigned
Freeway Patrol---------- 5 men assigned
Detailed for high accident locations & complaints---------- 5 men assigned
Detailed with painters---------- 2 men assigned
Officers needed to operate radar equipment--- 3 men assigned
Maintenance and office work---------- 1 man assigned

Total 109 Solo Motorcycle Officers

Respectfully submitted;
/s/ Edward B. Cummins
Lieutenant of Police
Star 1352

2cc/550

SAN FRANCISCO POLICE DEPARTMENT
MOTORCYCLE HEADQUARTERS

Thursday, December 6, 1956

Re: Personnel of the Solo
Motorcycle Detail.

Daniel W. Kiely
Director of Traffic

Sir:
The following is a list of personnel of the Solo Motorcycle Detail.

Officer	Assignment	Watch	Type of Duty
Lieutenant			
Cummins, Edward	Platoon Commander	3/11pm	In Charge Solo Motorcycle Detail. Also supervision of 3/W M/C det. after 3pm.
Sergeants			
Desmond, Vincent	Patrol Sergeant	7/3am	Solo Motorcycle Patrol
Dietschy, Otto	Patrol Sergeant	4/12pm	Solo Motorcycle Patrol
Flynn, Fred	Motorcycle Maint.	9/5pm	Maintenance of all Motorcycles
Kinread, Thomas	Patrol Sergeant	12/8pm	Solo Motorcycle Patrol
Klein, Henry	Patrol Sergeant	4/12pm	Solo Motorcycle Patrol
Perscheid, Carl	Patrol Sergeant	6/2pm	Solo Motorcycle Patrol
Sonne, Karl	Patrol Sergeant	Rel.	Solo Motorcycle Patrol
Patrolmen			
Aguilar, Alfred	Beat 23	7/3am	Solo Motorcycle Patrol
Alonzo, Delphino	Beat 34	4/12pm	Solo Motorcycle Patrol
Allen, James	Beat 42	7/3am	Solo Motorcycle Patrol

Officer	Assignment	Watch	Type of Duty
Armeit, Richard	Beat 53-54	7/3am	Solo Motorcycle Patrol
Barling, Michael	Beat 35	4/12pm	Solo Motorcycle Patrol
Black, Elmer	Beat Rel.	7/3pm	Solo Motorcycle Patrol
Bravot, Joseph	D.L.P. since December 29, 1955		
Burke, Edward	Det. with Painters	8/4pm	Relieving traffic congestion and protection of painters from traffic accidents while painters are engaged in their duties. Motorcycle used on this detail.
Carrillo, Richard	Beat 25-26	4/12pm	Solo Motorcycle Patrol
Carlton, Edward	Beat 8	7/3pm	Solo Motorcycle Patrol
Casey, James	D.L.P. since July 10, 1956		
Castro, Richard	Beat 30-31	4/12pm	Solo Motorcycle Patrol
Cooley, Bill	D.L.P. since March 10, 1956		
Drews, Charles	Beat 29	4/12pm	Solo Motorcycle Patrol
Dickmeyer, Frank	Beat 6	7/3pm	Solo Motorcycle Patrol
Effisimo, George	Beat 27-28	12/8pm	Solo Motorcycle Patrol
Ferris, George	Beat Rel.	12/8pm	Solo Motorcycle Patrol
Fortin, Raymond	Freeway Patrol	10/6	Solo Motorcycle Patrol
Fritz, William	Beat 33-34	12/8pm	Solo Motorcycle Patrol

Officer	Assignment	Watch	Type of Duty
Garvin, Lee	Beat 5	7/3pm	Solo Motorcycle Patrol
Gibbons, Robert	Freeway Patrol	10/6pm	Solo Motorcycle Patrol
Goodwin, William	Beat 24	4/12pm	Solo Motorcycle Patrol
Goyton, Joseph	Beat 29	12/8pm	Solo Motorcycle Patrol
Grisdale, James	Freeway Patrol	10/6pm	Solo Motorcycle Patrol
Gryder, Thomas	Freeway Patrol	10/6pm	Solo Motorcycle Patrol
Hanley, Robert	Beat 27-28	4/12pm	Solo Motorcycle Patrol
Hazen, Morris	Det. with Painters	8/4pm	Relieving traffic congestion and protection of painters from traffic accidents while painters are engaged in their duties. Motorcycle used on this detail.
Hurley, James	Beat 35	7/3am	Solo Motorcycle Patrol
Kane, James	Beat 2	7/3pm	Solo Motorcycle Patrol
Kellejian, John	Beat 52	7/3am	Solo Motorcycle Patrol
Lazzareschi, Wm	Beat 22	4/12pm	Solo Motorcycle Patrol
Leveille, Albran	Beat 25	12/8pm	Solo Motorcycle Patrol
Lewis, Lannis	Beat 7	7/3pm	Solo Motorcycle Patrol
Lord, Arthur	Beat 26	12/8pm	Solo Motorcycle Patrol.

Officer	Assignment	Watch	Type of Duty
Lunn, Axel	Beat 31	10/6	Solo Motorcycle Patrol
Lusher, Ted	Beat 50-51	7/3am	Solo Motorcycle Patrol
Markey, Edward	Beat 10	7/3pm	Solo Motorcycle Patrol
Marocchi, Mark	Beat 44	7/3am	Solo Motorcycle Patrol
Miller, Albert	Beat 32	4/12pm	Solo Motorcycle Patrol
Miller, Jack	Beat 45-46	7/3am	Solo Motorcycle Patrol
Miskel, Milton	Beat 1	7/3pm	Solo Motorcycle Patrol
Moore, William	Beat 32	12/8pm	Solo Motorcycle Patrol
Mueller, Robert	Beat Rel.	7/3pm	Solo Motorcycle Patrol
McConnell, Paul	Beat Rel.	4/12pm	Solo Motorcycle Patrol
Nelson, Hobert	Beat 22	12/8pm	Solo Motorcycle Patrol
Nichols, Joseph	Beat 47	7/3am	Solo Motorcycle Patrol
Oliva, Arthur	Beat 41	7/3am	Solo Motorcycle Patrol
Paras, George	Beat 21	4/12pm	Solo Motorcycle Patrol
Perscheid, Walter	Detailed Light Duty Traffic Engineers		
Rajewski, Jack	Beat 21	12/8pm	Solo Motorcycle Patrol
Robinson, Paul	Beat 23	12/8pm	Solo Motorcycle Patrol
Rose, Edward	Motorcycle Maint. & Station Clerk	8/4pm	Assist Sgt of Motorcycle Maint. Also duties necessary for the proper function

Officer	Assignment	Watch	Type of Duty
			of the office of the motorcycle detail. Motorcycle used on this assignment.
Ruggiero, John	Beat 22 & Station Duty	12/8pm	Motorcycle Patrol 12/3pm Station Duty 3/8pm receiving rings from three wheel detail and other necessary station duties.
Snyder, George	Beat 30	12/8pm	Solo Motorcycle Patrol
Tantarelli, Alfred	Beat 9	7/3pm	Solo Motorcycle Patrol
Thayer, Fred	Beat 48	7/3am	Solo Motorcycle Patrol
Tuers, John	Beat 33	4/12pm	Solo Motorcycle Patrol
Varni, Eugene	Beat 23	4/12pm	Solo Motorcycle Patrol
Wallace, William	Beat Rel.	7/3am	Solo Motorcycle Patrol
Walsh, Thomas	Beat 49	7/3am	Solo Motorcycle Patrol
Wardlaw, Robert	Beat 35	12/8pm	Solo Motorcycle Patrol
Warren, Todd	D.L.P. since January 17, 1956		
Wheeler, Thomas	Beat 3	7/3pm	Solo Motorcycle Patrol
Whiteside, Ted	Beat 24	12/8pm	Solo Motorcycle Patrol
Williams, William	Beat 4	7/3pm	Solo Motorcycle Patrol
Yaeger, Charles	Freeway Patrol	10/6 pm	Solo Motorcycle Patrol

The 12:00 Noon to 8:00PM to 12:00PM and the 7:00PM to 3:00AM watch rotate the first of each month.

There are seven vacancies existing in the solo motorcycle detail for motorcycles which are in storage and available for immediate use.

Respectfully submitted,

/s/ Edward B. Cummins

Edward B. Cummins
Lieutenant of Police
Star 1352

2cc/550

INSPECTOR T. TRACY'S REPORT

SCHOOL SAFETY PATROL

P O L I C E D E P A R T M E N T

City and County of San Francisco

Traffic Bureau
District #15

Wednesday, December 5, 1956

Daniel W. Kiely
Director of Traffic

Re: Personnel and Equipment requirements per G.O. #103

Sir:

In compliance with G. O. #103, the following is respectfully submitted.

PERSONNEL

To cover the city most effectively with regards to the 131 student school safety patrols of elementary and Junior High Schools, the city is divided into three geographical sections. Each section includes the schools without patrols as well as those with patrols.

The roster of the personnell of the School Safety Patrol Detail is as follows:

Inspector Thomas B. Tracy	In Charge	
Sergeant Matthew C. Duffy	Section #1 -	43 Schools with patrols
		10 Schools without patrols
Officer Chrales Maggroncalda	Section #2 -	45 Schools with patrols
		8 Without patrols
Officer Eugene Van Tricht	Section #3 -	43 Schools with patrols
		12 Without patrols

To make a more thorough and efficient coverage for training and supervision of the 131 schools with patrol units and traffic safety education in the 30 elementary schools without patrols, it is respectfully recommended that two officers be added to the School Safety Patrol Detail.

In addition to scheduled monthly classroom training periods of the student patrols, each officer attempts to make a weekly on the job visit to each school patrol, the purpose being to make any corrections that are necessary, of unsafe or incorrect procedure on the part of student patrol members. With the necessity of correcting student patrol members the practice of weekly on the job visits is not physically possible, as student patrols only operate at various times during the day for an average of 65 minutes daily.

The addition of two officers to this detail would make it possible to make these very necessary visits at least weekly and would make for a much safer and more efficient operation by student patrol members. Also a more complete coverage of student body assemblies giving traffic safety talks as well as more time for primary classroom visits giving general safety instructions could be accomplished.

Of the two officers requested, one man would devote his entire time to the present duties of this detail and enable the creation of a fourth section.

The second officer requested would devote part of his time to the present detail duties, and the greater part of his time would be devoted to the establishing and continuation of a bicycle safety program for all schools through the Junior High School level.

The establishing of a bicycle safety program, I fell is necessary and would be justified by the accident statistics involving bicyclists for the past five years. These statistics are as follows:

Bicycle Accidents	Fatal	Injury
1951	0	123
1952	1	156
1953	0	177
1954	0	186
1955	0	185
1956	1	201

(Through Nov. 30 only) 1956

As shown above this is a gradual and continued annual increase over a five year period with 1956 for eleven months showing an increase in accidents of 80% over the full year of 1951.

Two additional officers would also assure a continued effective program with experience men in a specialized work, in the event of sickness or disability of a member of the detail.

EQUIPMENT

At present one department vehicle is assigned to the Inspector in charge of the detail. The three officers of the detail use their personal cars during their tour of duty. Each officer travels approximately 30 to 35 miles each work day which makes a total of from 5000 to 7000 miles annually (9½ months) for which they have a maximum monthly allowance of 60 gallons of gasoline and necessary oil.

I respectfully recommend that if department vehicles could be made available, that the members of this detail be assigned department vehicles.

Although there is no definite complain by the men in the use of their personal cars in the performance of their duties, I feel that the use of department vehicles would be a very substantial saving by the men in car repairs, tire usage, lubrication and oil changes which they now must pay for themselves. It would also be advantageous to the department in as much as when an officer observes a violation by a motorist, particularly in a school area, he could apprehend the violator with a department vehicle, which cannot be done safely in a private vehicle.

Respectfully submitted,

2cc (1258)

Thomas D. Tracy Star #1258
Inspector School Safety Patrol

SERGEANT E. FLYNN'S REPORT

WARRANT DETAIL

SAN FRANCISCO POLICE DEPARTMENT
WARRANT BUREAU-CITY HALL

Thursday, December 6,1956

Re: Request for additional personnel

Daniel Kiely
Director of Traffic

Sir:

In compliance with your request relative to the Chief's Order pertaining to additional personnel, the following is herewith submitted:

To properly and efficiently perform the functions of the Traffic Warrant Bureau, one patrolman, on regular duty and five additional clerk-typists, B512, (female preferred), should replace seven light-duty policemen now assigned or detailed.

The additional regular-duty patrolman will provide the minimum number of men (4) necessary for arrests and investigations. Allowing for vacations, sickness, watches-off, lunch periods, etc. at least four regular-duty men should be assigned so that one or more is available at all times. It has been necessary at times in the past to use light-duty men to make arrests which develop when defendants appear at Room 164, City Hall.

The light-duty policemen should be replaced by clerk-typists for the following reasons:

1. They are not trained to perform necessary clerical work such as typing, filing, etc.

2. As convalescents they are not expected to perform a full-time job.

3. The majority make periodic trips to a doctor's office and sometimes find it necessary to be away from work for days at a time.

Under the present personnel set-up it is possible to move current warrants and to perform only a small portion of the investigation necessary to trace evaders. There are over 300,000 warrants in our inactive file which is increasing at the rate of 2,000 per month. These warrants should be scanned from time to time and checked through directories, telephone books, finance companies, banks, state and city agencies, and military authorities.

The requested additions and removals should provide the necessary efficient force to clear a large portion of inactive warrants.

The seven light-duty men now assigned or detailed to the Traffic Warrant Bureau are:

Allen, Raymond	#1776
Anderson, Ralph	688
Boro, George	136
Castro, Joseph	863
McColgan, James	59
Nelson, Chester	766
Provezich, Thomas	678

We now have one vehicle with two patrolmen assigned who pick up prisoners from outside jurisdictions and serve warrants in difficult cases. No additional vehicles are needed at this time.

Respectfully submitted

Edward J. Flynn,
Sergeant
Star #831

3c/831

SAN FRANCISCO POLICE DEPARTMENT
WARRANT BUREAU-CITY HALL

Thursday, December 6,1956

Re: Request for additional personnel.

Daniel W. Kiely
Director of Traffic

Sir:

In compliance with your request relative to the Chief's Order pertaining to additional personnel, the following is herewith submitted.

To properly and efficiently perform the functions of the Traffic Warrant Bureau, one patrolman, on regular duty, and five additional clerk-typists, 3512 (female preferred), should replace seven light-duty policemen now assigned or detailed.

The additional regular-duty patrolman will provide the minimum number of men (4) necessary for arrests and investigations. Allowing for vacations, sickness, watches-off, lunch periods, etc., at least four regular-duty men should be assigned so that one or more is available at all times. It has been necessary at times in the past to use light-duty men to make arrests which develop when defendants appear at Room 164, City Hall.

The light duty policemen should be replaced by clerk-typists for the following reasons:

1. They are trained to perform necessary clerical work such as typing, filing, etc.

2. As convalescents they are not expected to perform a full time job.

3. The majority make periodic trips to a doctor's office and sometimes find it necessary to be away from work for days at a time.

Under the present personnel set-up it is possible to move current warrants and to perform only a small portion of the investigation necessary to trace evaders. There are over 200,000 warrants in our inactive file which is increasing at the rate of 2000 per month. These warrants should be scanned from time to time and checked through directories, telephone books, finance companies, banks, state and city agencies, and military authorities.

The requested additions and removals should provide the necessary efficient force to clear a large portion of inactive warrants.

The seven light-duty men now assigned or detailed to the Traffic Wattant Bureau are:

Allen, Raymond	#1776
Anderson, Ralph	688
Boro, George	136
Castro, Joseph	863
McColgan, James	59
Nelson, Chester	766
Provezich, Thomas	678

We now have one vehicle with two patrolmen assigned who pick up prisoners from outside jurisdictions and serve warrants in difficult cases. No additional vehicles are needed at this time.

Respectfully submitted

Edward J. Flynn,
Sergeant
Star #831

3c/831

Following is the type of work performed by each member of the Traffic Warrant Bureau, Room 20, City Hall:

STAR	NAME	WORK PERFORMED
831	Flynn, Sgt. Edward J.	Supervisory
1776	Allen, Raymond	Checks "regalled" warrants, files correspondence, assists clerks.
688	Anderson, Ralph	Registers warrants, files IBM cards.
136	Boro, George	Sorts and routes incoming mail and warrants
1048	Buckenmeyer, Frank	Court Officer
863	Castro, Joseph	Traces evaders by telephone, assists clerks.
364	Haster, Charles	Outside. Picks up prisoners, serves warrants.
1349	Mahler, Sidney	Corresponds with legal owners. Makes outside investi
59	McColgan, James	Traces evaders by phone, assists clerks.
766	Nelson, Chester	Recalls warrants (moving)
64	Payne, John	Recalls warrants (parking), relieves court officer, books prisoners.
678	Prevezich, Thomas	Routes warrants (new) assists clerks.
1230	Reilly, Michael	Books warrants at prison, traces evaders.
1090	Rogers, William	Traces evaders, books prisoners, corresponds, relieves court officer.
786	Sevenau, Louis	Outside. Searches for out-of-state evaders. Books prisoners.
795	Sullivan, Frank	Outside. Picks up prisoners. Serves warrants.
	CLERKS	
Ct43	Bamford, Helen	Maintains warrant files, S-Z. Search files. Corresponds with DMV. Sact'o. and military authorities.
CT45	Bastien, Elvera	Maintains warrant files, A-D and same as abovd.
CT47	Bruguiere, Josephine	Maintains Warrant Files E-L same as abov
CT44	Johnson, Billy	Maintains Warrant Files M-R same as abov
CT33	Yoshimura, Sunao	Relieves on all files, checks and notes returned warrants in ledges, assists clks

WATCH REPORTS:

ACCIDENT PREVENTION BUREAU

Fixed Post Detail

Three wheel - Motorcycle detail

NUMBER OF ARRESTS BY COMPANIES
YEAR - 1956

SUB TOTAL to NOVEMBER	A	B	C	D	E	F	G	H	I	TOTAL
	4921	20964	2165	4257	5929	2067	1160	2019	884	44,366

IMPORTANT -

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau, and Headquarters Company

ARRESTS BY COMPANIES - YEAR 1956

MONTHS	A	B	C	D	E	F	G	H	I	TOTAL
JAN.	556	2621	194	474	679	235	132	249	87	5227
FEB.	474	2377	172	474	666	249	126	213	84	4835
MARCH	609	2735	232	409	634	228	113	193	91	5244
APRIL	558	2582	210	442	580	173	123	199	92	4959
MAY	579	2454	267	459	567	192	112	197	79	4906
JUNE	508	2010	210	404	543	203	120	210	92	4300
JULY	399	1876	194	360	493	222	100	159	70	3873
AUG.	259	951	170	269	348	144	72	143	54	2410
SEPT.	269	1096	177	291	455	137	105	103	79	2712
OCT.	320	1100	156	346	448	103	71	181	79	2804
NOV.	390	1162	183	329	516	181	86	172	77	3096
DEC.										
GRAND TOTAL										

IMPORTANT PLEASE NOTE

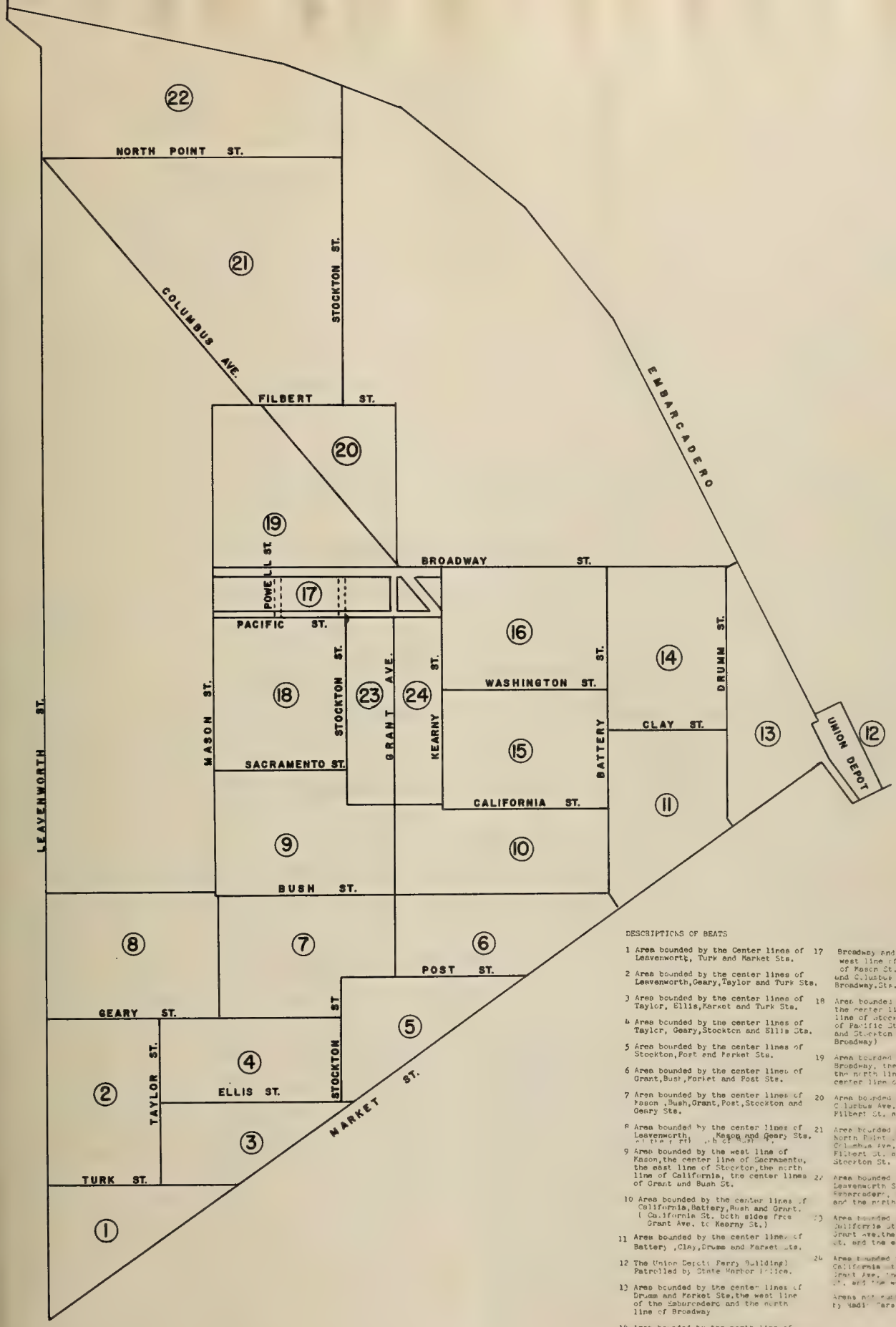
The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau, and Headquarters Company.

NUMBER OF OFFENSES BY COMPANIES
YEAR - 1956

MONTHS	A	B	C	D	E	F	G	H	I	TOTAL
JAN.	448	409	316	480	648	357	274	310	239	3481
FEB.	430	333	387	467	630	301	242	258	248	3296
MARCH	470	324	388	498	622	301	281	301	279	3464
APRIL	397	260	323	428	494	286	219	309	230	2946
MAY	390	257	353	349	554	304	205	309	264	2985
JUNE	398	270	353	398	605	254	211	273	230	2992
JULY	432	275	313	409	659	334	215	223	255	3115
AUG.	462	298	333	348	572	317	218	254	239	3041
SEPT.	405	266	328	381	618	353	221	239	279	3090
OCT.	453	340	401	472	677	333	268	265	267	3476
NOV.	386	329	349	393	530	329	239	263	263	3081
DEC.	478	384	362	430	620	361	214	295	243	3387
GRAND TOTAL	5149	3745	4206	5053	7229	3830	2807	3299	3036	38,354

CENTRAL POLICE DISTRICT - COMPONENTS

Liquor Stores	82
Drug Stores	55
Taverns, etc.	370
Food Markets	241
Restaurants	309
Amusement Centers	33
Theatres	21
Warehouse	164
Manufacturing	197
Garage	82
Parking Lot	76
Retail Establishments	1534
Office Building	703
Service Station	47
Cigar Stores	92
Fountains	161
Banks	42
Barber Shops	87
Hotels	294
Apartments	1897
Flats	992
One Family Units	307
Motels	1
Schools	16
Other Public Building	30
Meeting Halls	35
Playgrounds	4
Public Parks	7
Church	17
Freight Yards & Shops	4
Junk Yard	1
Storage Yard	4
Lumber Yard	1
P G & E Plant	1
Pier	2
Hospital	3



DESCRIPTIONS OF BEATS

1 Area bounded by the Center lines of Leavenworth, Turk and Market Sts.

2 Area bounded by the center lines of Leavenworth, Geary, Taylor and Turk Sts.

3 Area bounded by the center lines of Taylor, Ellis, Market and Turk Sts.

4 Area bounded by the center lines of Taylor, Geary, Stockton and Ellis Sts.

5 Area bounded by the center lines of Stockton, Post and Market Sts.

6 Area bounded by the center lines of Grant, Bush, Market and Post Sts.

7 Area bounded by the center lines of Mason, Bush, Grant, Post, Stockton and Geary Sts.

8 Area bounded by the center lines of Leavenworth, Mason and Geary Sts.

9 Area bounded by the west line of Mason, the center line of Sacramento, the east line of Stockton, the north line of California, the center lines of Grant and Bush St.

10 Area bounded by the center lines of California, Battery, Bush and Grant. (California St. both sides from Grant Ave. to Kearny St.)

11 Area bounded by the center lines of Battery, Clay, Drumm and Market Sts.

12 The Union Depot (Ferry Building) Patrolled by State Harbor Police.

13 Area bounded by the center lines of Drumm and Market Sts. the west line of the Embarcadero and the north line of Broadway

14 Area bounded by the north line of Broadway, the center lines of Battery, Clay and Drumm Sts.

15 Area bounded by the west line of Kearny, the center lines of California, Battery and Washington Sts.

16 Area bounded by the west line of Kearny, the north line of Broadway, the center lines of Battery and Washington Sts.

17 Broadway and Pacific Sts. from the west line of Kearny to the west line of Mason St. both sides of Grant Ave. and Columbus Ave. from Pacific to Broadway, Sts.

18 Area bounded by the west line of the center line of Sacramento, the east line of Stockton St. and the south line of Pacific St. (Both sides of Powell and Stockton Sts. from Pacific to Broadway)

19 Area bounded by the north line of Broadway, the west line of Mason St. the north line of Filbert and the center line of Columbus Ave.

20 Area bounded by the center line of Columbus Ave. the north line of Filbert St. and the east line of Grant

21 Area bounded by the north line of North Point St. the west line of Columbus Ave. the north line of Filbert St. and the east line of Stockton St.

22 Area bounded by the center line of Leavenworth St. the south line of the Embarcadero, the east line of [illegible] and the north line of [illegible] St.

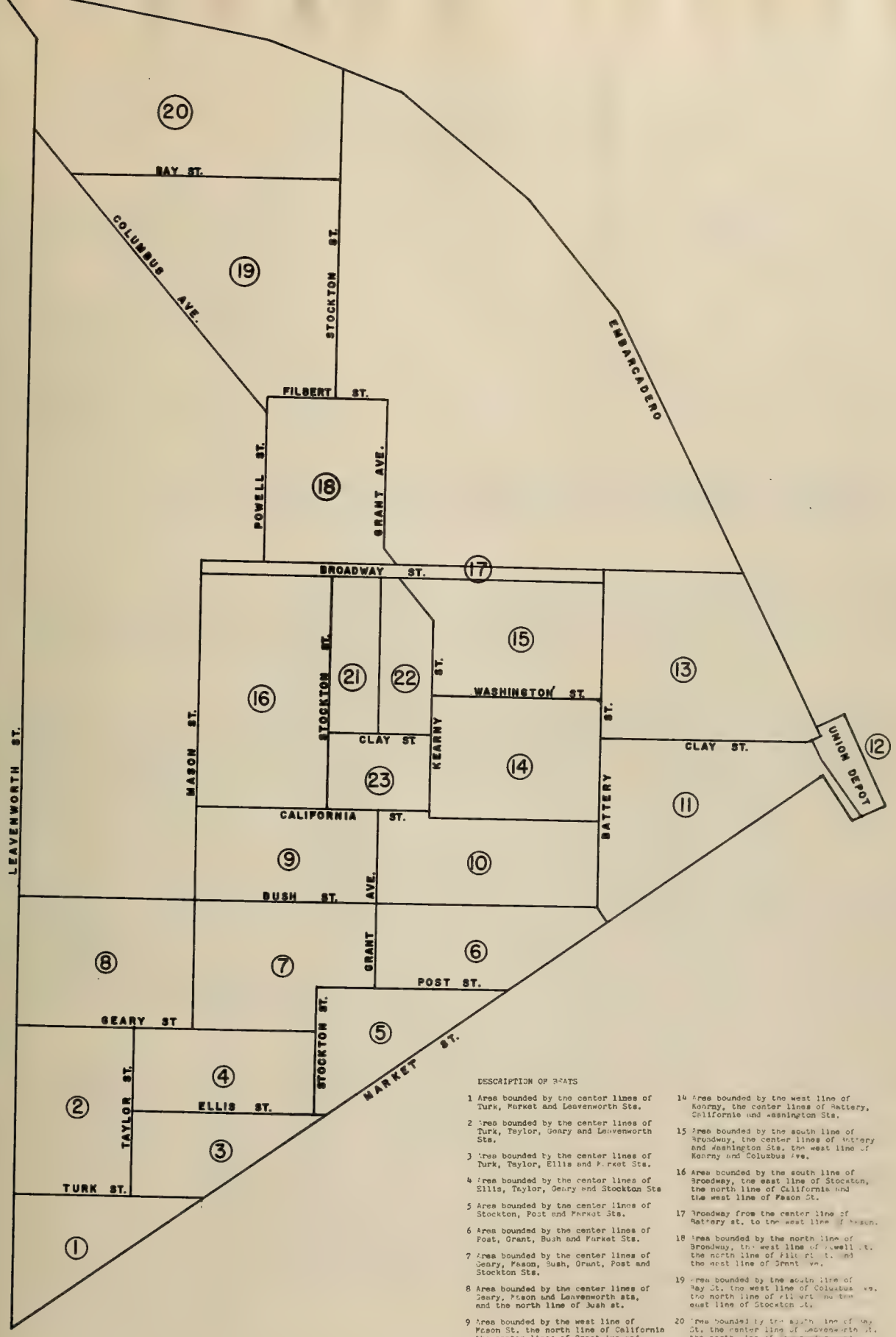
23 Area bounded by the north line of California St. the center line of Grant Ave. the south line of [illegible] St. and the east line of [illegible] St.

24 Area bounded by the north line of California St. the center line of Grant Ave. the south line of [illegible] St. and the west line of Kearny St.

Areas not numbered shall be patrolled by Radio Cars.

BASIC PATROL PLAN

CENTRAL DISTRICT



DESCRIPTION OF BEATS

1 Area bounded by the center lines of Turk, Market and Leavenworth Sts.

2 Area bounded by the center lines of Turk, Taylor, Geary and Leavenworth Sts.

3 Area bounded by the center lines of Turk, Taylor, Ellis and Market Sts.

4 Area bounded by the center lines of Ellis, Taylor, Geary and Stockton Sts

5 Area bounded by the center lines of Stockton, Post and Market Sts.

6 Area bounded by the center lines of Post, Grant, Bush and Market Sts.

7 Area bounded by the center lines of Geary, Mason, Bush, Grant, Post and Stockton Sts.

8 Area bounded by the center lines of Geary, Mason and Leavenworth sts, and the north line of Bush st.

9 Area bounded by the west line of Mason St. the north line of California the center lines of Grant Ave and Bush St.

10 Area bounded by the center lines of California, Battery, Bush and Grant. (California St. both sides from Grant ave. to Kearny st.).

11 Area bounded by the center lines of Market, Battery and Clay st and the Embarcadero.

12 The Union Depot, (Ferry Building) Patrolled by State Harbor Police.

13 Area bounded by the center lines of Clay and Battery sts. the north line of Broadway and the east line of the Embarcadero.

14 Area bounded by the west line of Kearny, the center lines of Battery, California and Washington Sts.

15 Area bounded by the south line of Broadway, the center lines of Battery and Washington Sts. the west line of Kearny and Columbus Ave.

16 Area bounded by the south line of Broadway, the east line of Stocston, the north line of California and the west line of Mason St.

17 Broadway from the center line of Battery st. to the west line of Mason.

18 Area bounded by the north line of Broadway, the west line of Powell st. the north line of Filbert st. and the west line of Grant Ave.

19 Area bounded by the south line of Bay St. the west line of Columbus Ave. the north line of Filbert the the east line of Stockton St.

20 Area bounded by the south line of Bay St. the center line of Leavenworth St. the north line of Embarcadero and the east line of Stockton St.

21 Area bounded by the west line of Stockton St. the south line of Broadway, the center lines of Grant Ave. and Clay St.

22 Area bounded by center lines of Clay St. and Grant Ave. the south line of Broadway and the west line of Kearny.

23 Area bounded by the west line of Stockton St. the center line of Clay St. the west line of Kearny and the north line of California St.

Areas not numbered shall be patrolled by public cars.

BASIC PATROL PLAN

CENTRAL DISTRICT

NIGHT WATCHES

POLICE DEPARTMENT
City and County of San Francisco

Central Station
Police District No. 1

Friday,
December 7, 1956

Francis J. Ahern
Chief of Police

Sir:

Subject: Request for Additional Personnel and Vehicles for Central Station.

In compliance with your request of November 30, 1956, re additional men and vehicles required by this Station to efficiently perform all the Police functions now desired, I hereby submit the following:

The present Beat arrangements should be retained but would desire adequate manpower to have one patrolman on each Beat during each eight-hour tour of duty. Presently there are 23 beats on the Day Watch and 22 beats on each of the Night Watches. This will require 67 Patrolmen for a 24 Hour period.

Presently we use three 1-man Radio Cars on the Day Watch. Radio Car section boundaries for the Day Watch are:
No. 1 Car. Area bounded by Market St., California St. and Leavenworth St.
No. 2 Car. Area bounded by California St., Broadway, Leavenworth Street and the Embarcadero.
No. 3 Car. Area bounded by Broadway, Leavenworth St. and the Bay.

The Night Watches use four Radio Cars which are 2 Man cars during the hours of 8:00PM to 3:00AM. The Radio Car boundaries on the Night Watches are:
No. 1 Car. The area bounded by Market St., Post St., and Leavenworth St.
No. 2 Car. The area bounded by Post St., Pacific St., Battery St., and Leavenworth St.
No. 3 Car. The area bounded by Pacific St., The Bay, Battery St., and Leavenworth St.
No. 4 Car. The area bounded by Battery St., Market St., and the Bay.

I would use the Night time Radio Car boundaries on all watches, four 1-man cars on the First Watch and four 2-man cars on each of the two night watches. Presently the No. 4 Car is

used on the Day Watch as a Warrant Service Car.

We would require an additional Radio Car which should be unmarked. We would use this car as a Warrant Service Car on the Day Watch and would man same with two Patrolmen, in Civilian Dress, during each of the two night watches. These Officers would be on the alert for suspicious persons either on foot or in vehicles, boosters, degenerates, Vagrants, etc., and would cover the entire District.

Presently we have seventeen Sergeants and we should return to our prior strenth of 18. They would be assigned six to each watch so as to have proper coverage on W/O, Vacations, Sickness, etc.

We should also have a Relief Lieutenant assigned to this Company so that a Commissioned Officer would be on duty most of the time.

At present we have two men assigned to the 3-Wheel Motorcycle and they cover the District from 7:00AM until 11:00PM Mondays through Fridays. We should have at least one more man assigned to this to insure proper coverage on the Week-ends.

If this Company were granted the above, the men would be assigned as follows:

Beats to be covered on Day Watch	23	Total 23
Beats to be covered on each of the two Night Watches	22	Total 44
Radio Cars on Day Watch	4	4
Radio Cars on Each Night Watch (2Man)	4	16
Civilian Dress Radio Car Patrol (2 Each Night Watch)		4
Warrant Detail (Day Watch)		4
Investigation Detail (Day Watch)		2
3-Wheel Motorcycle Detail (1 Relief Man)		3
Wagon Crew (2 each Watch)		6
Station Duty, (1 Patrolman each Watch)		3
		109
Additional men needed to Compensate for W/O, Etc.		31
Total Patrolmen needed		140
Captain		1
Lieutenants (Including 1 Relief)		4
Sergeants		18
Grand Total		163

Respectfully submitted,

Charles E. Borland
Captain of Police
Star No. 1246

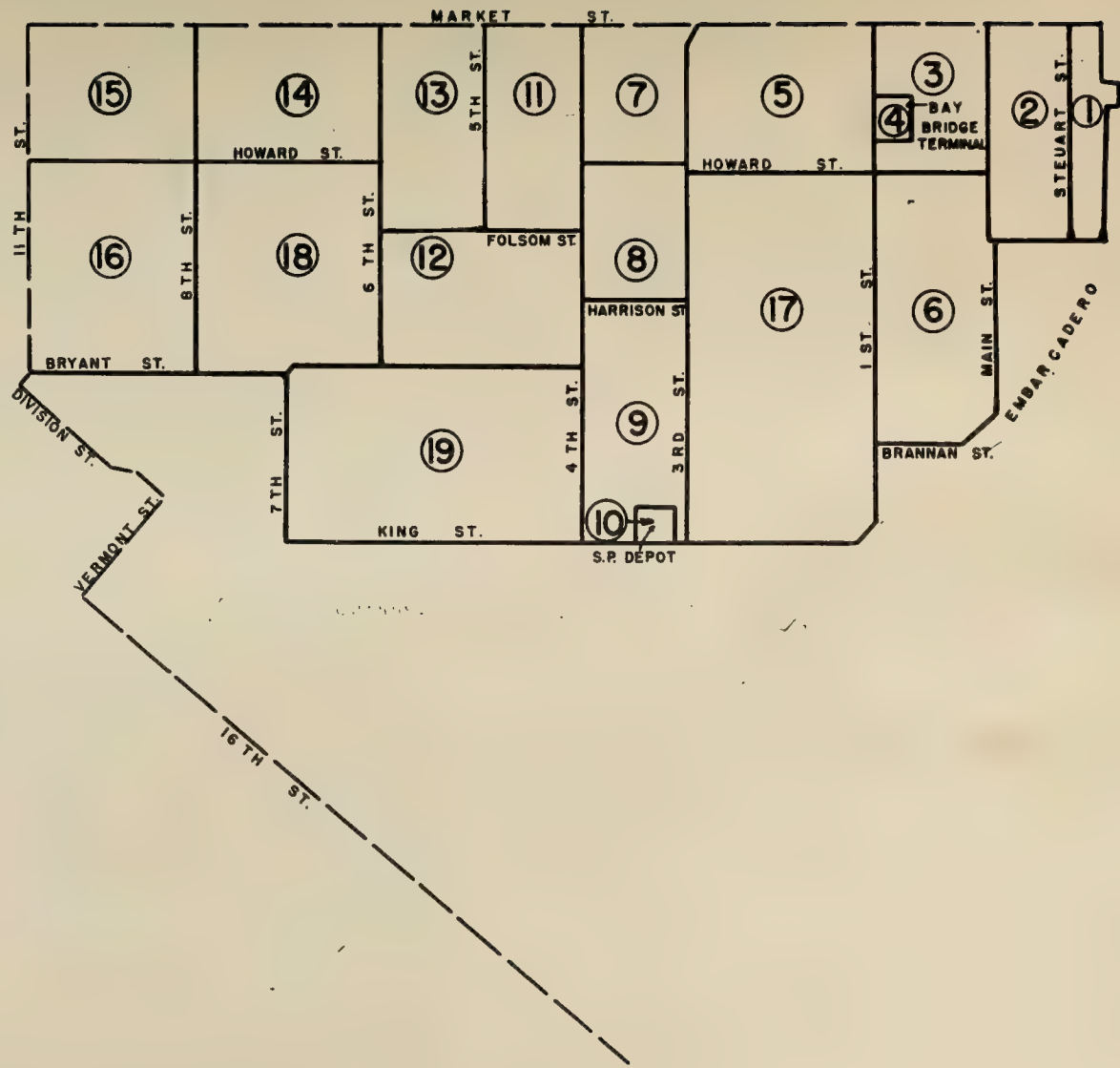
SOUTHERN POLICE DISTRICT - COMPONENTS

Liquor Stores	31
Drug Stores	14
Taverns, etc.	192
Food Markets	47
Restaurants	179
Amusement Centers	5
Theaters	9
Warehouses	562
Manufacturing	909
Garage	51
Parking Lot	69
Retail Establishment	803
Office Building	180
Service Stations	60
Cigar Stores	35
Fountains	24
Banks	12
Vacant Stores	23
Repair Shops	11
Churches	7
Hotel	218
Apartments	236
Flats	240
One Family Units	42
Motels	3
Schools	4
Other Public Buildings	23
Meeting Halls	18
Public Parks	1

BASIC PATROL PLAN

SOUTHERN DISTRICT

ALL WATCHES



DESCRIPTION OF BEATS - BASIC PATROL PLAN - SOUTHERN POLICE DISTRICT - SFPD.

Beat#	Description
1.	Area bounded by the center-line of Market the center-line of Embarcadero, the south line of the Union Depot, the east-line of Embarcadero, the south-line of Folson and the east-line of Steuart.
2.	Area bounded by the center-line of Market the east-line of Steuart, the south-line of Folsom and the center-line of Main.
3.	Area bounded by the center-line of Market the center-line of Main, the south-line of Howard and the center-line of First.
4.	Bay Bridge terminal and vicinity.
5.	Area bounded by the center-line of Market the center-line of First, the south-line of Howard and the east-line of Third.
6.	Area bounded by the south-line of Howard the east-line of Main, the south-line of Brannan and the center-line of First.
7.	Area bounded by the center-line of Market the east-line of Third, the center-line of Howard and the center-line of Fourth.
8.	Area bounded by the center-line of Howard the east-line of Third, the center-line of Harrison and the [illegible] of Fourth.
9.	Area bounded by the [illegible] of Harrison, the east line of [illegible] center-line of King and the [illegible] 4th.
10.	The S.P. Depot and vicinity.
11.	Area bounded by the center-line of Market the center-line of Fourth, the center-line of Folson and the center-line of Fifth.
12.	Area bounded by the ~~centerline of Howard the center-line of Fifth~~, the center-line of Folsom, the center-line of Fourth, the center-line of Bryant and the west--line of Sixth.
13.	Area bounded by the center-line of Market the center-line of Fifth, the center-line of ~~Howard~~ and the west-line of Sixth.
14.	Area bounded by the center-line of Market the west-line of Sixth, the center-line of Howard and the center-line of Eighth.
15.	Area bounded by the center-line of Market the center-line of Eighth, the center-line of Howard and the east-line of Eleventh.
16.	Area bounded by the center-line of Howard the center-line of Eighth, the south-line of Bryant and the east-line of Eleventh.
1[illegible].	Area bounded by the south-line of Howard, the center-line of 1st., the Embarcadero, the center-line of King and the east-line of Third.
1[illegible].	Area bounded by the center-line of Howard the west-line of Sixth, the center-line of Bryant (south-line 7th to 8th), and the center-line of Eighth.
19.	[illegible]

S A N F R A N C I S C O P O L I C E D E P A R T M E N T

S O U T H E R N S T A T I O N

Monday, December 10, 1956

Francis J. Ahern
Chief of Police

Sir:-

Subject: Re Personnel and vehicle requirements at Southern Station.

Re: Vehicular requirements.

At the present time, Southern Police District has four radio cars, (two man cars on night watches), two 3/w motorcycles and one patrol wagon. I believe this equipment is sufficient to properly police the district.

Re: Personnel requirements.

At the present time, Southern Police District is comprised of 19 foot patrol beats, but an average of only 7 or 8 patrolmen on each platoon are available for foot patrol, I therefore request eighteen (18) additional patrolmen, six on each platoon to properly patrol this district. If this request is granted, the following area could then be covered by foot patrolmen:- Eighth to Eleventh, Market to Bryant Sts. also, First to Third, Howard to King Sts. This area has been the scene of several burglaries and strong arm robberies recently. It is seldom, if ever, covered by foot patrolmen.

I also request an additional four patrolmen to be assigned to Crime Prevention (civilian dress) to concentrate their efforts on Auto Boostings, Strippings, Paddy Hustlers, beggars and street-walkers.

I suggest also a beat realignment as follows:- Beat #11 boundaries be Market to Howard St. (now Folsom St.), 4th to 5th Street and new beat added:- Beat #20, Howard to Bryant, 4th to 5th Street.

The three Lieutenants and I consider the following to be the priority of the present beats:- (Attached are Beat Boundaries).

PRIORITY	BEAT NO.	PRIORITY	BEAT NO.
1	8	9	5
2	7	10	15
3	13	11	12
4	14	12	16
5	1 & 2	13	6
6	9 & 10	14	18
7	3 & 4	15	17
8	11	16	19

Respectfully submitted,

August G. Steffen
Captain of Police
Star No. 1271

1228

BOUNDARIES OF BEATS IN SOUTHERN POLICE DISTRICT

1. Area bounded by the center line of Market , the center line of the Embarcadero, the south line of the Union Depot, the east line of the Embarcadero, the South line of Folsom and the east line of Steuart.

2. Area bounded by the center line of Market, the east line of Steuart, the south line of Folsom, the center line of Main.

3. Area bounded by the center line of Market, the center line of Main, the south line of Howard and the center line of First.

4. Bay Bridge Terminal and vicinity.

5. Area bounded by the center line of Market, the center line of First, the south line of Howard, and the east line of Third.

6. Area bounded by the south line of Howard, the east line of Main, the south line of Brannan and the center line of First.

7. Area bounded by the center line of Market, the east line of Third, the center line of Howard and the center line of Fourth.

8. Area bounded by the center line of Howard, the east line of Third, the center line of Harrison and the center line of Fourth.

9. Area bounded by the center line of Harrison, the east line of Third the center line of King, and the center line of Fourth.

10. S. P. Depot and Vicinity.

11. Area bounded by the center line of Market, the center line of Fourt the center line of Folsom and the center line of Fifth.

12. Area bounded by the center line of Howard, the center line of Fifth, the center line of Folsom, the center line of Fourth, the center line of Bryant and the west line of Sixth.

13. Area bounded by the center line of Market, the center line of Fifth, the center line of Howard and the west line of Sixth.

14. Area bounded by the center line of Market, the west line of Sixth, the center line of Howard, and the center line of Eighth.

15. Area bounded by the center line of Market, the center line of Eighth, the center line of Howard and the east line of Eleventh.

16. Area bounded by the center line of Howard, the center line of Eighth, the south line of Bryant and the center line of Eleventh.

17. Area bounded by the south line of Howard, the center line of First, the Embarcadero, the center line of King and the east line of Third.

18. Area bounded by the center line of Howard, the west line of Sixth, the center line of Bryant (south line 7th to 8th) and the center line of Eighth.

19. Area bounded by the center line of Bryant, the center line of Fourth the center line of King and the west line of Seventh.

Note: Beat 15 should read center line of Eleventh instead of east line.

POTRERO POLICE DISTRICT - COMPONENTS

Liquor Stores	23
Drug Stores	19
Taverns, etc.	60
Food Markets	154
Restaurants	63
Amusement Centers	3
Theaters	3
Warehouses	295
Manufacturing	401
Garage	33
Parking Lot	5
Retail Establishment	320
Office Building	29
Service Stations	44
Cigar Stores	1
Fountains	5
Banks	7
Vacant Stores	1
Repair Shops	9
Churches	22
Hotel	7
Apartments	263
Flats	2205
One Family Units	8501
Motels	4
Schools	37
Other Public Buildings	25
Meeting Halls	13
Playgrounds	10
Public Parks	7
Project Dwelling	376
Junk Yards	28
Shipyards	14
U.S.M.C. Depot	4
Armory	2
Ball Park	1

BASIC PATROL PLAN
POTRERO DISTRICT

DAY WATCH

DESCRIPTION OF BEATS POTRERO DISTRICT

1 Third St. from the center line of 16th St. to the south line of 23rd St. Also 20th St. from the east line of Illinois St. to 3rd St. and 22nd St. from the west line of Kinnasota St. to 3rd St.

2 Area bounded by the north line of 17th St. the west line of Indiana St., the north line of 20th St. and the west line of James Lick Freeway.

3 3rd St. from the north line of Evans Ave. to the south line of Williams Ave.

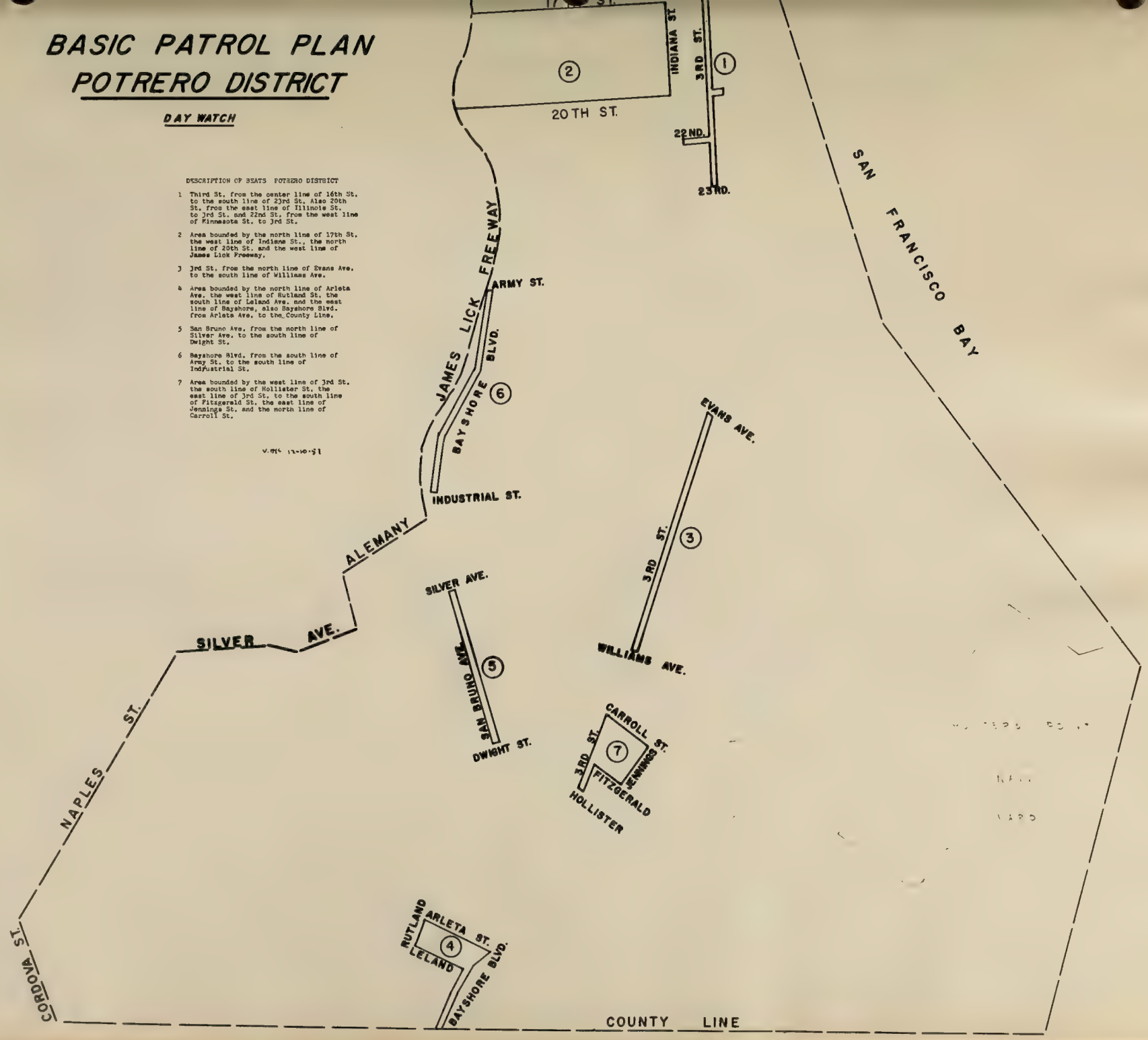
4 Area bounded by the north line of Arleta Ave. the west line of Rutland St. the south line of Leland Ave. and the east line of Bayshore, also Bayshore Blvd. from Arleta Ave. to the County Line.

5 San Bruno Ave. from the north line of Silver Ave. to the south line of Dwight St.

6 Bayshore Blvd. from the south line of Army St. to the south line of Indfustrial St.

7 Area bounded by the west line of 3rd St. the south line of Hollister St. the east line of 3rd St. to the south line of Fitzgerald St. the east line of Jennings St. and the north line of Carroll St.

W.M.C. 12-10-51



BASIC PATROL PLAN
POTRERO DISTRICT

NIGHT WATCHES

DESCRIPTION OF BEATS POTRERO DISTRICT

1 3rd St. from the center line of 16th St. to the north line of 22nd St. also 20th St. from the east line of Illinois St. to 3rd St.

2 3rd St. from the north line of 22nd St. to Islais Creek, also 22nd St. from the west line of Minnesota St. to 3rd St.

3 Area bounded by the north line of 17th St. the east line of Pennsylvania St. the north line of Mariposa St. the west line of 3rd St. the south line of 19th St. and the west line of James Lick Freeway

4 Area bounded by the south line of 19th St. the east line of Iowa St. the south line of 23rd St. and the west line of James Lick Freeway.

5. Bayshore Blvd. from the south line of Army to the south line of Industrial , also San Bruno Ave. from Bayshore to the south line of Alemany Blvd., and Alemany Blvd. from San Bruno Ave. to Bayshore and Industrial.

6. Area bounded by the east line of Bayshore Blvd., the east line of Jarrold, the east line of Barneveld, the north line of Oakdale, the south line of Industrial.

7. San Bruno Ave. from the north line of Silver Ave. to the south line of Dwight.

8. Bayshore Blvd. from the north line of Silver to the north line of Third.

9. Area bounded by the north line of Arleta Ave., the west line of Rutland, the south line of Leland, the east line of Bayshore, also Bayshore Blvd. from the north line of Arleta to the County Line.

10. Area bounded by Mc Kinley Ave., San Francisco Bay, the County Line and the east line of Bayshore Blvd.

11. 3rd St. from the north line of Evans Ave. to the south line of Van Dyke and Williams.

12. 3rd St. from the south line of Van Dyke and Williams to the west line of San Bruno.

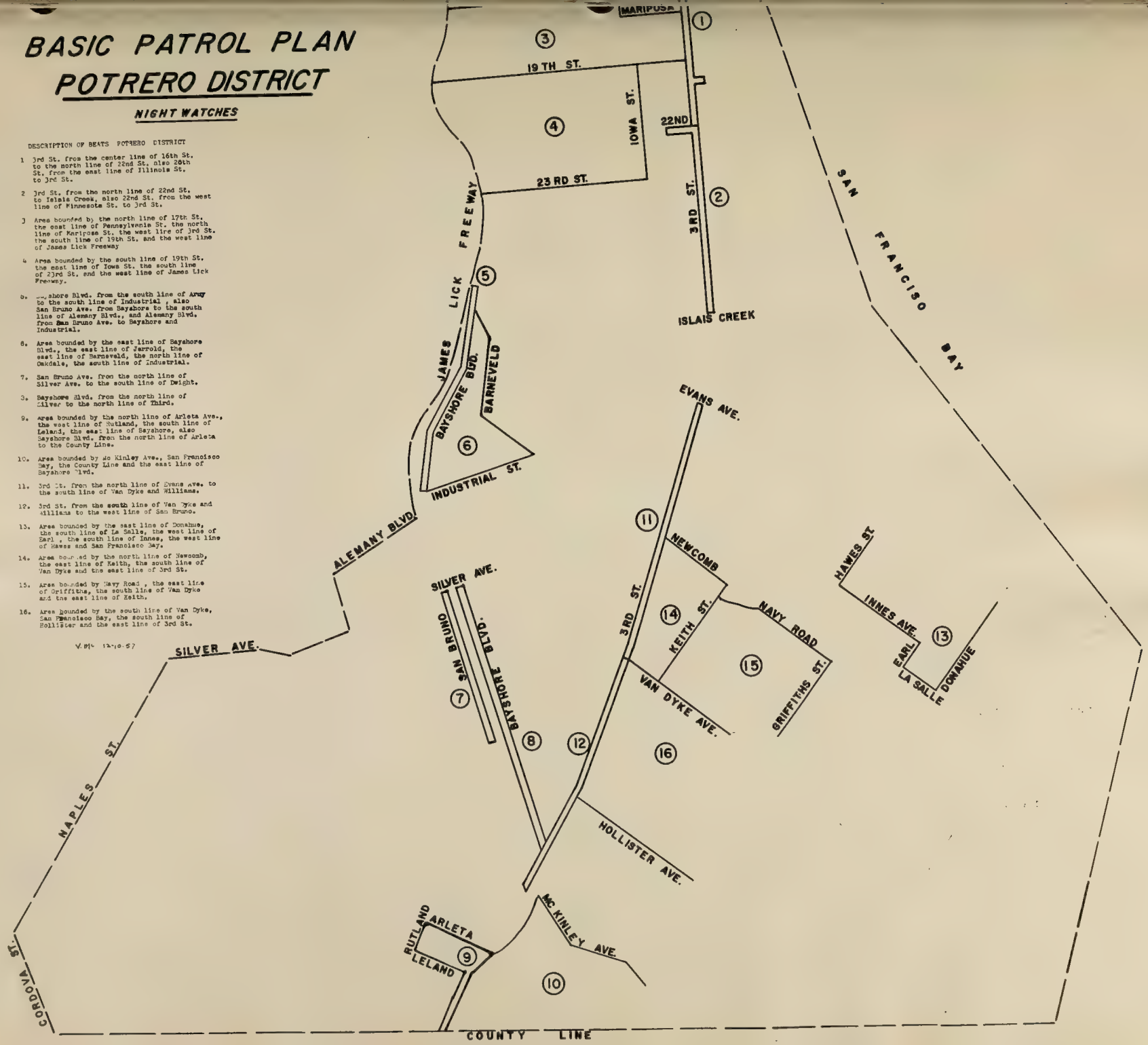
13. Area bounded by the east line of Donahue, the south line of La Salle, the west line of Earl , the south line of Innes, the west line of Hawes and San Francisco Bay.

14. Area bounded by the north line of Newcomb, the east line of Keith, the south line of Van Dyke and the east line of 3rd St.

15. Area bounded by Navy Road , the east line of Griffiths, the south line of Van Dyke and the east line of Keith.

16. Area bounded by the south line of Van Dyke, San Francisco Bay, the south line of Hollister and the east line of 3rd St.

V.M. 12-10-57



POLICE DEPARTMENT
City and County of San Francisco

Potrero Station
Police District No. 3

FRIDAY
December 7, 1956

TO: Francis J. Ahern, Chief of Police

FROM: Edward Greene, Captain Commanding Company "C"

SUBJECT: Request that additional personnel and a vehicle be assigned to the Potrero Police District.

Sir:

The present strength of the Potrero Police District is as follows:

1	- Captain	4 - Radio cars
3	- Lieutenants	2 - 3-wheel motorcycles
15	- Sergeants	
63	- Patrolmen	
82	TOTAL	

In order to properly and efficiently perform, the required functions the minimum strength should be:

1	- Captain	5 - Radio Cars
3	- Lieutenants	2 - 3-wheel motorcycles
15	- Sergeants	
106	- Patrolmen	
125	TOTAL	

To reach this minimum standard we need 43 new patrolmen and one additional radio car.

Justification for additional radio car.

An additional radio car has been needed in this district for some time. The radio cars have very extensive factory, manufacturing and residential areas to patrol. These areas are too scattered to be effectively patrolled on foot. I find that the radio cars are so busy responding to complaints and called for services that very little time is left for routine patrol. Often large sections of the district have to be left unprotected for hours. The addition of one radio car would greatly ease the case load on the present cars.

Justification for additional patrolmen.

I firmly believe that two man radio cars should be used on all three watches in the Potrero District. The housing projects in this district present a unique problem. They are largely tenanted by the lowest stratas of our society. Constant family fights, often involving cuttings, bludgeonings and shooting occurr. Numerous prowler calls are received from factories and warehouses.

In both these types of cases the more men we put on the case quickly, the better the police work. Due to the type of people involved and the nature of the cases a single officer is often in great danger in this district. Much of the risk can be eliminated by using two man cars.

The last survey of foot-patrol beats in this district was an excellent job. The six beats laid out for the day watch remain in the same priority. It has been found necessary to add beats 7 and 8 to meet changing conditions. Beat 7 corresponds to night watch beat 13. This beat was added due to the heavy influx of stores and increased activity around the entrance to the Hunters Point Navy Yard. Beat 8 corresponds to beat 16 on the night watches. Increased numbers of stores and juvenile activities required the creation of this beat.

This survey created 16 foot patrol night watch beats. The only changes required in the night watch beats will be the combining of beats 5 and 6 into one beat, to have a priority of and be known as beat 5. Beat 8, Bayshore Blvd, from Silver to 3rd Street is to be dropped entirely. Both of these changes are caused by the Freeway eliminating business establishments and therefor the necessity for patrol. This leaves 14 beats to be covered on each of the night watches.

The following distribution schedule allows for the 40 hour week, it does not allow for extra-duty time off, sick or disability leave, annual leave of absence or details to outside companies.

A far more accurate run down on the average time taken for extra duty, sick or disability leave and annual leave can be given by the personnel bureau than anything I would be able to estimate.

Distribution of patrolmen on the day watch:

DUTIES		TOTAL HRS. PER WEEK	PATROLMEN REQUIRED
Station Duty	40 hour week	40	1
Captains Clerk	56 " "	56	1.40
Warrant Detail	40 " "	160	4
Mounted Officer	40 " "	40	1
8 - Foot patrol beats	56 " "	448	11.20
5 - 2 man radio cars	56 " "	560	14
2 - 3 Wheel Motorcycles	40 " "	80	2
	TOTAL	1384 Hrs.	34.6

Distribution of patrolmen on the 4 PM to 12 PM

DUTIES		TOTAL HRS. PER WEEK	PATROLMEN REQUIRED
STATION DUTY	40 hour week	40	1
14 foot patrol beats	56 " "	784	19.6
5 - 2 man radio cars	56 " "	560	14
2 - 3-wheel motorcycles	40 " "	80	2
	TOTAL	1464 Hrs.	36.6

Distribution of patrolmen on the 12 PM to 8 AM watch is the same as the 4 to 12 minus two 3-wheel motorcycle men.

			TOTAL HRS. PER WEEK	PATROLMEN REQUIRED
8/4	34.6			
4/12	36.6		1464	36.6
12/8	34.6		80	2
	105.8	TOTAL	1384 Hrs.	34.6

Proposed beat layout 8 AM to 4 PM Potrero District.
Number of beat and priority rating are the same.

1 - 3rd Street from center line of 16th Street to the Southline of 23rd Street, also 20th St. from east line of Illinois to 3rd St. and 22nd St. from West line of Minnesoto to 3rd Street.

2 - Area bounded by the North line of 17th St. West line of Indiana St. North line of 20th St. East line of Vermont St.

3 - 3rd St. from North line of Evans Avenue to South line of Williams.

4 - Area Bounded by North line of Arleta Ave. The West line of Rutland, South line of Leland Ave., East line of Bayshore Blvd., Also Bayshore Blvd from Arleta Ave. to county line.

5 - San Bruno Ave., from North line of Silver Ave. to South line of Dwight Ave.

6 - West line of Bayshore from the South line of Army to Channel, East line of Channel to Industrial, South line of Industrial to Oakdale.

7 - Area bounded by the east line of Donahue to South line of La Salle, the west line of Earl, south line of Innes, the west line Hawes, and San Francisco Bay.

8 - Area bounded by South line Van Dyke, San Francisco Bay, the South line of Hollister and East line of 3rd Street.

Proposed beat layout for the night watches - Potrero Station
Number of beat and priority rating shall be the same.

1 - 3rd St. from center line of 16th St., to north line of 22nd St., also 20th St. from east line of Illinois to 3rd St.

2 - 3rd St. from north line of 22nd St. to Islais Creek, also 22nd St. from West line of Minnesoto to 3rd Street.

3 - Area bounded by north line of 17th St., east line of Pennsylvania, north line of Mariposa, West line of 3rd St., the south line of 19th and east line of Vermont.

4 - Area bounded by South line of 19th, East line of Iowa, South line of 23rd St. and East line of Vermont.

5 - West line of Bayshore from the south line of Army to Channel, east line of Channel to Industrial, south line of Industrial to Oakdale, north line of Oakdale to Barneveld, east line of Barneveld to Jerrold, Bayshore and the South line of Army.

6 - San Bruno Ave. from north line of Silver Ave. to South line of Dwight.

7 - Area bounded by east line of Donahue, South line of La Salle, the West line of Earl, the south line of Innes, the West line of Hawes and San Francisco Bay.

8 - Area bounded by north line of Arleta Ave., the west line of Rutland, the south line of Leland, the east line of Bayshore, Also Bayshore Blvd., from north line of Arleta to the county line.

9 - Area bounded by McKinley Ave., San Francisco Bay, the center line, and the east line of Bayshore Blvd.

10 - 3rd St. from the south line of Van Dyke, and Williams, to the West line of San Bruno.

12 - Area bounded by north line of Newcomb, the east line of Keith, the south line of Van Dyke, and the east line by 3rd St.

13 - Area bounded by Navy Rd., the east line of Griffith, the south line of Van Dyke, and the east line of Keith.

14 - Area bounded by south line of Van Dyke, San Francisco Bay, south line of Hollister, and the east line of 3rd Street.

Respectfully submitted,

Edward Greene
Captain
Star #760

Potrero Station
Police District No. 3

Monday
December 10, 1956

TO: Francis J. Ahern, Chief of Police

From: Edward Greene, Captain Commanding Company "C"

SUBJECT: Supplementary to Summary

Sir:

Proposed beats for 5 radio cars in the Potrero Police District.

1 - Starting from San Francisco Bay at 16th Street, 16th Street to west line of Lick Memorial Freeway, the freeway to the center line of Army Street, Army Street to the center line of Evans Avenue. Evans Avenue to center line of Marin, Marin to Islias Creek. North side of Islias Creek to the Bay.

2 - Starting from 3rd Street, the south line of Islias Creek to Marin, center line of Marin to Evans, center line of Evans to Army, center line of Army to west line of Lick Memorial Freeway, west line of freeway to Phelps, center line of Phelps to Williams, center line of Williams, to 3rd, center line of 3rd to Islias Creek.

3 - Starting from San Francisco Bay, the center line of Yosemite to 3rd St. center line of 3rd to Williams, center line of Williams to Phelps, center line of Phelps to west line of the Freeway, west line of Freeway to Alemany Blvd., Alemany to Bowdoin, center line of Bowdoin to Silver, center line of Silver to University, center line of University, to Wilde, center line of Bayshore to the county line.

4 - From the county line, center line of Bayshore to Wilde, center line of Wilde to University, center line of University to Silver, Silver to Naples, Naples to Cordova, Cordova to the county line.

When the new section of the Bayshore Freeway, from Wilde Avenue to the county line, is places in service, radio car 4, will take the area between the old and new sections of the highway. Radio car 3, will continue to take Bay View Park to the east of the Freeway.

5 - From San Francisco Bay, south line of Islias Creek to 3rd St., center line of 3rd St. to Yosemite, center line of Yosemite to the Bay.

In the foregoing layout the natural boundries were used in so far as possible. In normal patrol only one radio car will be required to cross the Lick Freeway. In the areas layed out the three car has three places where it can cross the freeway.

In the event of serious trouble in the Hunters Point area there will usually be three radio cars within striking distance.

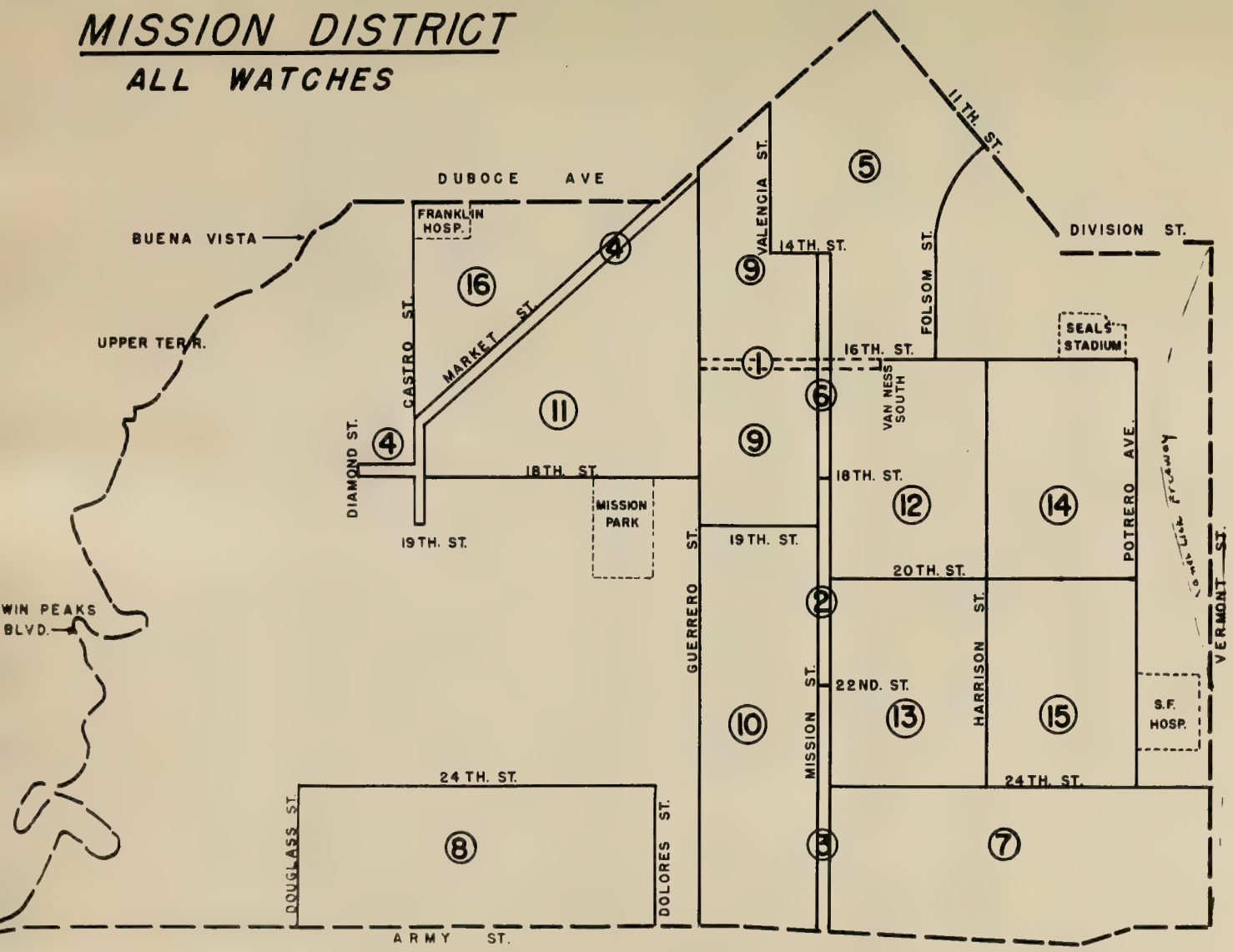
Respectfully Submitted,

Edward Greene
Captain
Star #760

MISSION POLICE DISTRICT -COMPONENTS

Liquor Stores	110
Drug Stores	35
Taverns, etc.	185
Food Markets	226
Restaurants	120
Amusement Centers	10
Theaters	6
Warehouses	124
Manufacturing	512
Garage	103
Parking Lot	102
Retail Establishment	1,512
Office Building	98
Service Station	87
Cigar Stores	37
Fountains	72
Banks	14
Churches	44
Hotel	36
Apartments	2,337
Flats	6,065
One Family Units	4,926
Motels	1
Schools	29
Other Public Building	59
Meeting Halls	46
Playgrounds	13
Public Parks	5
Project Dwelling	2
Ball Parks	1
Armory	1
Radio Station	1
Hospital	5

BASIC PATROL PLAN
MISSION DISTRICT
ALL WATCHES



DESCRIPTION OF BEATS MISSION DISTRICT

IN ORDER OF PRIORITY

1. Both sides of 16th St. from the east line of Van Ness Ave. South to the west line of Guerrero S
2. Mission St. from the north line of 18th St. to the north line of 22nd St.
3. Mission St. from the north line of 22nd St. to the ~~south~~ center line of Army St.
4. Market St. from the west line of Guerrero St. to 17th St, Castro St. from 17th St. to 19th St. 18th St. from Castro St. to Diamond St. (North side of Market St. from Guerrero St. to Duboce Ave. not included)
5. Area bounded by the center line of Market St, the ~~east~~ center line of 11th St, the south line of Folsom St, the north line of 16th St, the east line of Missio St, the north line of 14th St, and the east line of Valencia St. (16th St. between Van Ness South and Mission St. and Mission St. between 14th and 16th Sts. not included)
6. Mission St. from the north line of 14th St. to the north line of 18th St.
7. Area bounded by the east line of Vermont St, the ~~south~~ center line of Army St, the east line of Mission St and the north line of 24th St.
8. Area bounded by the ~~south~~ center line of Army St, the west line of Douglass St, the north line of 24th St. and the east line of Dolores St.
9. Area bounded by the center line of Market St, the east line of Valencia St, the north line of 14th S the west line of Mission St, the north line of 19th St, and the west line of Guerrero St.
10. Area bounded by the ~~south~~ center line of Army St, the west line of Guerrero St, the north line of 19th St, an the west line of Mission St.
11. Area bounded by the south line of 18th St, the east line of Castro St,the south line of Market St, and the west line of Guerrero St.
12. Area bounded by the north line of 16th St, the east line of Mission St, the north line of 20th St, and the east line of Harrison St.
13. Area bounded by the north line of 20th St, the east line of Mission St, the north line of 24th St, and the east line of Harrison St.

Police Department
City and County of San Francisco

Mission Police District
District #4

Monday, December 10, 1956.

Francis J. Ahern:
Chief of Police

Sir: I respectfully report the following:

Subject: Personnel needs for Mission Police District.

As requested in your letter of November 30, 1956 the following number of patrolmen personnel is needed to properly police this area.

Patrolmen personnel as of this date	89
Patrolmen personnel to police area	102
Difference between maximum needs.	13

On February 16, 1956, there were ninety-eight (98) Patrolmen assigned to this district. Personnel has been transferred out of the station but not replaced.

Official Beat Designations.

There are sixteen (16) officially designated beats. The beats are listed as follows.

1. Both sides of 16th Street from the east line of Van Ness Avenue south to the west line of Guerrero Street.

2. Mission Street from the north line of 18th Street to the north line of 22nd Street.

3. Mission Street from the north line of 22nd Street to the south line of Army Street.

4. Market Street from the west line of Guerrero Street to 17th Street, Castro Street from 17th Street to 19th Street, 18th Street from Castro to Diamond Street. (North side of Market Street from Guerrero Street to Duboce Ave. not included.)

Official Beat Designations continued.

5. Area bounded by the center line of Market Street, the east line of 11th Street, the south line of Folsom Street, the north line of 16th Street, the east line of Mission Street, the north line of 14th Street, and the east line of Valencia Street. (16th Street between Van Ness Avenue south and Mission Street and Mission Street between 14th and 16th Streets not included.)

6. Mission Street from the north line of 14th Street to the north line of 18th Street.

7. Area bounded by the east line of Vermont Street, the south line of Army Street, the east line of Mission Street, and the north line of 24th Street.

8. Area bounded by the south line of Army Street, the west line of Douglas Street, the north line of 24th Street, and the east line of Dolores Street.

9. Area bounded by the center line of Market Street, the east line of Valencia Street, the north line of 14th Street, the west line of Mission Street, the north line of 19th Street and the west line of Guerrero Street.

10. Area bounded by the south line of Army Street, the west line of Guerrero Street, the north line of 19th Street, and the west line of Mission Street.

11. Area bounded by the south line of 18th Street, the east line of Castro Street, the south line of Market Street and the west line of Guerrero Street.

12. Area bounded by the north line of 16th Street, the east line of Mission Street, the north line of 20th Street, and the east line of Harrison Street.

13. Area bounded by the north line of 20th Street, the east line of Mission Street, the north line of 24th Street, and the east line of Harrison Street.

14. Area bounded by the north line of 16th Street, the east line of Harrison Street, the north line of 20th Street and the east line of Potrero Avenue.

15. Area bounded by the north line of 20th Street, the east line of Harrison Street, the north line of 24th Street, and the east line of Potrero Avenue.

16. Area bounded by the north line of Market Street, the west line of Castro Street, and the south line of Duboce Avenue.

While there are sixteen officially listed beats it is my opinion that no more than twelve warrant being patrolled by foot patrolmen. This conclusion is shared in by my three platoon commanders.

Beat Priority.

After careful analyses of all factors the following beat priority was concluded.

Day watch - Beats 1, 2, 3, 4, 7, 9, 10, 5, 8, 6, 12, 13.

Night Watches-Beats 1, 2, 3, 4, 7, 9, 6, 5, 10, 8, 12, 13.

After rating the first five or six beats it is difficult to differentiate among the rest as to importance.

Beats designated as 11, 14, 15, and 16 should be covered by radio patrol rather than foot patrol.

Personnel Breakdown.

	1st Platoon	2nd Platoon	3rd Platoon.
	Total Patrolmen Needed.		
Patrolmen (12 beats)	18	18	18
Radio Patrol (4 cars)	6	12	12
3-wheel motorcycles	2	1	-
Patrol Wagon	1	2	2
Station Duty	1	1	1
Captain's Clerk	1	-	-
Warrant Detail	6	-	-
	35	34	33

1st Platoon	35
2nd Platoon	34
3rd Platoon	33
Total	102

Explanation

There are four wagon drivers assigned to this district. That means that one patrolman is needed to relieve on the first platoon and two patrolmen are needed for both the second and third platoon.

As to radio car personnel the first platoon coverage was based on one man to the car. The second and third platoon coverage was based on two men to the car. Whether you would want two man coverage between 3 A.M. and 8 A.M. is something for you to determine.

This station is in need of a fifth radio car for the second and third platoon. This is based on the number of radio calls for police service responded to by the cars so assigned. If car was so assigned there would be no change in personnel needs as I would make a realignment on beats 12 and 13. They are located in primarily a residential area.

The warrant detail for this station has had a complement of six men for a long period of time. The detail processes over one thousand warrants per month.

Radio car areas.

The four radio patrol car areas are designated as follows.

#1 Commencing at Center line of Valencia and Market Streets, along Valencia Street to Nineteenth Street, west on Nineteenth Street to Twin Peaks Boulevard. Northerly along district boundary line to Duboce Avenue. Along Duboce Avenue to Market Street, along Market Street to point of commencement.

#2 Commencing Nineteenth and Valencia Street along Valencia Street to Army Street. West on Army Street to Twin Peaks Boulevard. Along Twin Peaks Boulevard to Nineteenth Street, east on Nineteenth Street to point of commencement.

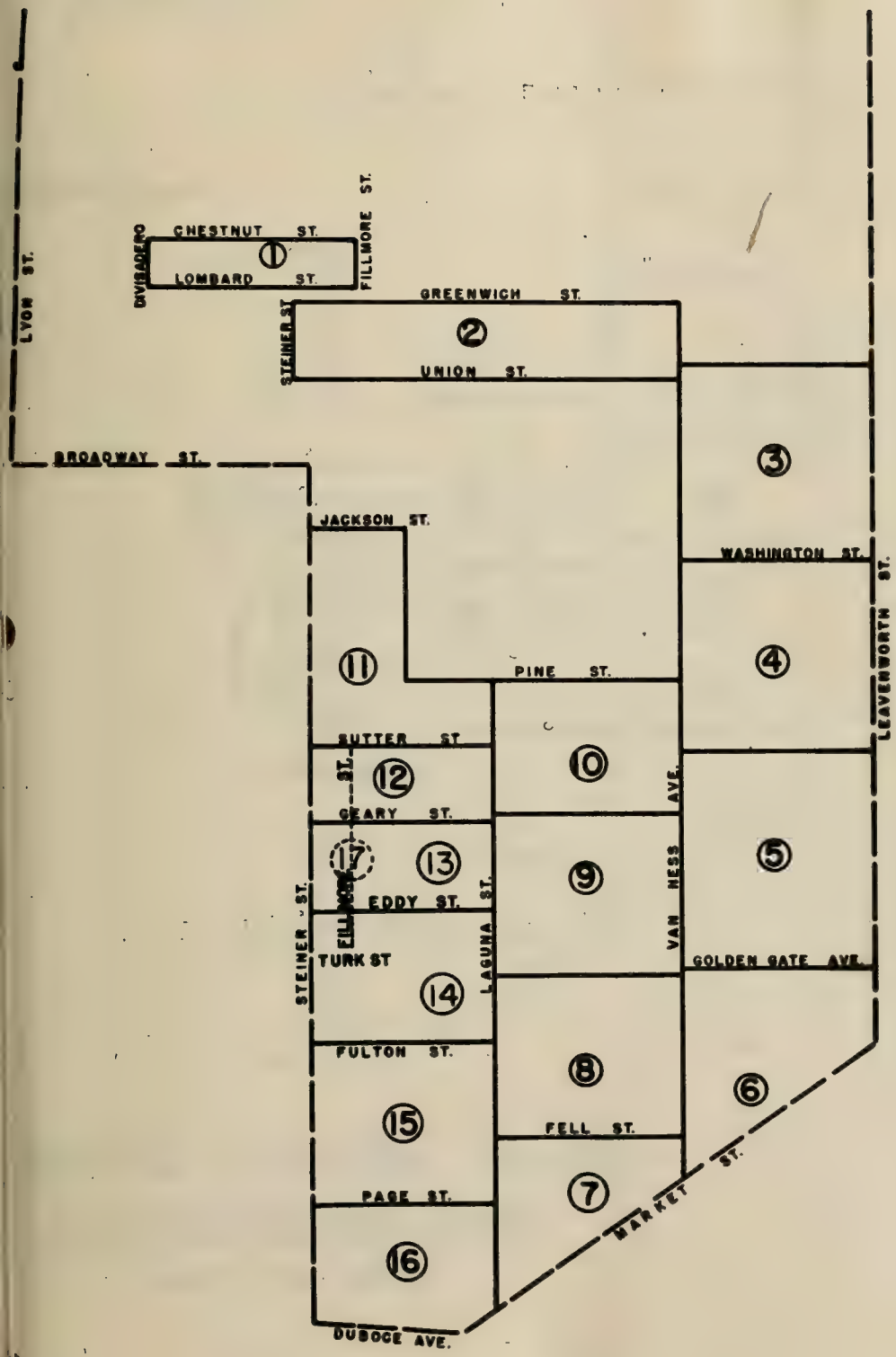
#3 Commencing at Nineteenth and Valencia Streets, east on Nineteenth to Vermont Street, North on Vermont Street to Division Street. Along district boundaries to Market and 11th Street. Along Market Street to Valencia Street, then south on Valencia Street to point of commencement.

#4 Commencing at Army and Valencia Street. East on Army Street to Vermont. North on Vermont to Nineteenth Street. West on Nineteenth Street to Valencia. South on Valencia to point of commencement.

JOHN A. ENGLER.
Captain of Police, Star 921.

NORTHERN POLICE DISTRICT - COMPONENTS

Liquor Stores	68
Drug Stores	52
Taverns, etc.	205
Food Markets	280
Restaurants	209
Amusement Centers	15
Theaters	13
Warehouses	18
Manufacturing	395
Garage	74
Parking Lot	39
Retail Establishment	1,880
Office Building	65
Service Station	96
Cigar Stores	28
Fountains	35
Banks	17
Vacant Stores	290
Churches	97
Hotel	155
Apartments	2,528
Flats	4,895
One Family Units	2,461
Motels	24
Schools	36
Other Public Buildings	27
Meeting Halls	23
Playgrounds	4
Public Parks	7
Hospital	11
City Shop	2



BASIC PATROL PLAN

NORTHERN DISTRICT

DAY WATCHES

[illegible] CLASS WEST END DISTRICT

1. Area bounded by the north line of Chestnut, the east line of Fillmore, the south line of Lombard and the west line of Divisadero.

2. Area bounded by the north line of Greenwich, the center line of Van Ness Ave., the south line of Union and the west line of Steiner.

3. Area bounded by the north line of Union, the [redacted] line of Leavenworth, the center line of Washington and the center line of Van Ness Ave.

4. Area bounded by the center line of Washington, the [redacted] line of Leavenworth, the center line of Sutter and the center line of Van Ness Ave.

5. Area bounded by the center line of Sutter, the [redacted] line of Leavenworth, the north line of Golden Gate Ave. and the center of Van Ness Ave.

6. Area bounded by the [illegible] line of Golden Gate Ave., the [redacted] line of Leavenworth, the center line of Market and the center line of Van Ness Ave.

7. Area bounded by the center lines of Market, Laguna, Fell, Van Ness Ave.

8. Area bounded by the center lines of Golden Gate, Van Ness, Fell, Laguna.

9. Area bounded by the center lines of Geary, Van Ness, Golden Gate and Laguna Sts.

10. Area bounded by the north line of Pine, and the center lines of Van Ness, Geary and Laguna Sts.

11. Area bounded by the north line of Jackson, the east line of Webster, the north line of Pine, the center line of Laguna, the north line of Sutter and the [redacted] line of Steiner.

12. Area bounded by the north line of Sutter, the center line of Laguna, the south line of Geary and the [redacted] line of Steiner. [redacted]

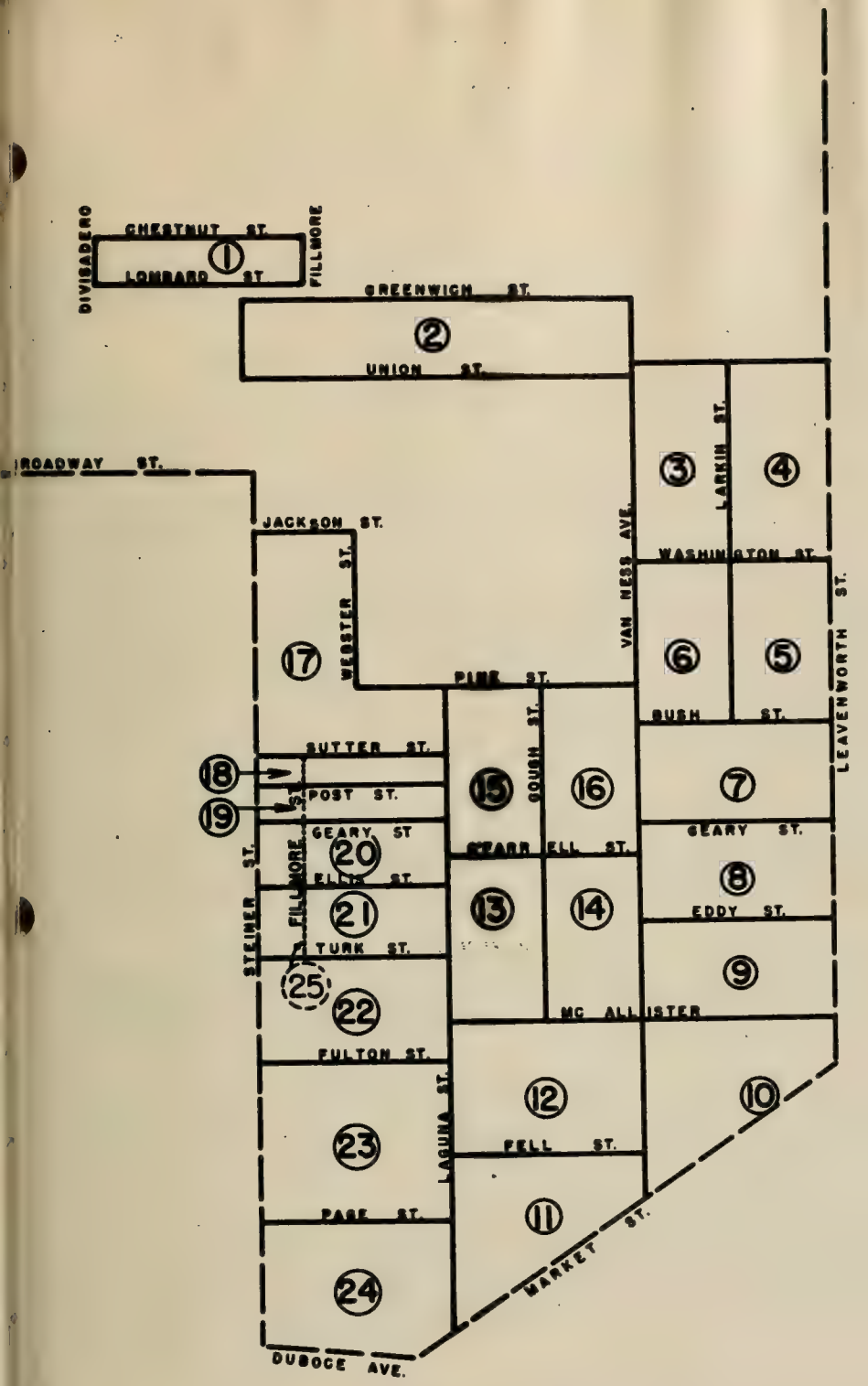
13. Area bounded by the south line of Geary, the center line of Laguna, the south line of Eddy and the [redacted] line of Steiner St. [redacted]

14. Area bounded by the south line of Eddy, the center line of Laguna, the center line of Fulton and the [redacted] line of Steiner St. [redacted]

15. Area bounded by the center lines of Fulton, Laguna, Page and the [redacted] line of Steiner.

16. Area bounded by the center lines of Page, Laguna, Market, the [redacted] line of Duboce and the [redacted] line of Steiner.

17 Both sides of Fillmore St. Turk to Sutter St.



BASIC PATROL PLAN

NORTHERN DISTRICT

NIGHT WATCHES

DESCRIPTION OF BEATS ***** NORTHERN DISTRICT

1. Area bounded by the north-line of Chestnut, the east line of Fillmore, the south-line of Lombard and the west-line of Divisadero.
2. Area bounded by the north-line of Greenwich, the center-line of Van Ness, the south-line of Union and the west-line of Steiner.
3. Area bounded by the north-line of Union and the center-lines of Larkin, Washington and of Van Ness.
4. Area bounded by the north-line of Union the [illegible]-line of Leavenworth and the center-lines of Washington and Larkin.
5. Area bounded by the center-line of Washington, the [illegible]-line of Leavenworth, and the center-lines of Bush and Larkin.
6. Area bounded by the center-lines of Washington, Larkin, Bush and Van Ness.
7. Area bounded by the center-line of Bush, the [illegible]-line of Leavenworth and the center-lines of Geary and Van Ness.
8. Area bounded by the center-line of Geary, the [illegible]-line of Leavenworth and the center-line of Eddy and Van Ness.
9. Area bounded by the center-line of Eddy, the [illegible]-line of Leavenworth and the center-lines of Callister and Van Ness.
10. Area bounded by the center-line of Callister, the [illegible]-line of Leavenworth and the center-lines of Market and Van Ness.
11. Area bounded by the center-lines of Fell, Van Ness, Market and Laguna Sts.
12. Area bounded by the center-lines of Callister, Van Ness, Fell and Laguna Sts.
13. Area bounded by the center-lines of O'Farrell, Gough, Callister and Laguna.
14. Area bounded by the center-lines of O'Farrell, Van Ness, McCallister and Gough Sts.
15. Area bounded by the north-line of Pine, and the center-lines of Gough, O'Farrell, and Laguna Sts.
16. Area bounded by the north-line of Pine, and the center-lines of Van Ness, O'Farrell and Gough Sts.
17. Area bounded by the north-line of Jackson the east-line of Webster, the north-line of Pine, the center-lines of Laguna, the north-line of Sutter and the east-line of Steiner.
18. Area bounded by the north line of Sutter, the center line of Laguna, the north line of Post and the [illegible] line of Steiner.
19. Area bounded by the north line of Post, the center line of Laguna, the north line of Geary and the [illegible] line of Steiner.
20. Area bounded by the north line of Geary, the center line of Laguna, the north line of Ellis and the [illegible] line of Steiner.
21. Area bounded by the north line of Ellis, the center line of Laguna, the center line of Turk and the [illegible] line of Steiner.
22. Area bounded by the center line of Turk, the center line of Laguna, the south line of Fulton and the [illegible] line of Steiner.
23. Area bounded by the south line of Sutter, the center line of Laguna, the center line of Page and the [illegible] line of Steiner.
24. Area bounded by the south line of Page, the center line of Laguna, the center line of Market, the [illegible] line of Duboce and the [illegible] line of Steiner.
25. Both sides of Fillmore St. Turk to Sutter Sts.

December 11, 1956

Francis J. Ahern
Chief of Police

Subject: Chief of Police ltr 11-30-56 relative "Request for additional personnel and vehicles".

Sir:

In compliance with subject directive I wish to report as follows:

In order for me to properly and efficiently perform all the police functions presently desired I will need an additional ten (10) patrolmen for the day watch and a total of twenty-four (24) for the two night watches. However, when the vacations commence I will require three (3) additional patrolmen for the day watch and a total of fourteen (14) for the night watches.

During the period from December through March there is an average of nine (9) beats covered on the day watch and twelve (12) on each of the night watches. However, during the vacation period the average drops down to approximately six (6) on all watches.

Frequently it becomes necessary to assign men to cover two beats which is too much territory for them to cover. On the night watches this is somewhat justified in that the men may prevent or discover burglaries.

The additional required patrolmen would be used to fill in where two high priority beats are now covered by one man, and in the business areas not now or occasionally covered.

In addition to the above another radio car is required to meet the needs of persons calling this station for various forms of assistance. The four (4) radio cars attached here are not able to keep up with the number of calls. This backlog brings complaints of lack of service.

I am required to furnish manpower for many details. The more permanent ones are: Treasurer's office, two men on the day watch, and one man on each of the night watches; Tax Collector's office (during periods when taxes are due), one man on the day watch and one man on a portion of the 4/12pm watch; and the California State Automobile Association, one man on the day watch and one man on a portion of the

4/12 watch.

In addition, there are a considerable number of details at the Civic Auditorium, Opera House, City Hall, and Veterans' Building, which at times requires half or better portion of the members on foot patrol. There are also show premieres, school and church functions, receptions at private homes, weddings, and school and church crossings. All of these details take the men away from their beats for at least three hours.

Respectfully submitted,

Harry L. Nelson
Captain of Police
Star No. 548

PARK POLICE DISTRICT - COMPONENTS

Liquor Stores	19
Drug Stores	21
Taverns, etc.	48
Food Markets	134
Restaurants	35
Amusement Centers	2
Theaters	4
Warehouses	7
Manufacturing	21
Garage	27
Parking Lot	8
Retail Establishment	499
Office Building	23
Service Station	39
Cigar Stores	6
Fountains	26
Banks	3
Churches	37
Hotel	37
Apartments	1846
Flats	3122
One Family Units	2567
Schools	23
Other Public Building	12
Meeting Halls	9
Playgrounds	5
Public Parks	8
Hospital	11

BEATS:-

1. Area bounded by north line of Sac. nto, center line of Steiner, South line of Sutter east line of Divisadero.

2. Area bounded by north line of Sacramento, west line of Divisadero, south line of Geary and center line of Presidio.

3. Area bounded by the south lines of Sutter and Ellis, center line of Steiner and the east line of Divisadero.

4. Area bounded by the south lines of Turkand Fulton, west line of Divisadero and center line of Masonic.

5. Area bounded by south line of Ellis, center lines of Steiner and Fulton and East line of Divisadero.

6. Divisadero St. (both sides) from the center line of Eddy to the north line of Sacramento.

7. Area bounded by center lines of Fulton and Steiner, north line of Oak and east line of Divisadero.

8. Divisadero St, (both sides), from the center line of Eddy St to south line of Haight st.

9. Area bounded by north line of Oak, center lines of Steinter and Duboce and east line of Divisadero.

10. Area bounded by south lines of Hayes and Fulton, west lines of Divisadero and Stanyan.

11. Haight St, (both sides), from west line of Divisadero st to east line of Stanyan St.

12. Area bounded by south lines of Haight and 17th St, east line of Cole and west line of Stanyan.

15. Area bounded by center lines of Steiner, Divisadero, Broadway and north line of Sacramento.

16. Area bounded by center lines of Divisadero, Presidio, Broadway and north line of Sacramento.

17. Area bounded by south lines of Turk and Geary, west line of Divisadero and center line of Masonic.

18. Area bounded by north line of Haight, south line of Hayes, west lines of Divisadero and Stanyan.

V.M.C 12-10-57

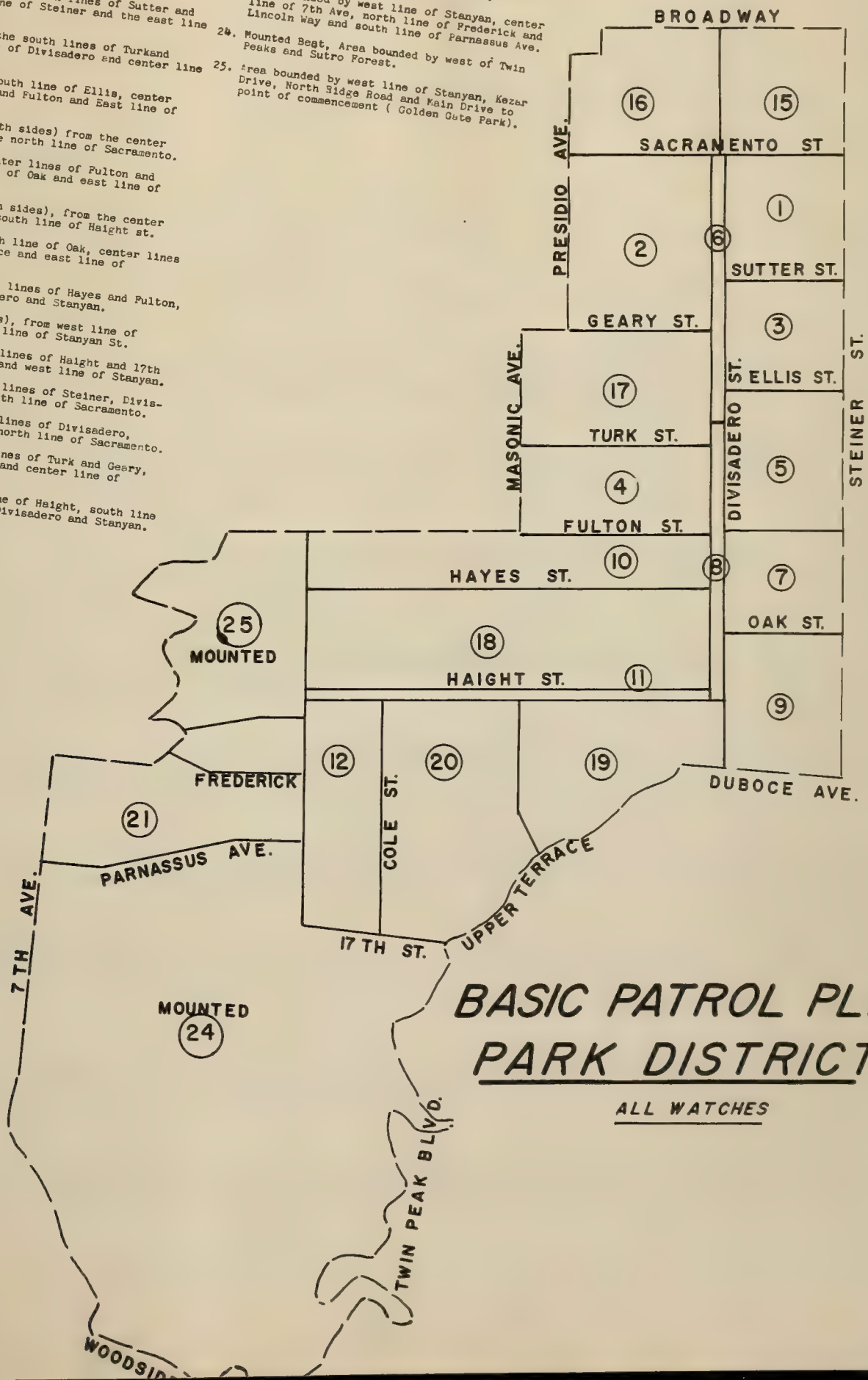
19. Area bounded by south line of Haight, east line of Divisadero, center lines of Duboce, Buena Vista, Upper Terrace and Masonic.

20. Area bounded by south lines of Haight and 17th St, center lines of Masonic and Upper Terrace to the east line of Cole st.

21. Area bounded by west line of Stanyan, center line of 7th Ave, north line of Frederick and Lincoln Way and south line of Parnassus Ave.

24. Mounted Beat, Area bounded by west of Twin Peaks and Sutro Forest.

25. Area bounded by west line of Stanyan, Kezar Drive, North Ridge Road and Main Drive to point of commencement (Golden Gate Park).



BASIC PATROL PLAN
PARK DISTRICT

ALL WATCHES

San Francisco Police Department
Golden Gate Park Police Station
Monday, December 10, 1956

Francis J. Ahern
Chief of Police

SIR: I respectfully report the following;

SUBJECT: Request for additional personnel and vehicles.

In compliance with your order of November 30, 1956, re; request for additional personnel and vehicles the following data is submitted.

The following is the beat layout in this Police District according to their priority.

BEAT 11
Haight St. (both sides) from the west line of Divisadero to the east line of Stanyan Sts.

BEAT 8
Divisadero St. (both sides) from the center line of Eddy to the south line of Haight St.

BEAT 6
Divisadero St. (both sides) from the north line of Sacramento to the center line of Eddy St.

BEAT 3
Area bounded by the south line of Sutter, the center line of Steiner, the south line of Ellis and the east line of Divisadero.

BEAT 2
Area bounded by the north line of Sacramento, the west line of Divisadero, the south line of Geary and the east line of Presidio Ave.

BEAT 5
Area bounded by the south line of Ellis, the center line of Steiner, the center line of Fulton and the east line of Fulton St.

BEAT 1
Area bounded by the north line of Sacramento, the center line of Steiner, the south line of Sutter and the east line of Divisadero.

BEAT 9

Area bounded by the north line of Oak, the center line of Steiner, the center line of Duboce and the east line of Divisadero St.

BEAT 7

Area bounded by the center line of Fulton, the center line of Steiner, the north line of Oak and the east line of Divisadero St.

BEAT 12

Area bounded by the south line of Haight, to the east line of Cole, the south line of 17th St. to the west line of Stanyan St.

BEAT 10

Area bounded by the south line of Hayes, south line of Fulton, west line of Divisadero, to west line of Stanyan St.

BEAT 18

Area bounded by the north line of Haight, to the south line of Hayes, west line of Divisadero, to the west line of Stanyan St.

BEAT 21

Area bounded by the west line of Stanyan, to the center line of 7th Ave., north line of Frederick, and Lincoln Way, to the south line of Parnassus Ave.

BEAT 4

Area bounded by the south line of Turk, to the south line of Fulton, west line of Divisadero and the center line of Masonic Ave.

The following beats are strictly residential beats and are covered by Radio Patrol.

BEAT 15

Area bounded by the center line of Steiner, to the center line of Divisadero, north line of Sacramento, to the centerline of Broadway St.

BEAT 16

Area bounded by the center line of Divisadero, to the center line of Presidio, north line of Sacramento, to the center line of Broadway st.

BEAT 17

Area bounded by the south line of Turk, to the south line of Geary, west line of Divisadero, to the center line of Masonic Ave.

BEAT 19

Area bounded by the south line of Haight, to the east line of Divisadero, center line of Duboce, Buena Vista and Upper Terrace, to the center line of Masonic Ave.

BEAT 20

Area bounded by the south line of Haight, to the center line of Masonic, south side of Upper Terrace and 17th St. to the east line of Cole St.

MOUNTED BEATS

BEAT 24

Area bounded by west of Twin Peaks and Sutro Forest.

BEAT 25

Area bounded by west line of Stanyan, Kezar Drive to South Drive, North Ridge Road and Main Drive to point of commencement (Golden Gate Park)

RADIO CAR SECTIONS ARE AS FOLLOWS:

RADIO CAR NO. 1
Beginning at the center line of Steiner and the center line of Duboce, thence westerly along the center line of Duboce to center line of Buena Vista East, to the center line of Upper Terrace, to the property line of Clayton, thence northerly along the property line of Clayton, to the center line of Fulton, thence along the center line of Fulton, to Masonic, thence both sides of Fulton easterly to the center line of Steiner and then southerly along the center line of Steiner to point of commencement.

RADIO CAR NO. 2
Beginning at the center line of Fulton, southerly along both sides of Clayton, to Twin Peaks Blvd. thence southerly along center line of Twin Peaks Blvd. to center line of Portola Drive, thence southwesterly along the center line of Portola Drive to the center line of Woodside Ave., thence westerly along center line of Woodside Ave. (excluding the Youth Guidance Center) to the center line of Laguna Honda Blvd., thence northerly along Laguna Honda and 7th Ave. to center line of Lincoln Way, thence easterly along the center line of Lincoln Way to the center line of Kezar Dr., thence northerly along center line of Kezar Dr. to the center line of South Dr., thence northerly

along center line of Bowling Green Rd. to the center line of main Dr., thence westerly along the center line of Main Dr. to the center line of North Ridge Road, thence northerly along the center line of North Ridge Road to the center line of Arguello Blvd., thence northerly along the center line of Arguello Blvd. to the center line of Fulton, thence easterly along the center line of Fulton to the point of commencement.

RADIO CAR NO. 3
Beginning at the center line of Fulton, northerly along the center line of Steiner, thence along the center line of Boardway, thence along the center line of Broadway westerly, thence along the center line of Presidio, thence southerly along center line of Presidio, thence westerly along the center line of Geary, thence southerly along the center line of Masonic, thence along center line of Fulton to the point of commencement.

THREE-WHEELER MOTORCYCLE NO. 80
Area from Woodside Ave., center line of 7th Ave., center line Lincoln Way, to center line of Fulton, to center line of Steiner, to center line of Duboce, Ashbury Heights Area and Twin Peaks Blvd. area to point of commencement.

THREE-WHEELER MOTORCYCLE NO. 99
Area within the following boundaries, Fulton to Broadway, center line of Steiner to Presidio Ave. and center line of Masonic Ave.

Additional patrol force required to adequately cover all beats and provide two men Radio Car operation is as follows:

1 - Sergeant 8 A.M. to 4 P.M. Platoon.

1 - Sergeant 4 P.M. to 12 P.M. Platoon.

1 - Sergeant 12 P.M. to 8 A.M. Platoon.

16 - Patrolmen to supplement the 4/12 & 12/8 watches.

4 - Patrolmen for the 8 A.M. to 4 P.M. Platoon.

Total additional Patrol Personnel required for adequate patrol:

3 - Sergeants

20 - Payrolmen

Also one additional mounted officer.

Respectfully submitted,

TED J. TERLAU /s/
Captain of Police Star No. 448

DAY PLATOON

	PRIORITY	MOUNTED BEATS GOLDEN GATE PARK
Beat #1	1	Bowling Green Road to Prayer Book Cross between Main Drive and Fulton St.
Beat #2	2	Bowling Green Rd. to Transverse Dr. Between Main Dr. and Lincoln Way.
Beat #3	4	Stow Lake and vicinity.
Beat #4	3	Prayer Book Cross to 34th Ave. between Main Drive and Fulton St.
Beat #5	5	Transverse Dr. to 34th Ave. between Main Dr. and Lincoln Way.
Beat #6	6	Chain of Lakes and vicinity.
Beat #7	7	Lincoln Way to Lands End along Beach and vicinity.
Beat #8	8	34th Ave. to Beach between Main Dr. and Fulton St.
Beat #8	9	34th Ave. to Beach between Main Dr. and Lincoln Way
		FOOT PATROL RICHMOND DISTRICT
Beat #1	5	Presidio Ave. from Geary to Clay and California and Sacramento from Presidio to Arguello.
Beat #2	7	Geary from Presidio to Arguello.
Beat #3	1	California and Clement from Arguello to Park Presidio.
Beat #4	3	Geary from Arguello to Park Presidio.
Beat #5	10	Fulton and Balboa from Arguello to Park Presidio.
Beat #6	8	California and Lake from Park Presidio to 33rd Ave.
Beat #7	6	Clement from Park Presidio to 33rd Ave.
Beat #8	2	Geary from Park Presidio to 33rd Ave.
Beat #9	10	Balboa from Park Presidio to 33rd Ave.
Beat #10	5	Balboa from 33rd Ave. to 46th Ave., 45th Ave. from Balboa to Cabrillo, Cabrillo from 45th Ave. to 48th Ave.
Beat #11		Great Highway from Fulton to Lands End. (Covered by mounted officer on day platoon.)

RADIO PATROL CARS

Radio Car #1	From Presidio to 6th Ave. and Fulton to Presidio Wall.
Radio Car #2	6th Ave. to 18th Ave. from Fulton to Presidio Wall.
Radio Car #3	18th Ave. to Great Highway from Fulton to Presidio Wall.

RICHMOND POLICE DISTRICT - COMPONENTS

Liquor Stores	29
Drug Stores	33
Taverns, etc.	50
Food Markets	146
Restaurants	47
Amusement Centers	36
Theaters	4
Warehouses	6
Manufacturing	2
Garage	16
Parking Lot	13
Retail Establishment	746
Office Building	28
Service Station	63
Cigar Stores	6
Fountains	57
Banks	11
Churches	21
Hotel	3
Apartments	1195
Flats	4133
One Family Units	9297
Motels	2
Schools	17
Other Public Building	64
Meeting Halls	9
Playgrounds	12
Public Parks	2

RICHMOND DISTRICT

ALL WATCHES

to the north line of Clay St.; Sacramento and California Sts. from Presidio Ave. to Arguello Blvd.

Beat No. 2

Presidio Ave. from Bush St. to South line of Geary Blvd.; Geary Blvd. from Presidio Ave. to Arguello Blvd.

3. California and Clement from Arguello Blvd. to Park Presidio Drive including the cross streets.

4. Geary Blvd. from Arguello Blvd. to the Park Presidio Drive.

5. Balboa, Cabrillo and Fulton Sts. from Arguello Blvd. to the Park Presidio Drive including the cross streets.

6. Lake and California Sts. from the Park Presidio Drive to 33rd Ave. including the cross streets.

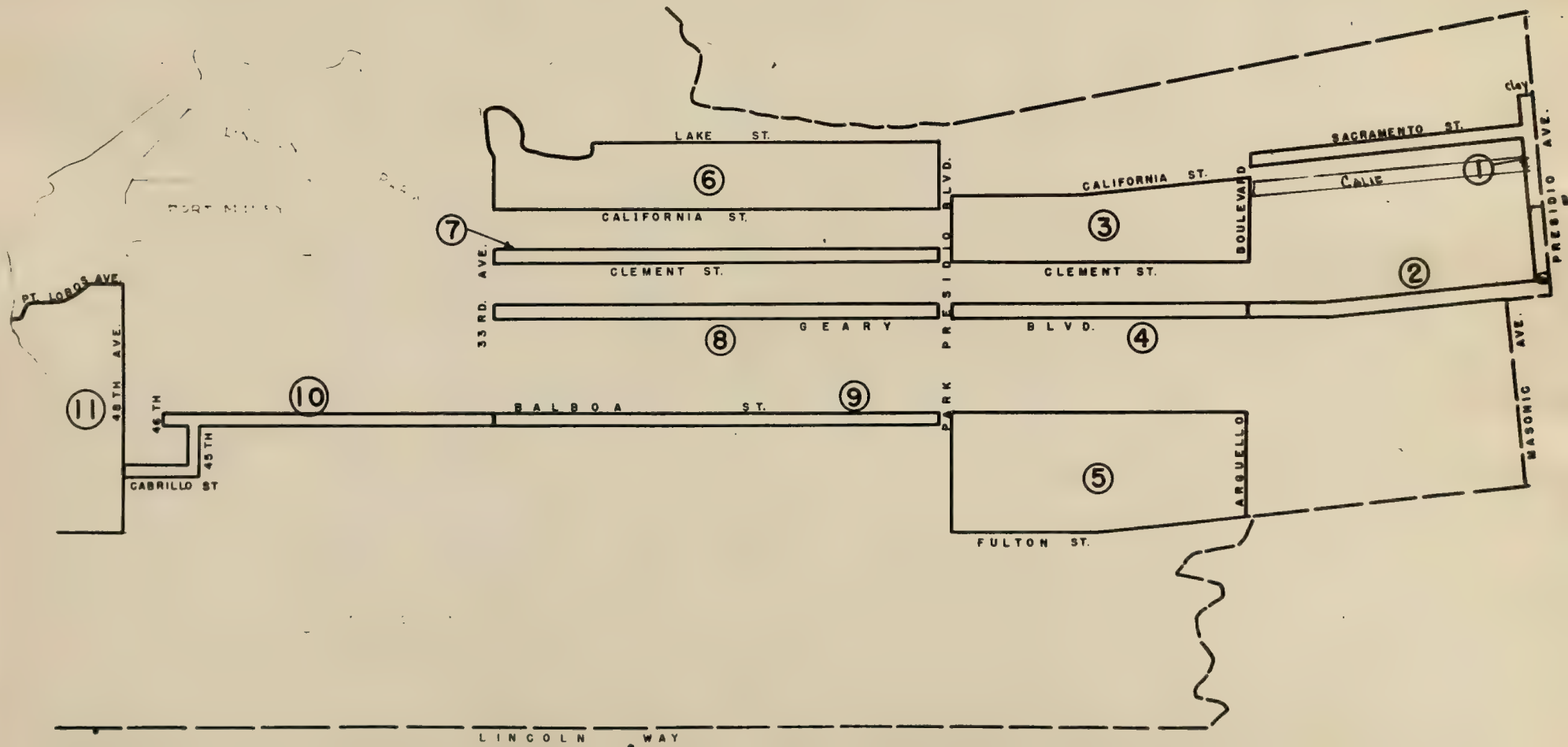
7. Clement St., Park Presidio Drive to 33rd Ave.

8. Geary Blvd., Park Presidio Drive to 33rd Ave.

9. Balboa St., Park Presidio Drive to 33rd Ave.

10. Balboa St., 33rd Ave. to 46th Ave., 45th Ave. Balboa to Cabrillo, Cabrillo St. 45th Ave. to 48th Aves.

11. Area bounded by 48th Ave., Fulton St., Point Lobos Ave. and the Ocean.



RICHMOND POLICE STATION
POLICE DISTRICT NO. 7

Francis J. Ahern
Chief of Police.

Tuesday
December 11, 1956

Sir: Subject: Request for additional personnel.

In a survey made by the Platoon Commanders on each platoon, the following is the request made for additional personnel.

On the 8 a.m. to 4 p.m. watch, Beats #2 and #4, and Beats #7 and #8 are covered by one patrolman. These beats are too large in the area to be adequately policed by the personnel assigned to the day watch. Two (2) additional patrolmen requested.

On Mounted Beats No. 5 and #9, and Beat #4 and #8 are covered by one mounted officer. Due to the large territory to be patrolled on above beats is is advisable that one mounted patrolman be assigned to each beat. Two (2) additional Mounted Officers request

Three radio patrol cars assigned to day watch, and to cover by two officers, an additional five men are requested.

To cover beats and radio car assignments for relief, etc., an additional five men are requested, for day watch.

The average assignment for foot patrol on both night watches is to cover two beats with one officer, leaving at least three beats unassigned. It is suggested that one officer be assigned to each beat.

There are eleven beats to be covered on the night watches, Beat #11 (Playland at the Beach) is usually covered by two men. Seven men are requested.

There are five radio cars operating on night watches, four of these cars work 4 to 12 p.m., and 12 to 8 a.m. Radio car #5 patrolling G.G. Park, works 6 p.m. to 2. a.m., and two officers are assigned to this car. On the other four cars (one man operated) it is therefore suggested that six additional officers be assigned for radio car duty.

Request for additional personnel on each night watch is thirteen (13) men. Request for additional personnel on day watch is fourteen (14) men. (12 foot & 2 mounted) Total requested 40.

Attached hereto is a list of beats and radio car sections for both day and night watches.

Respectfully submitted,

Walter Ames, Captain, Star #508

	PRIORITY	Mounted Beats Golden Gate Park
Beat #1	1	Bowling Green Road to Prayer Book Cross between Main Drive and Fulton St.
Beat #2	2	Bowling Green Rd. to Transverse Dr. between Main driv and Lincoln Way.
Beat #3	4	Stow Lake and vicinity
Beat #4	3	Prayer Book Cross to 34th Ave. between Main Drive and Fulton Street.
Beat #5	5	Tranverse Dr. to 34th Ave., between Main Dr. & Linco.
Beat #6	6	Chain of Lakes and vicinity
Beat #7	7	Lincoln Way to Lands End along Beach and vicinity
Beat #8	8	34th Ave. to Beach between Main Dr. & Fulton St.
Beat #9	9	34th Ave. to Beach between Main Dr. & Lincoln Way

Foot Patrol Richmond District

Beat #1	5	Presidio Ave from Geary to Clay and California and Sacramento from Presidio to Arguello.
Beat #2	7	Geary from Presidio to Arguello
Beat #3	1	California and Clement, from Arguello to Park Presidi
Beat #4	3	Geary from Arguello to Park Presidio
Beat #5	10	Fulton and Balboa from Arguello to Park Presidio
Beat #6	8	California and Lake from Park Presidio to 33rd Ave.
Beat #7	6	Clement from Park Presidio to 33rd Ave.
Beat #8	2	Geary from Park Presidio to 33rd Ave.
Beat #9	10	Balboa from Park Presidio to 33rd Ave.
Beat #10	5	Balboa from 33rd Ave. to 46th Ave., 45th Ave from Bal to Cabrillo. Cabrillo from 45th Ave to 48th Ave.
Beat #11		Great Highway from Fulton to Lands End.(Covered by mounted officer on day platoon.

Radio Patrol cars

Radio Car #1	From Presidio to 6th Ave. and Fulton to Presidio Wall
Radio Car #2	6th Ave. to 18th Ave from Fulton to Presidio Wall
Radio Car #3	18th Ave to Great Hiway from Fulton to Presidio Wall

NIGHT WATCHES
RICHMOND POLICE STATION

PRIORITY		Foot Patrol Areas in the Richmond District.
4	Beat # 1.	Presidio Ave. from Geary to Clay and California and Sacramento from Presidio to Arguello.
8	Beat # 2.	Geary Blvd. from Presidio Ave. to Arguello.
1	Beat # 3.	California St. and Clement from Arguello to Park Presidio Blvd.
3	Beat # 4.	Geary Blvd. from Arguello to Park Presidio Blvd.
9	Beat # 5.	Fulton and Balvoa from Arguello to Park Presidio Blvd.
7	Beat # 6.	California and Lake Sts. from Park Presidio to 33rd Ave.
6	Beat # 7.	Clement from Park Presidio to 33rd Ave.
2	Beat # 8.	Geary Blvd from Park Presidio to 33rd Ave.
11	Beat # 9.	Balboa from Park Presidio to 33rd Ave.
5	Beat # 10.	Balboa St. from 33rd Ave. to 46th Ave., 45th Ave. from Balboa to Cabrillo. Cabrillo from 45th Ave. to 48th Ave.
7	Beat # 11.	Great Highway from Fulton to Lands End.

RADIO PATROL AREAS ON THE 4 to 12 and 12 to 8 Watches.

Radio # 1.	From Presidio Ave. to Arguello Blvd. and from Fulton St. to the Presidio Wall.
Radio # 2.	From Arguello Blvd. to Park Presidio and from Fulton St. to the Presidio Wall.
Radio # 3.	From Park Presidio Blvd. to 32nd Ave. and Fulton St. to the border of the Bay and the Presidio
Radio # 4.	From 32nd Ave. to Great Highway and from Fulton St. to the border of the Bay and Lands End.

Radio Patrol Area on the 6:00 P.M. to 2:00 A.M. Watch.

Radio # 5.	Golden Gate Park from Fulton St. to Lincoln Way and from 3rd Ave. to the Great Highway.

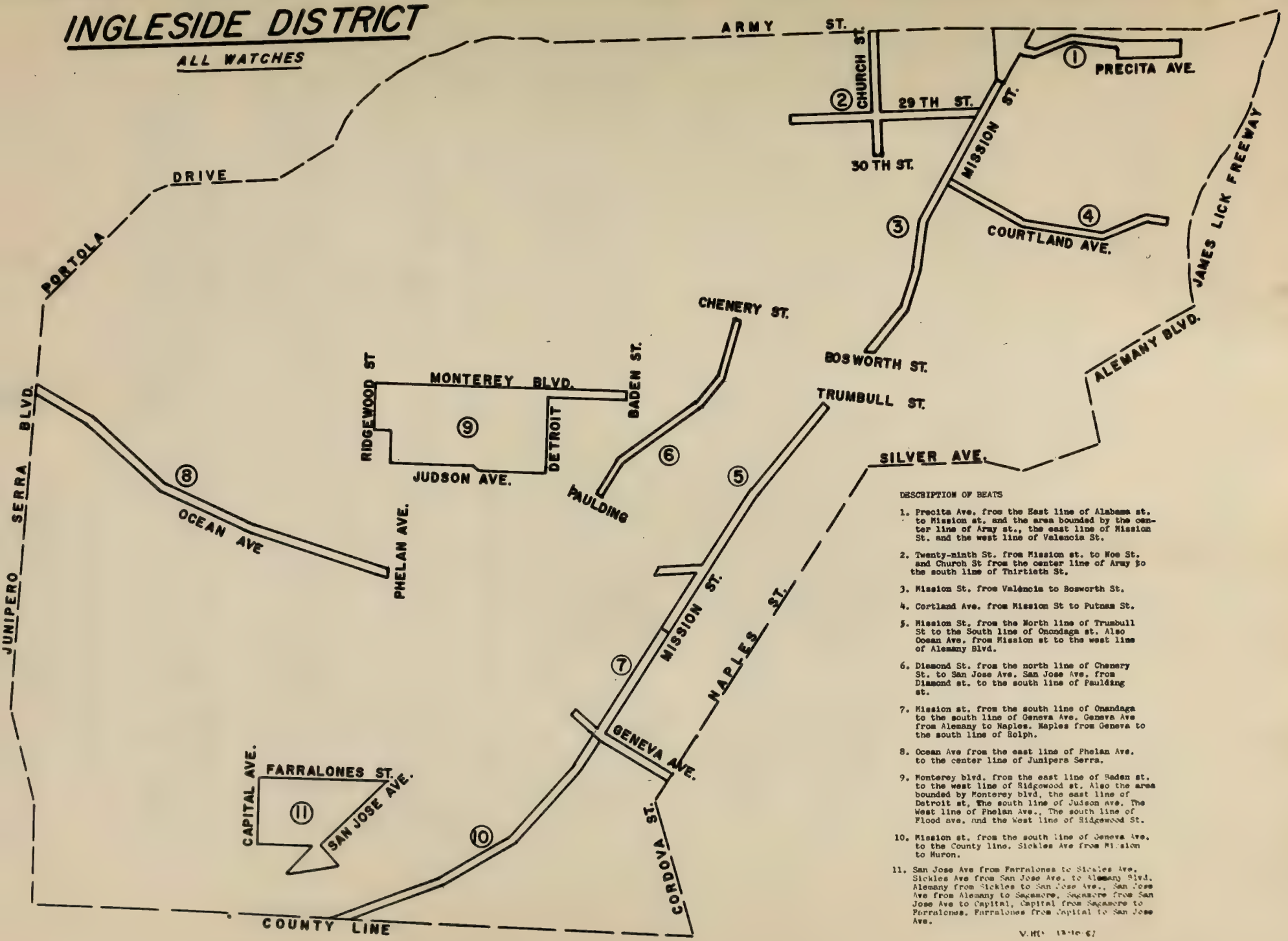
INGLESIDE POLICE DISTRICT - COMPONENTS

Liquor Stores	39
Drug Stores	29
Taverns, etc.	77
Food Markets	256
Restaurants	62
Amusement Centers	8
Theaters	6
Warehouses	19
Manufacturing	58
Garage	14
Parking Lot	17
Retail Establishment	691
Office Building	70
Service Station	89
Cigar Stores	8
Fountains	42
Banks	7
Churches	50
Hotel	7
Apartments	303
Flats	2279
One Family Units	27,631
Motels	1
Schools	41
Other Public Buildings	26
Meeting Halls	8
Playgrounds	13
Public Parks	8

BASIC PATROL PLAN

INGLESIDE DISTRICT

ALL WATCHES



DESCRIPTION OF BEATS

1. Precita Ave. from the East line of Alabama st. to Mission st. and the area bounded by the center line of Army st., the east line of Mission St. and the west line of Valencia St.

2. Twenty-ninth St. from Mission st. to Noe St. and Church St from the center line of Army to the south line of Thirtieth St.

3. Mission St. from Valencia to Bosworth St.

4. Cortland Ave. from Mission St to Putnam St.

5. Mission St. from the North line of Trumbull St to the South line of Onondaga st. Also Ocean Ave. from Mission st to the west line of Alemany Blvd.

6. Diamond St. from the north line of Chenery St. to San Jose Ave. San Jose Ave. from Diamond st. to the south line of Paulding st.

7. Mission st. from the south line of Onandaga to the south line of Geneva Ave. Geneva Ave from Alemany to Naples. Naples from Geneva to the south line of Bolph.

8. Ocean Ave from the east line of Phelan Ave. to the center line of Junipera Serra.

9. Monterey blvd. from the east line of Baden st. to the west line of Ridgewood st. Also the area bounded by Monterey blvd, the east line of Detroit st, the south line of Judson ave. The West line of Phelan Ave., The south line of Flood ave. and the west line of Ridgewood St.

10. Mission st. from the south line of Geneva Ave. to the County line. Sickles Ave from Mission to Huron.

11. San Jose Ave from Farralones to Sickles Ave. Sickles Ave from San Jose Ave. to Alemany Blvd. Alemany from Sickles to San Jose Ave., San Jose Ave from Alemany to Sagamore. Sagamore from San Jose Ave to Capital, Capital from Sagamore to Farralones. Farralones from Capital to San Jose Ave.

V.H. 12-10-67

INGLESIDE STATION
Police District No. 8

Francis J. Ahern
Chief of Police

San Francisco, California

Tuesday, December 11, 1956

Subject: Requests for Additional Personnel and Vehicles

Sir:

In connection with your communication of November 30th, in the matter of additional personnel and vehicles required to properly and efficiently patrol this police district, I respectfully report as follows:

A report has been submitted by each of the three Lieutenants assigned to this company, which reports set forth the number of men and vehicles required to properly police this district on their respective tours of duty. I have perused these reports and agree with the requests made by them, with the exception of dividing the district into three patrol sections for sergeants. My disapproval of this recommendation is based on my belief that the number of patrol beats in the district, would not justify three patrol sergeants at the same time.

Apart from the possibility of establishing another patrol section for an additional radio car, I believe that an additional radio car should be provided for the station for use by the Platoon Commander to patrol the district during their tours of duty, and to be also used while other radio cars are disabled because of mechanical failures, radio repairs, delivering station orders, etc.,

I do not recommend any changes in foot beats in this district at the present time.

I believe that two men should be assigned to radio patrol cars on the night watches, particularly as darkness sets in.

The lay out of beatsin this district are as provided in the "basic patrol plan" as provided by the Supervising Captain's Office, and I do not recommend any change in such plan as it appears to adequately provide for the foot patrol needs of the district.

Attached please find the original reports submitted to me by the Lieutenants of this company covering the subject as well as a listing of the patrol beats showing their boundaries, as well as their priority. Listing of the radio patrol car sections also enclosed.

Respectfully Submitted,

EDWARD P. DONAHUE
Captain of Police, Star 568

Ingleside Station
San Francisco Police Department

Edward P. Donahue
Captain of Police

December 9, 1956

Sir:

In connection with the communication from the Chief of Police, dated November 30, 1956, dealing with requests for additional personnel and vehicles, I wish to state as follows:

I believe that no change should be made in foot beats as presently designated in the Ingleside District. There are eleven foot beats- "Basic Patrol Plan- All Watches", heretofore issued from the Supervising Captain's office.

There are five radio patrol cars assigned to this dsitrict, and each patrol car is assigned a section of the district. These section boundaries are ignored however when it becomes necessary to do so. There is one man assigned to each radio car.

There is one patrolman assigned to a three-wheel motorcycle, 7 AM to 3 PM watch, Monday thru Friday, to patrol this district, in accordance with official orders of the Chief of Police, heretofore issued.

There is one patrol wagon driver on the 8 AM to 4 PM watch. We usually detail a patrolman on wagon duty and two patrolmen when the patrol wagon driver is off duty.

There are five sergeants assigned to the 8 AM to 4 PM watch. Two sergeants are assigned to patrol the district; one as station keeper; one as station duty, and one for relief work when the others are off duty.

There are six patrolmen assigned to process and serve traffic warrants and do some special duty work from time to time, on the 8 AM to 4 PM watch, but it becomes necessary for them to follow up on some cases and do some night work at times.

The above mentioned personnel compose a total of 39, or a total of 1584 man hours per week, assuming that all details are covered. Based on each man working 40 hours per week our present numerical personnel is adequate to suffice for said purpose. In other words, we require 39 men to do the job.

Due to the number of times that our radio cars are required to be tied up for repairs, it not alone impairs efficient service but also result in a loss of manpower.

Respectfully submitted,

HUGH J. CONROY
Lieutenant of Police

P O L I C E D E P A R T M E N T
City & County of San Francisco

Police District 8, Ingleside Station December 7, 1956

TO: Captain Edward Donahue

SUBJECT: Requests for Additional Personnel & Equipment, Lt. Scanlan's Platoon

Sir: I respectfully report the following:

Present regular strength		Proposed future strength		Proposed future strength & additional men
Lieut.	1	Lieut.	1	
Sergts.	5	Sergts.	6	1
Patrolmen	20	Patrolmen	31	11
	26		38	12

To properly and efficiently perform all of the police functions of this district on my night platoon I would say that the above listed men would be a minimum.

Present regular vehicular		Proposed future vehicular		Proposed future vehicular additional car
Radio Cars	5	Radio Cars	6	1
PatrolWagon	1	Pat.Wagon	1	
3 Wheel M/C	1	3 Wheel M/C	1	
				1

To properly and efficiently perform the police functions of this district on my night platoon, I suggest the addition of another Radio Car.

The above additions take into account the reduction of beats for foot patrol from the present 11 Beats to 7, eliminating beats #6, 9 & 11 and combininb beats 1 & 2. The addition of a Radio Car and division of District into 3 sections for 3 patrol sergeants.

Proposed Distribution on Manpower

Lieut.	1	7	regularly assigned to Beats
Sergts.	6	3	relief men " " "
Patrol	31	12	reg. Radiocar men (2 man cars)
		5	relief men " "
Total:	38	2	patrol wagon men
		1	relief patrol wagon
(3 Patrol Sergts)		1	station duty
(2 Station ")			
(Relief ")		Total: 31	

Respectfully submitted

MARTIN J. SCANLAN
Lieutenant #144

P O L I C E D E P A R T M E N T
City & County of San Francisco

INGLESIDE STATION

Saturday
December 8, 1956

TO: EDWARD P. DONAHUE
CAPTAIN OF POLICE

SUBJECT: SHORTAGE OF MANPOWER ON MY PLATOON

The following information regarding manpower on hand and manpower needed to adequately and efficiently perform the police function of my platoon is hereby submitted. It must be noted that the number needed has been kept at an absolute minimum, not having taken into account replacements for those who are on annual leave, sick leave, disability leave, etc.

Patrolman man-hours per week to cover 11 foot beats	-	616
Patrolman man-hours pr wk to man 5 radio cars (2 man)	-	560
Patrol man-hours pr week to man patrol wagon	-	112
Minimum patrolman hours per week necessary	-	1288
Minimum number of patrolmen necessary	-	32
Maximum number of patrolmen available at present	-	22
Minimum number of additional patrolmen needed	-	10

Man-hours per week necessary for supervisory duties	-	280
Supervisory personnel necessary	-	7
Supervisory personnel available	-	6
Minimum number of additional supervisory personnel needed	-	1

Respectfully submitted,

JOHN P. CASSIDY
Lieutenant of Police
Star #13

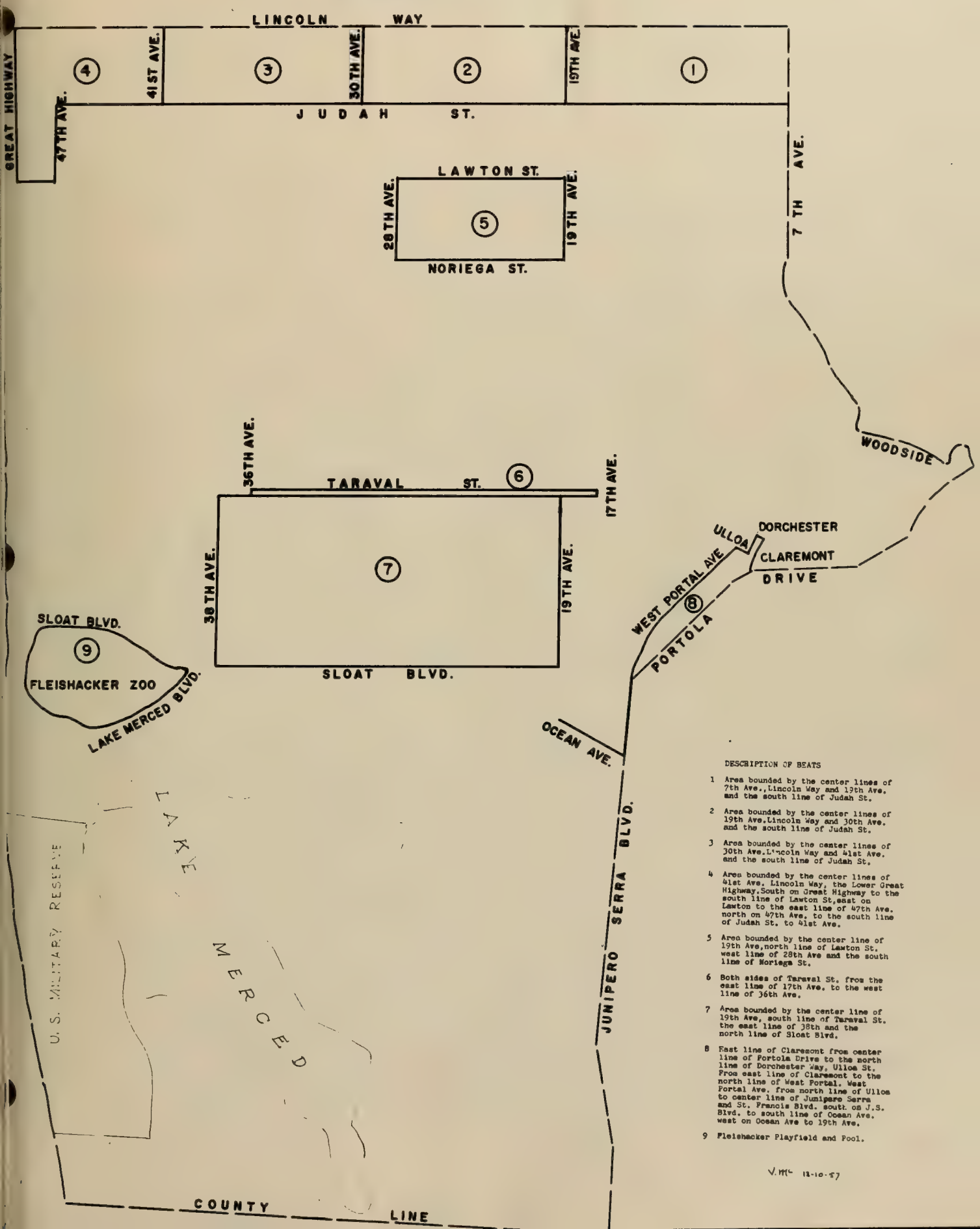
DESCRIPTION OF BEAT ASSIGNMENTS
IN INGLESIDE POLICE DISTRICT

BEAT NO.		PRIORITY
1	Precita Avenue from the east line of Alabama Street to Mission St. and the area bounded by the south line of Army St., the east line of Mission St. and the west line of Valencia Street.	7
2	29th St. from Mission to Noe St. and Church St. from the center of Army St. to the south line of 30th St.	8
3	Mission St. from Valencia to Bosworth St.	2
4	Cortland Ave. from Mission to Putnam St.	5
5	Mission St. from the north line of Trumbull St. to the south line of Onandaga St. Also Ocean Ave. from Mission St. to the west line of Alemany Blvd.	1
6	Diamond St. from the north line of Chenery to San Jose Ave. San Jose Ave. from Diamond St. to the south line of Paulding St.	6
7	Mission St. from the south line of Onandaga to the south line of Geneva Ave. Geneva Ave. from Alemany to Naples. Center line of Naples to south line of Rolph St.	3
8	Ocean Ave. from the east line of Phelan Ave. to the east line of Manor Drive.	4
9	Monterey Blvd. from the east line of Baden St. to the west line of Ridgewood St. Also the area bounded by Monterey Blvd, the east line of Detroit St., the south lineof Judson Ave., the west line of Phelan Ave., the south line of Flood Ave. and the west line of Ridgewood Ave.	9
10	Mission St. from the south line of Geneva Ave. to the County line; Sickles Ave. from Mission to Huron.	10
11	San Jose Ave. from Farallones to Sickles; Sickles Ave. from San Jose to Alemany Blvd. Alemany from Sickles to San Jose Ave; San Jose Ave. from Alemany to Sagamore St. Sagamore from San Jose Ave. to Capitol; Capitol from Sagamore to Farallones; Farallones from Capitol to San Jose Ave.	11

TARAVAL POLICE DISTRICT - COMPONENTS

Liquor Stores	34
Drug Stores	46
Taverns, etc.	43
Food Markets	124
Restaurants	68
Amusement Centers	2
Theaters	4
Warehouses	7
Manufacturing	0
Garage	12
Parking Lot	5
Retail Establishment	1061
Office Building	42
Service Station	101
Fountains	14
Banks	11
Churches	42
Apartments	357
Flats	763
One Family Units	26,357
Motels	3
Schools	34
Other Public Building	22
Meeting Halls	10
Playgrounds	10
Public Parks	2

BASIC PATROL PLAN
TARAVAL DISTRICT
ALL WATCHES



DESCRIPTION OF BEATS

1 Area bounded by the center lines of 7th Ave., Lincoln Way and 19th Ave. and the south line of Judah St.

2 Area bounded by the center lines of 19th Ave. Lincoln Way and 30th Ave. and the south line of Judah St.

3 Area bounded by the center lines of 30th Ave. Lincoln Way and 41st Ave. and the south line of Judah St.

4 Area bounded by the center lines of 41st Ave. Lincoln Way, the Lower Great Highway. South on Great Highway to the south line of Lawton St, east on Lawton to the east line of 47th Ave. north on 47th Ave. to the south line of Judah St. to 41st Ave.

5 Area bounded by the center line of 19th Ave, north line of Lawton St. west line of 28th Ave and the south line of Noriega St.

6 Both sides of Taraval St. from the east line of 17th Ave. to the west line of 36th Ave.

7 Area bounded by the center line of 19th Ave, south line of Taraval St. the east line of 38th and the north line of Sloat Blvd.

8 East line of Claremont from center line of Portola Drive to the north line of Dorchester Way, Ulloa St. From east line of Claremont to the north line of West Portal. West Portal Ave. from north line of Ulloa to center line of Junipero Serra and St. Francis Blvd. south on J.S. Blvd. to south line of Ocean Ave. west on Ocean Ave to 19th Ave.

9 Fleishacker Playfield and Pool.

V.M.L. 12-10-57

POLICE DEPARTMENT
City and County of San Francisco
*****

Taraval Station,
Police District #9

Tuesday,
December 11, 1956

Francis J. Ahern,
Chief of Police.

SIR:- I respectfully report the following:

SUBJECT: Re: Requests for additional personnel and vehicles, per your letter under date of November 30th, 1956.

At the present time there are 9 foot patrol beats established in this district. When there are available patrolmen on the 8-4 watch, all 9 beats are covered. However, on the night watches beats #3 - 7 and 9 are rarely if ever covered, for the following reasons: beat #3 is predominantly residential in nature, with occasional small shopping areas; beat #7, comprises chiefly Sigmund Stern Grove, located at 19th Ave & Sloat Blvd., Larsen Playgrounds, bounded by Ulloa on the north & Wawona on the south, from 19th to 20th Ave., and aside from a small shopping area on Vicente St., from 23rd to 24th Ave., is mostly residential; beat #9 comprises mainly the Fleishhacker Park, playgrounds and Zoo. The other 6 beats are covered when men are available.
On the day watch, on account of the necessity to cover school crossings, of which there are 14 in this district, when the men are available, all beats are covered.
In my opinion, the Stonestown Shopping Area should be established as a foot patrol beat on all watches. At present the radio car patrolling in the vicinity is responsible for patrolling this area, however, it is of such importance, a foot patrolman should be assigned on a full time basis. If such assignment were made, 4 additional men should be assigned to this company; 3 for patrol and an additional officer to relieve on normal days off.
There are also 7 standing details on the day watch as follows: Police Range, Harding Golf Course, Fleishhacker Pool, Fleishhacker Playgrounds, Fleishhacker Zoo, and 2 men for station duty. To replace the 9 officers on foot patrol and the 7 men on details on their normal watches off, it would require the assigning of 4 additional men on the 8-4 watch.
On the night watches to replace officers on foot patrol, station duty and Police Range, it would require an assignment of 3 additional men on each watch, or a total of 6 in all.

There are 5 radio cars assigned to this district at the present time, all 1 man cars; making a total of 15 radio car officers on the 3 watches. On a 2 man car basis, for the 3 watches an additional 15 officers would be required. Taking into consideration, replacements on normal watches off, an additional 8 men would be required, making a total of 23 for radio car patrol.
The 5 radio cars assigned at present, are, in my opinion, sufficient to properly police this district. Also, the 2 three wheel M/C assigned to this company are adequate at the present time. Accordingly, 37 patrolmen should be assigned in addition to the present personnel to properly police this district. Priority lists of beats and patrol and radio car sections attached hereto.

/s/ THOS. I. FLANAGAN
Captain of Police #288

POLICE DEPARTMENT
City and County of San Francisco

TO: FRANCIS J. AHERN
Chief of Police

TARAVAL STATION
MONDAY, DECEMBER 10, 1956

SUBJECT: PRIORITY OF PATROL SECTIONS AND RADIO PATROL SECTIONS.

PATROL SECTIONS:

1st Section.. Area bounded by the center lines of Lincoln Way, 7th Avenue and Laguna Honda Blvd., the north lines of Dewey Blvd and Taraval Street to the Ocean Beach.

2nd Section.. All area south of Taraval Street and Dewey Blvd., including both sides of Taraval Street and Dewey Blvd.

RADIO PATROL SECTIONS:

Radio #1.. Center lines of 19th Avenue, Lincoln Way, 7th Avenue and Laguna Honda Blvd., and the north lines of Dewey Blvd. and Taraval Street.

Radio #2.. Center lines of 19th Avenue, Lincoln Way and 33rd Ave. and the north line of Taraval Street.

Radio #3.. Center lines of 33rd Avenue and Lincoln Way the Ocean Beach and the north line of Taraval Street.

Radio #4.. North lines of Taraval Street and Dewey Blvd. the center lines of Woodside Avenue (including Youth Guidance Center) Portola Drive and Sloat Blvd. to Ocean Beach. Including both sides of Taraval Street and Dewey Blvd.

Radio #5.. All area south of the center line of Sloat Blvd. to the San Mateo County line.

RESPECTFULLY SUBMITTED:

/s/ THOMAS I. FLANAGAN
Captain of Police Star #288

P O L I C E D E P A R T M E N T
City and County of San Francisco

TO: Francis J. Ahern
Chief of Police

Taraval Police Station
Monday December 10, 1956

Subject; Priority of foot patrol beats in the Taraval Police District.

BEAT #1. Area bounded by the center lines of 19th Avenue, Lincoln Way and 7th Avenue and the south line of Judah Street to point of commencement.

BEAT #8. East line of Claremont from center line of Portola Dr. to north line of Dorchester Way, Ulloa Street from east line of Claremont Blvd. to north line of West Portal. West Portal Ave. from north line of Ulloa to center line of Junipero Serra Blvd. and St. Francis Blvd's. Then south along center line of Junipero Serra Blvd. to south line of Ocean Ave. West on Ocean Ave. to center line of 19th Ave.

BEAT #6. Both sides of Taraval Street from the east line of 17th Ave. to the west line of 36th Ave.

BEAT #2. Area bounded bv the center line of 19th Ave. Lincoln Way and 30th Ave. and the south line of Judah Street to point of commencement.

BEAT #5. Area bounded by the center line of 19th Ave. north line of Lawton Street, west line of 28th Ave. and south line of Noriega Street, to point of commencement.

BEAT #4. Area bounded by the center line of 41st Ave. and Lincoln Way to the Lower Great Highway, South on Lower Great Highway to the south line of Lawton Street. East on Lawton Street to the east line of 47th Ave. North on 47th Ave. to the south line of Judah Street. East on the south line of Judah Street to center line of 41st Ave. then north to point of commencement.

BEAT #3. Area bounded by the center line of 30th Ave. Lincoln Way and 41st Ave. and the south line of Judah St. to point of commencement.

BEAT #7. Area bounded by the center line of 19th Ave. south line of Taraval St., east line of 38th Ave. and north line of Sloat Blvd. (not including 38th Ave. Taraval St. or Sloat Blvd.)

BEAT #9. Area bounded by north line of Sloat Blvd. east line of Great Highway Extension to the Skyline Blvd. and center line of Skyline Blvd. to north line of Sloat Blvd.

Respectfully submitted

/s/ THOMAS I. FLANAGAN
Captain of Police, Star #288

P O L I C E D E P A R T M E N T
City and County of San Francisco

Saturday, November 30, 1957

Re: SUPPLEMENTAL REPORT ON PERSONNEL AND VEHICLE REQUIREMENTS

Following the analysis of Phase I, Budget Requests were made in the Annual Budget 1957-58 for the re-classification of twenty-twc (22) positions then held by sworn personnel (male), and three (3) positions held by sworn personnel (policewomen), in order to release these personnel for more active field assignments.

In addition thereto, request was made for an additional twenty-three (23) clerical positions to be established in order to attempt to accomplish more easily this department's objectives.

Request was also made for an additional seventy-five (75) Q-2 Patrolmen.

At the meeting with the Mayor for the purpose of screening and approving this budget, all requests for personnel were set aside pending receipt of and recommendations by an outside expert who was to begin his comprehensive survey sometime between April and July of 1957, which was in fact begun during the latter part of April 1957.

It has been truly said that no Police Chief ever has sufficient personnel to adequately perform

the multitudinous and miscellaneous duties which require the attention of the members of his department. Frequent attempts have been made to establish a formula, specific criteria, or yardstick with which the daily tasks, duties and required performances of an individual officer might be measured. Unfortunately, each has met with defeat. After arriving at a partial formula each has concluded with the statement "THERE IS NO ADEQUATE MEASURING DEVICE."

This is not to say that certain tasks require to be performed are beyond measure. To apply the end product of a time and motion study to normal routine preventive police work is not only misleading, but fallacious and futile.

No difficulty is encountered in allowing a predetermined time for the inspection of a business doorway. Many surveys have made such measurements the principal criteria upon which beats have been established or eliminated. Several of these surveys have allowed not to exceed one-half hour apart from the measured inspectional services for what they refer to as "intangibles". Yet, we must realize that the

keynote of effective patrol is observation. For depending upon what an officer sees his future activity and the activity of other units of this department may be predicated. An integral part of observation is interrogation. No person yet, no matter how well versed in the field of police administration, organization, science and tactics, has yet included in his overall formula the time that should be spent cultivating possible sources of information on a police beat.

Ironically, upon these so-called intangibles may rest the success or failure of the total police program and particularly a true crime prevention program.

JUVENILE

The problem of juvenile delinquency and its future potential of adult criminality is one which

must be faced immediately, clearly and unequivocably. A sound juvenile delinquency prevention program is in effect the best form of crime prevention insurance for the future.

Several major steps have been taken to meet this problem squarely.

This department has joined with all other agencies dealing with youths and the problems of youth. The degree of cooperation and the free exchange of information and suggestions has lent itself to an actual decrease in such forms of delinquency as are rising nationally.

In addition to this, the Juvenile Bureau was augmented in order to attempt to cope with this most serious situation.

(1) On June 23, 1956 four members of the Crime Prevention Detail were further detailed to the Juvenile Bureau for the purpose of augmenting the members regularly assigned to routine preventive patrol.

(2) On July 9, 1956, four additional members were assigned to the Juvenile Bureau.

These additional assignments were made from a list of eligible members with ability to speak one or more foreign languages to the end that this Bureau would be in a better position to handle any juvenile situation which might arise regardless of race, creed or nationality of the juvenile concerned.

(3) On July 9, 1956, an experienced member was assigned as police representative to the Juvenile Court to act as liaison officer between this department and the Court. Such an arrangement has resulted in a closer affiliation and mutual understanding of joint areas of respective responsibilities.

Orders were issued for the enforcement of curfew laws, such enforcement to be done tactfully in that juveniles stopped after the hours of the curfew were required to give their name, address and school.

This information was forwarded to the Juvenile Bureau in order to determine if the juvenile

concerned had been stopped on prior occasions. This allowed for the first time a direct follow-up on juveniles who might become police problems.

We feel that all cases involving juveniles should be completely investigated in order that both the juvenile concerned and the community will be protected. The time is long overdue that we, the police department, should conduct a constructive campaign to seek out the sources of delinquency.

Juvenile officers on patrol carefully trained and skilled in a specialized assignment who are alert to the formation of juvenile gangs, can aid, counsel, advise and direct the activities of such juveniles toward lawful, rather than unlawful activity.

In order to provide this increased, yet necessary service, the Juvenile Bureau should be augmented with additional personnel and vehicles.

In 1932, the Freeholders adopted and put into effect the "NEW" Charter under which we operate today.

Section 35.5 of this Charter limits the number of police officers who may be appointed by stating that the police department shall not exceed one police officer for each five hundred inhabitants.

It must be assumed that this limitation was inserted only after careful and extensive study and that the final limitation written into law represents the best thinking of the times. Whether this limitation is still valid, presents a difficult question in the light of today's police function as compared to the required standards of performance of 1932.

Further, on January 19, 1949, the then City Attorney, Mr. JOHN J. O'TOOLE, in a formal opinion informed this department that the Charter limitation as provided by Section 35.5, (one to five hundred)

applied only to Class "Q-2 Patrolmen" and had no application to other classes within the police department.

Being guided by this formal opinion on the part of the City Attorney, all reference to members of the police department apply only to such classification in the balance of this report.

As of November 30, 1957, the population of San Francisco stands at 812,000. (Chamber of Commerce estimate).

Applying the formula provided by Section 35.5 (one police officer for each 500 inhabitants), we readily see that the total patrolmen for this department shall not exceed 1624. We now are authorized 1306 under the 1956-57 budget. This represents a shortage of 318 men under the Charter of 1932.

The case for additional men might well be rested at this point without further discussion. However, the composition of the population, public attitudes toward police service, and the actual police services rendered in 1956 are so great and varied when compared to 1932 as to require that they be

presented herewith.

San Francisco in 1932, represented a rather quiet, reasonably regulated, metropolitan area. To the north in Marin County, lay a somewhat sleepy and rather dormant area devoted to agricultural and grazing pursuits with several small hamlets, villages and towns scattered over its entire acreage. San Mateo to the south, presented a similar picture. Most persons worked a six day week and they were allowed, at best, a vacation of two weeks duration. Neither bridge had yet been erected and a trip to Marin or Alameda County represented the major portion of a day's journey.

Today, both areas represent two of the fastest growing communities in the world. Equalled of course, by the developments in San Mateo County adjacent to the County Line. Housing developments are springing up almost as fast as land can be cleared. This factor is extremely important to us since San Francisco represents the only major city in this entire area.

Many, if not most, of these new neighbors are employed in San Francisco. They daily inundate the

central areas of this city and with their mass evacuation in the evening, create a traffic congestion problem not reasonably to be anticipated in 1932.

A recent survey by the Department of Highways under date of July 6, 1956, is indicative of this congestion problem. The report points out that the traffic flow to and from San Francisco by way of San Mateo County and Marin County has doubled since 1947. It is anticipated that by 1980, this traffic will be FIVE TIMES THE 1947 rate.

From 1945 to 1955, Vehicle Registrations have risen quite rapidly in these areas under consideration.

Marin County	202 %
Alameda	77 %
San Mateo	138 %
San Francisco	64 %

In keeping with the national trend toward a shorter work week and longer annual leaves of absence, the members of this department now enjoy a five day week and an annual leave of three weeks.

This trend, although salutory in its nature, can almost immobilize a police department unless the personnel lost thereby are replaced.

These figures are more alarming when compared with the actual congestion potential of vehicle registrations in San Francisco proper. Although Los Angeles has more vehicle registrations than San Francisco, our congestion potential is better than TEN TO ONE when vehicle registrations are compared to square mileage of dispersal. Los Angeles has 676 vehicles per square mile. San Francisco has 6859 registered vehicles per square mile.

If we add to this figure a reasonable portion of the registrations in the adjoining counties, many of which vehicles arrive and depart San Francisco daily, we can only begin to realize the staggering traffic problem to be expected by 1980. The Department of Highways estimates that by 1980, over 500,000 vehicles will enter or leave San Francisco DAILY using only the Bayshore and Junipero Serra Freeways. No estimates of traffic over the Golden Gate Bridge, the San Francisco-Oakland Bay Bridge, or the proposed southern crossing were available.

Many services presently performed by this Department in 1956 were not performed in 1932. Many units have been created for specific purposes to better serve the Department and the public at large. These special units are considered essential to every police department in 1956 and every department has the same or similar units, greater or lesser, whatever they may be called.

These units have come into being only after special needs have arisen. Each of them is essential to sound police management but were not foreseen nor introduced in any department in the United States except in very modified forms in the year 1932.

Many of these units are of quite recent origin throughout the United States. Each plays an essential part in the mission of public service to be rendered by a modern police department.

A list of such units and the number of policemen assigned is submitted herewith.

It is to be re-emphasized that these units were

not in existence in 1932 but were created by this and other departments as the need for their creation became acute.

Juvenile Bureau	30	
Accident Investigation Bureau	69	
Bureau of Special Services	12	
Traffic Safety Education	2	
Police Range	10	
3-Wheel Motorcycle Unit, Parking Control	54	
Police Academy	3	plus 32 Recruits
Intelligence Unit	2	
Planning & Research	3	
School Safety Patrols	3	
TOTAL	220	
Vacancies	14	
		234

In 1932, the personnel assigned to the Academy would have been sent directly to their assignments without any form of training. In addition, the 14 vacancies would have been filled. These 14 would have been given a gun, a star, and an assignment as a full time, qualified police officer. Thus 49 men would be available for duty as judged by the standards of 1932.

NOTE: Many of the above units are doing an outstanding job in the areas of responsibility assigned to them. Several desperately need to be augmented by additional personnel if a high level of efficient execution of duty performance is to be maintained.

The fact that more and more people have gained additional time for recreation requires additional police officers for the supervision of their conduct either criminal or non-criminal. When the police themselves now only work a five day week, serious consequences result.

The additional day of rest per week represents automatically a sixteen percent reduction in force. The three week vacation with the right to offset accumulated overtime therewith represents an additional four percent reduction in force not anticipated in 1932.

These employee benefits represent together a twenty percent reduction in force. This twenty percent is equivalent to the services of two hundred sixty one (261) men.

Taking into consideration those units and assignments essential in 1956, but not in existence in 1932, and adding to that figure the personnel lost under the heading Employee Benefits, we find that we have 495 policemen in the two categories.

This 495 when subtracted from the authorized 1306 reveals that we now have 811 patrolmen doing the same or similar work performed by 954 patrolmen

in 1932. Thus 143 FEWER MEN ARE EXPECTED TO PERFORM THE FUNCTIONS PERFORMED IN 1932.

We should compare activity of 1932 with 1955-56

	1932-33	1955-56
Population	634,426	812,000
Vehicle Registrations	152,024	308,862
Police Personnel (Q2)	975	1,306
Police Personnel (Q2) Traffic Bureau	95	284
Radio Messages to and from Police Vehicles	17,448	459,255
Mileage, Police Vehicles	104,000	4,230,994
Traffic Fines	$41,848	$2,661,211

It seems readily apparent that the tempo of police activity has increased tremendously since 1932.

Yet, we are not satisfied that we are doing the best job possible. We believe that with the additional manpower requested that the San Francisco Police Department can take its rightful place as the finest police department in the world. These additional men would make the following program possible.

It is only since 1954, that the theory of Crime Prevention as a police responsibility has gained serious foothold. Today, the authors of the standard texts on Police Administration stress Crime Prevention as the newest and most important functions of any police department.

It is axiomatic that in order to prevent crime we must operate in two separate although thoroughly related fields of endeavor.

In order to perpetrate a crime, there must exist at one and the same time, the desire and the opportunity. If either factor be lacking, the crime will not be committed.

From the viewpoint of the police, either desire or opportunity can be suppressed or repressed only by the presence of a vigorous, alert, intensified patrol, made fully cognizant of the import of their mission.

Merely to put more cars on the street is not the panacea of patrol. Observation is the keynote of efficient and effective patrol. Because based on what is observed by the officer on patrol is predicated the action or inaction of the entire patrol force.

It is for this reason that the two man radio car is so vastly superior to the car operated by a single officer. It should be obvious that an officer on patrol who is required to drive as well as observe is either not doing much driving, or conversely, it not doing much observing. Either situation is bad.

If we considered our radio cars to be only report taking cars then perhaps we could operate in some instances with a one man car. The report takers would of course respond only after an incident had occurred. Their main duty would be to make a report of the offense.

Such is not the intention of this department. We want an aggressive anti-criminal patrol which can and will eliminate either the desire or the opportunity for crime through an intensified patrol, observing everything within sight or hearing.

INCREASE IN NUMBER OF POLICEMEN, CLASS Q-2, 1945-1956

1945-46	979	
1956-47	1129	150
1947-48	1127	-2
1948-49	1167	40
1949-50	1267	100
1950-51	1303	36
1951-52	1293	-10
1952-53	1290	-3
1953-54	1306	17
1954-55	1306	
1955-56	1306	

Only three additional personnel, Class Q-2 Patrolmen have been appointed since 1950.

Note: 21 positions as Assistant Inspector are authorized from Class Q-2 or Q-50 Sergeant. 19 such positions are filled by Class Q-2 and the other two are filled by Q-50 Sergeant.

In addition, 9 Policewomen are authorized. These figures are not reflected in the 1306 indicated above.

DRUNK ARRESTS

The following table lists the Twelve (12) months immediately preceding -- and immediately following the inauguration of the new drunk policy:

	FOLLOWING July 1956- June 1957	PRECEDING July 1955- June 1956
JULY	2765	3895
AUGUST	1440	3582
SEPTEMBER	1636	3787
OCTOBER	1682	3600
NOVEMBER	1869	3682
DECEMBER	1789	3239
JANUARY	1604	3785
FEBRUARY	1752	3809
MARCH	1969	3817
APRIL	1783	3789
MAY	1814	3976
JUNE	1760	4244
	22,063	45,205

This table lists the comparative drunk arrests for the years 1955, 1956 and 1957. Totals for the last two months of 1957 are not available at this time. The estimated figure for the year 1957 will be less than 24,000.

MONTH	1957	1956	1955
JANUARY	1604	3895	3265
FEBRUARY	1752	3582	3164
MARCH	1956	3787	3938
APRIL	1783	3600	3187
MAY	1814	3682	3472
JUNE	1760	3239	3308
JULY	1721	2765	3785
AUGUST	1899	1440	3809
SEPTEMBER	2019	1636	3817
OCTOBER	2150	1682	3789
NOVEMBER		1869	3976
DECEMBER		1789	4244
GRAND TOTAL	18,471	32,966	43,732

This table lists the comparative number of arrests for the years 1955, 1956 and 1957 to and including October. Also listed in this table is the comparative increase or decrease in the number of arrests for 1957, to and including October; as against the corresponding period of time for the year 1956.

ARRESTS - PART I & PART II

Excluding Drunks

	1957			1956			1955	
	Part I	Part II	Increase or Decrease	Part I	Part II	Increase or Decrease	Part I	Part II
JANUARY	224	3421	358	272	3015	550	235	2505
FEBRUARY	209	3333	355	310	2877	719	232	2236
MARCH	245	3456	183	308	3210	462	255	2801
APRIL	235	3601	322	229	2385	635	238	2641
MAY	291	4001	893	282	3117	351	207	2841
JUNE	228	3020	268	228	2752	362	223	2395
JULY	184	3030	263	240	2711	248	210	2493
AUGUST	229	2817	-34	230	2850	602	213	2265
SEPTEMBER	235	2926	376	225	2560	211	234	2340
OCTOBER	309	3059	222	254	2892	489	239	2418
NOVEMBER				264	3094	518	247	2593
DECEMBER				219	2722	-50	314	2701

NOTE:
The over-all increase represents 3,206 more arrests in 1957 as against the same period in the year 1956.

As an indication of the effect of the revised drunk arrest policy in other areas, the following tables will prove of interest. These tables indicate the comparative increase in the number of arrests for Part I and Part II crimes, EXCLUDING those for drunkenness for the Twelve (12) months immediately preceding and immediately following the inauguration of the revised drunk arrest policy:

	FOLLOWING July '56-June '57	PRECEDING July '55-June '56
JULY	2951	2703
AUGUST	3080	2478
SEPTEMBER	2785	2574
OCTOBER	3146	2657
NOVEMBER	3358	2840
DECEMBER	2941	3015
JANUARY	3645	3287
FEBRUARY	3542	3187
MARCH	3701	3518
APRIL	3836	3514
MAY	4292	3399
JUNE	3248	2980
TOTAL	40,525	36,152

CRIME TRENDS

Nationally, major crimes reached a new high in 1956. Increases in seven of eight categories brought a record of 2,563,150 major crimes for the year. This is a 13.3% above 1955 and the first total above the 2.5 million mark.

Crime has increased almost four times as fast as population since 1950.

January - June 1957. An increase of 8.4% in United States major crimes brought the mid-year crime total to a new high. This increase in the estimated major crimes resulted from city crime rising 7.2% and rural crime 13.2% during the first half of 1957 as compared with the same period of 1956.

More major crimes occurred in the United States during the first half of 1957 than in any like period in the past. Since first compiled in 1951, mid-year crime estimates have increased 45.7% which is four times the 11% increase in population in the same period.

It should be noted that the crime rates represent average figures. For this reason, roughly half the cities represented may be expected to have lower crime rates and the balance may be expected to have higher crime rates in a comparative study of individual cities using these average figures. Caution must be exercised in comparing crime data for individual cities because difference may be due to a variety of factors. The following is a list of some of the factors which effect the amount and type of crime in the community:

Population of the city and metropolitan area adjacent thereto.

The composition of the population with reference particularly to age, sex and race.

The economic status activities of the population.

Relative stability of population.

Climate.

Educational, recreational and religious facilities.

The number of police employees per unit of population.

The standards governing appointments to the police force.

The policies of the prosecuting officials and the courts.

The attitude of the public toward law enforcement problems.

The degree of efficiency of the local law enforcement agency.

In considering the volume of crime committed locally, it is generally more important to determine whether the figures for a given community show increases or decreases rather than to ascertain whether they exceed or fall short of those for some other individual community, and it should be remembered that the amount of crime committed in a community is not solely chargeable to the police, but is rather a charge against the entire community.

It is interesting to note that the Bureau of Criminal Identification and Investigation in

their semi-annual report on crime in the State of California demonstrate graphically that California as a whole follows closely the national trend. The major exception to this trend is San Francisco where part one crimes show a 5.4% decrease for the first six months of 1957. This decrease in major crimes is particularly significant in that the reporting procedure has been simplified and streamlined and specific orders have been issued that in case of any doubt as to the merits of a particular case the report must be made.

This program adopted on April 16, 1956, has been in effect for a sufficient amount of time to lend added weight to the 5.4% reduction in major crimes.

TABLE 3A

FELONY CRIMES REPORTED TO THE CALIFORNIA STATE DEPARTMENT OF JUSTICE BY SHERIFFS AND POLICE
January - June 1956-1957

Seven Major Offense Groups
By area of State and Rate per 100,000 Population

AREA	1st Half 1956 Number	Rate per 100,000	1st half 1957 No.	Rate per 100,000	Perce chang in ra
Total 7 Offense groups	80,493	598.0	92,214	657.7	10.0
Los Angeles County	44,812	839.2	52,326	943.5	12.4
State total, less Los Angeles Co.	35,681	439.4	39,888	470.7	7.1
9 other So. California counties	10,015	394.0	12,449	456.3	15.8
San Francisco Bay area	16,676	513.6	17,351	520.4	1.3
Alameda County	4,079	469.9	4,573	525.0	11.7
San Francisco County	7,651	960.0	7,063	907.8	-5.4
7 other counties	4,946	312.6	5,715	339.2	8.5
Balance of State	8,990	385.7	10,088	418.2	8.4
10 Sacramento Valley counties	3,015	419.9	3,626	480.9	14.5
7 San Joaquin Valley counties	3,888	385.3	4,182	402.9	4.6
22 other counties	2,087	345.5	2,280	367.7	6.4

TABLE 3B
FELONY CRIMES REPORTED TO THE CALIFORNIA STATE DEPARTMENT OF JUSTICE BY SHERIFFS AND POLICE.
January - June, 1956-1957

Seven Major Offense Groups
By Offense and Rate per 100,000 population.

OFFENSE	1st Half 1956 Number	Rate per 100,000	1st half 1957 Number	Rate per 100,000	Percent change i rate
Total 7 offense groups	80,493	598.0	92,214	657.7	10.0
Wilful homicide	233	1.7	224	1.6	-7.5
Robbery	5,007	37.2	5,382	38.4	3.2
Assault	6,095	45.3	7,013	50.0	10.5
Burglary	42,064	312.5	48,936	349.0	11.7
Theft except auto	7,285	54.1	7,462	53.2	-1.7
Auto Theft	18,785	139.6	21,900	156.2	11.9
Forcible rape	1,024	7.6	1,297	9.3	21.6

Note: Percent change in rate computed from rates per 100,000 population carried to two decimal points.

SAN FRANCISCO AIRPORT TRAFFIC

Year	Planes (In & Out)	Passengers (off & On)
1940	21,650	109,246
1956	129,149	3,016,045

STREET RAILWAY TRAFFIC

Year	Revenue Passengers
1930	346,916,549
1935	219,060,017
1940	183,089,307
1944	273,050,705
1950	189,453,115
1952	168,031,865 (a)
1954	150,436,355
1955	144,693,237
1956	143,425,871

(a) Fare raised from 10¢ to 15¢ June 1, 1952

SAN FRANCISCO-OAKLAND BAY BRIDGE

Year	Vehicle Crossings
1940	15,264,404
1947	24,877,837
1949	27,339,680
1950	28,906,652
1951	30,185,286
1952	30,882,854
1953	31,638,109
1954	31,218,303
1955	32,332,837
1956	33,580,162

GOLDEN GATE BRIDGE

Year	Vehicle Crossings
1940	4,493,054
1947	7,816,147
1949	9,014,972
1950	9,558,983
1951	10,595,723
1952	11,568,184
1953	11,974,836
1954	12,585,409
1955	13,968,539
1956	15,403,850

INTELLIGENCE UNIT

One of the most serious problems facing all local law enforcement officials today is the absolute mobility of the criminal element. It is felt that only by the exchange of information concerning criminal operators, can effective steps be taken to curb their activities. Law enforcement bodies are confronted with the obvious fact that criminals now use modern techniques and forms of communication and in order to counter them, new steps must be taken. Following lengthy discussions on this subject with Captain James Hamilton of the Los Angeles Police Department, there came into being in this City During March of 1956, an organization known as The Law Enforcement Intelligence Unit. Headquarters of this unit was established in the Sacramento Office of the State Bureau of Criminal Identification & Investigation. The C.I.I. in Sacramento receives standardized reports on

racketeers and mobsters from the contributing members of this organization and does thereupon disseminate them to the police agencies requiring the same. This organization fills a need and covers that area where the Federal Bureau of Investigation and other federal agencies have no authority to act and is not to be considered as assuming, usurping, or duplicating the activities of these agencies.

This unit at its first meeting was comprised of the representatives of twenty-six Western Law enforcement agencies reaching from San Francisco to St. Louis.

Quite often the term "Intelligence Unit" has been mistaken for an "Internal Affairs Unit". The distinction between the two units is of paramount importance. The Intelligence Unit deals strictly with organized crime and criminals. Its primary function is to collect information relative to the movements of criminal operators. On the other hand, an Internal Affairs unit deals solely with "policing the police." And, again, it must be

emphasized, this is not the role of the Intelligence Unit.

This unit is directly charged with the gathering, analyzing, recording and dissemination of current information relating in any manner to organized crime and criminals, and with the constant investigation of the activities of these persons.

It is further charged with the investigation of persons or organizations whose activities are indicative or characteristic of organized crime.

This unit is under the direct supervision and control of the Chief of Police.

The present personnel of the Intelligence Unit consists of one Inspector of Police, three Assistant Inspectors and one policewoman. They presently have two vehicles assigned.

In view of the magnitude and scope of the jurisdictional duties of this unit, it is imperative that their present force be augmented by the addition of two investigators, one clerk-stenographer, and one vehicle.

RECAPITULATION

Additional personnel required:

Two investigators.

Additional equipment:

One vehicle

PLANNING AND RESEARCH BUREAU

This Unit is an administrative staff agency directly responsible to and under the immediate supervision of the Chief of Police.

The duties of this Unit run the entire gamut of police administration, science and tactics. Although small in numbers its mission is large. The Unit has under continued study the policies, procedures and operational problems of the entire department.

In addition to such duties, the Unit participates in the preparation of the budget, the Annual Report, special events and many other assignments as may from time to time be referred to it by the Chief of Police.

The present complement consists of one Sergeant of Police, three patrolmen, one Clerk-Stenographer and one vehicle.

In order to effectively perform the many various tasks required in a modern police department, this unit should be augmented with at least four patrolmen, two clerk-stenographers and two vehicles.

RECAPITULATION

Additional personnel required:

Four patrolmen

Two clerk-stenographers

Additional equipment required:

Two vehicles

WARRANT BUREAU

The history of traffic warrants is one of phenomenal growth due to the increased use of Motor vehicles over the years.

IN 1932 REVENUES FROM ALL TRAFFIC VIOLATIONS REPRESENTED LESS THAN $42,000.

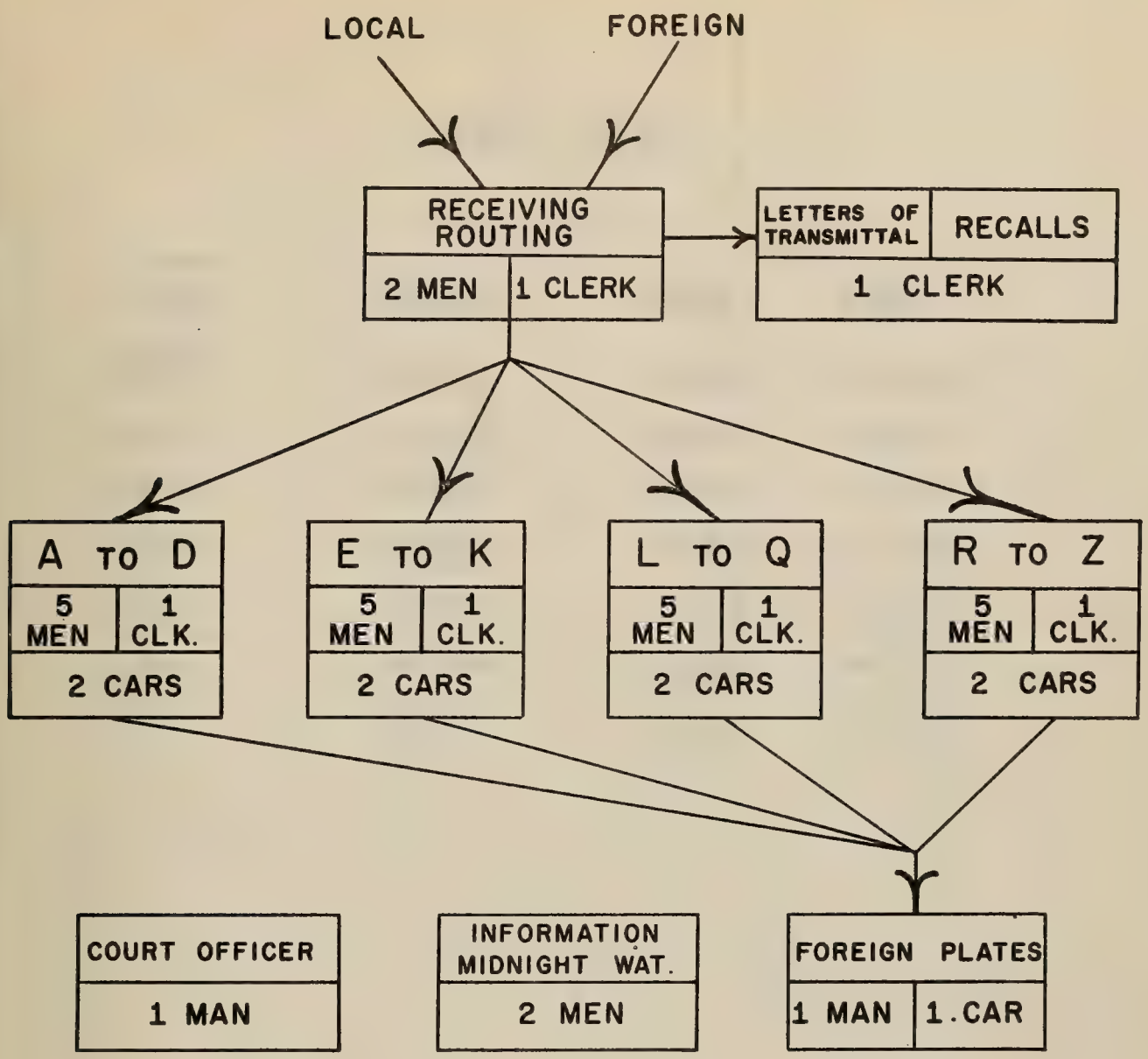
In 1956 revenues from traffic violations reached the sum of $2,261,221.

IT IS ESTIMATED THAT TRAFFIC FINES FOR THE CURRENT YEAR WILL EXCEED $3,000.000.

As the program grew more and more warrants were issued for those who failed to appear to pay their fines. There is no record of the number of warrants issued in the year 1932.

In the fiscal year 1956-57, 119,875 warrants were issued for persons who failed to appear. The service of these warrants is in actuality an orphan assignment in this department. Until this time, no method or procedure worthy of a name has been instituted for the business-like processing, handling and serving of these warrants.

Today, we find a BACKLOG OF 250,000 WARRANTS with an estimated value of $2,225,000. Superinposed upon this backlog, our present figures reveal that approximately 10,000 new warrants are received for service monthly. With present methods, 7500 of these warrants are served monthly. Our problem therefore is increasing at the rapid rate of 2,500 warrants per month with an estimated value of $22,500.



SUPERVISION	
2 SGTS.	1 CAR

1 LT. IN CHRG.
1 CLERK

1 – LIEUT.
2 – SGTS.
7 – CLERKS
26 – PTLM.
10 – CARS

WARRANTS ISSUED

Fiscal Year	Parking	Moving	Total
1950) 1951)	88,955	17,400	106,355
1952	92,114	19,807	111,921
1953	81,500	14,266	95,766
1954	103,632	13,349	116,981
1955	78,084	15,729	93,813
1956	89,538	14,895	104,433
1957	104,979	14,896	119,875

WARRANTS SERVED

Year	Parking	Moving	Total
1950) 1951)	51,502	-	-
1952	48,086	-	-
1953	45,019	-	-
1954	51,111	-	-
1955	54,386	-	-
1956	58,896	10,008	68,904
1957	70,255	10,147	80,402

BAIL RECEIVED

Year	Parking	Moving	Total
1950) 1951)	$253,467	-	-
1952	$250,609	-	-
1953	$250,578	-	-
1954	$317,708	-	-
1955	$326,822	-	-
1956	$357,259	$199,092	$556,351
1957	$405,808	$241,112	$646,920

AVERAGE NUMBER OF WARRANTS
RECEIVED AND SERVED

1955	8,250 WARRANTS RECEIVED EACH MONTH APPROXIMATELY 5,800 SERVED
1956	8,800 WARRANTS RECEIVED EACH MONTH APPROXIMATELY 5,800 SERVED
1957	FIRST SIX MONTHS 11,000 PER MONTH RECEIVED. APPROXIMATELY 7,400 PER MONTH SERVED.

A detailed study of this situation has been conducted by the Planning and Research Bureau, with the result that the centralization of warrants will allow the introduction of a new business-like procedure being adopted. Briefly, this procedure eliminates practically 90% of the current workload required in present operations.

The adoption of the proposed system will put the Warrant Bureau on a twenty-four hour, seven day a week basis which will allow the dissemination of information to other field units. This is not possible, or even attainable with present practices.

In addition thereto, it provides positive control over the warrants, and warrant serving methods. Time now spent in the logging, indexing and filing of warrants will be spent in the ACTUAL SERVICE of such warrants.

ACTION TAKEN

A Supplemental Appropriation has been requested to provide for the establishment of a CENTRAL WARRANT BUREAU. This Supplemental Appropriation in the sum of $33,640 is presently in the hands of the Controller for action.

COMMUNICATIONS BUREAU

The Communications Bureau, the nerve center of the department, has been found to be inadequate. An entirely new radio communication system is now in the process of being installed. This will afford the department the opportunity to realize the following:

(1) Four separate bands to transmit and receive from with one special band allocated for emergency use only.

(2) All mobile units to be equipped with two-way radios.

(3) All calls for police service will be received through a centralized complaint board.

CONCLUSIONS AND RECOMMENDATIONS

It has been mentioned that no survey has yet or can be expected to provide the answer to, or panacea for, all of the varied facets of police administration, science or techniques.

It is unwise to draw comparisons between conclusions and recommendations in surveys made of different organizations; or even of the same organization, based on a comparison of a prior study or survey conducted several years ago as against one carried out currently.

It is well known and recognized that the field and scope of law enforcement is ever broadening and is constantly in the process of change. Accepting this, one must of necessity also accept the co-existent fact that whatever conclusions or recommendations which may be presented subsequent to a particular survey or study are purely relevant to that endeavor and must be viewed as based on the subject studied

and the circumstances as found therein at the time.

The conclusions drawn or recommendations made herein are based on the conditions and circumstances as found during the course of this study.

It will be noted that certain conclusions and recommendations which might be drawn from superficial observations have not been mentioned herein. We have purposely refrained from projecting such conclusions or recommendations which will be obviated simply by the transition from the present inadequate Hall of Justice to the new building which should provide facilities for optimum departmental operations.

R E C O M M E N D A T I O N S

Departmental Reorganization

Through the years, the functional responsibilities of this department have increased tremendously. It is readily apparent that a departmental reorganization is necessary if maximum administrative and operational efficiency is to be attained.

It is felt that our objectives can better be fulfilled if the department were reorganized into four major divisions:

Patrol Division

Detective Division

Traffic Division

Administration

Each division should be commanded by a Deputy Chief (Inspector) directly responsible to the Chief of Police.

Two organizational charts will be found immediately following these recommendations. Both are similar in structure, the only difference being that one refers to the division heads as Deputy Chiefs while the second refers to such division heads as Inspectors, which in most departments is a rank above Captain.

In order to aid the Chief in the handling of routine matters, there should be designated an Assistant (Deputy) Chief of Police. The Assistant (Deputy) Chief should have an aide, the Deputy Assistant (Assistant Deputy) Chief, whose responsibility is to keep the Chief and Assistant (Deputy) Chief advised on legal matters and any legislation affecting the department and/or its personnel. In addition to these duties, this member is required to report and act as liaison for this department before the various boards, tribunals, and other municipal agencies, and supervises the trial calendars and proposed legislation affecting this department.

The present position of Supervising Captain should be redesignated as Deputy Chief (Inspector) Patrol Division. The City Prison and Mounted Unit should be placed under his jurisdiction.

The present position of Chief of Inspectors should be redesignated Deputy Chief (Inspector) Detective Division. This would necessitate, as herebefore indicated, the redesignation of the present title "Inspector" to "Detective".

The present position of Director of Traffic should be redesignated Deputy Chief (Inspector) Traffic Division. This Division should be organized

into three units:

1. Enforcement - Captain in Charge
2. Congestion - Captain in Charge
3. Traffic Services - Lieutenant in Charge

The present position of Department Secretary should be redesignated Deputy Chief (Inspector) Administration. In addition to the functions of administration, this Division should be responsible for the Personnel and Training Bureau; the Planning and Research Bureau and the Criminal Information Bureau, each commanded by a Director.

A position, Secretary to the Chief of Police should be established, and he should be given the following duties: he should be authorized to sign a multitude of documents requiring the signature of the Chief; he should screen allcorders issued by the Chief of Police; and he should be in charge of the outside office of the Chief of Police. This member would serve as the confidential assistant to the Chief, screening the correspondence and documents requiring the attention of the Chief.

The present Bureau of Special Services should be redesignated as the Vice Bureau, commanded by a Director reporting directly to the Chief of Police.

The Juvenile Bureau should remain directly responsible to the Chief of Police.

It will be noted that throughout the proposed reorganization there is in parenthesis the term "Inspector". This is an alternate term for the positions designated as Deputy Chief. It must be borne in mind, however, that should the term "Inspector" be adopted, it would necessitate the redesignation of the following positions:

Inspector of Motor Vehicles to Supervisor of Motor Vehicles;

Inspector of School Safety Patrol to Supervisor of School Safety Patrol.

Patrol Division

The City Prison and the Mounted Unit should be placed under the Deputy Chief (Inspector) for Patrol Division. They are presently under the Department Secretary.

One Patrol Wagon should be assigned to the Potrero Station.

Detective Division

As recommended in the basic report, the Bureau of Inspectors should be redesignated Detective Division. The present Captain of Inspectors should be redesignated Captain of Detectives.

The basic structure of a Detective Division should remain unchanged.

With the adoption of the title "Detective Division" all members now designated Inspector or Assistant Inspector should be redesignated Detective. Such Detectives should be classified in two grades:

> Detective First Grade should correspond to the present position of Inspector, and,
>
> Detective Second Grade should correspond to the present position of Assistant Inspector.
>
> Detective First Grade should continue to draw pay slightly higher than that of a Sergeant.
>
> Detective Second Grade should draw pay slightly higher than a Patrolman, but less than a Sergeant.

Traffic Division

The Traffic Bureau should be reorganized as proposed in the Building Plans. Such Division to be divided according to function into three (3) subordinate units - Congestion, Enforcement and Traffic Services.

Administration

Place the Bureau of Criminal Information under Deputy Chief (Inspector) Administration.

Place the Bureau of Personnel under the Deputy Chief (Inspector) Administration.

Place the Planning and Research Bureau under the Deputy Chief (Inspector) Administration.

Bureau of Criminal Information

Provide a 24-hour Record Room service. A centralized Warrant Bureau should be placed under this unit.

Bureau of Personnel

Police Range should be placed under Director of Personnel.

Police Surgeon should be placed under Director of Personnel.

The teaching staff of the Academy should be augmented in order to allow a continuous in-service training program for all ranks.

An extensive and intensive coordinated program of instruction should be continued in order to provide full practical and formal training.

Determining the possibility of extending the Police Range training program with emphasis on "Combat Firing".

Planning & Research Bureau

Place the Accounting and Purchasing under this Bureau. This Bureau is charged with the function of budget preparation and justification. The accounting unit is charged with budget execution. These two functions should be combined.

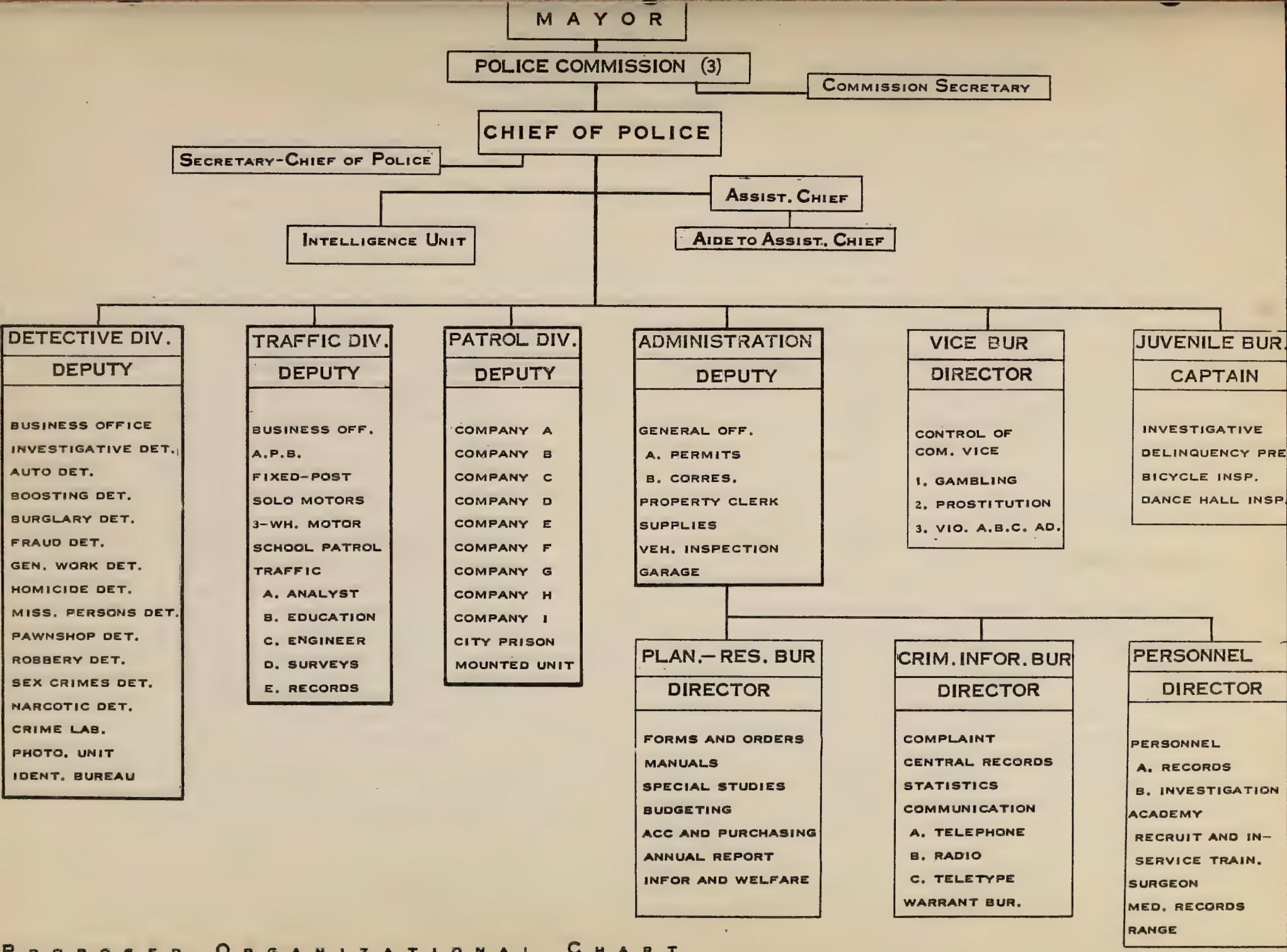
Juvenile Bureau

Complete processing of juvenile offenders should be instituted without delay.

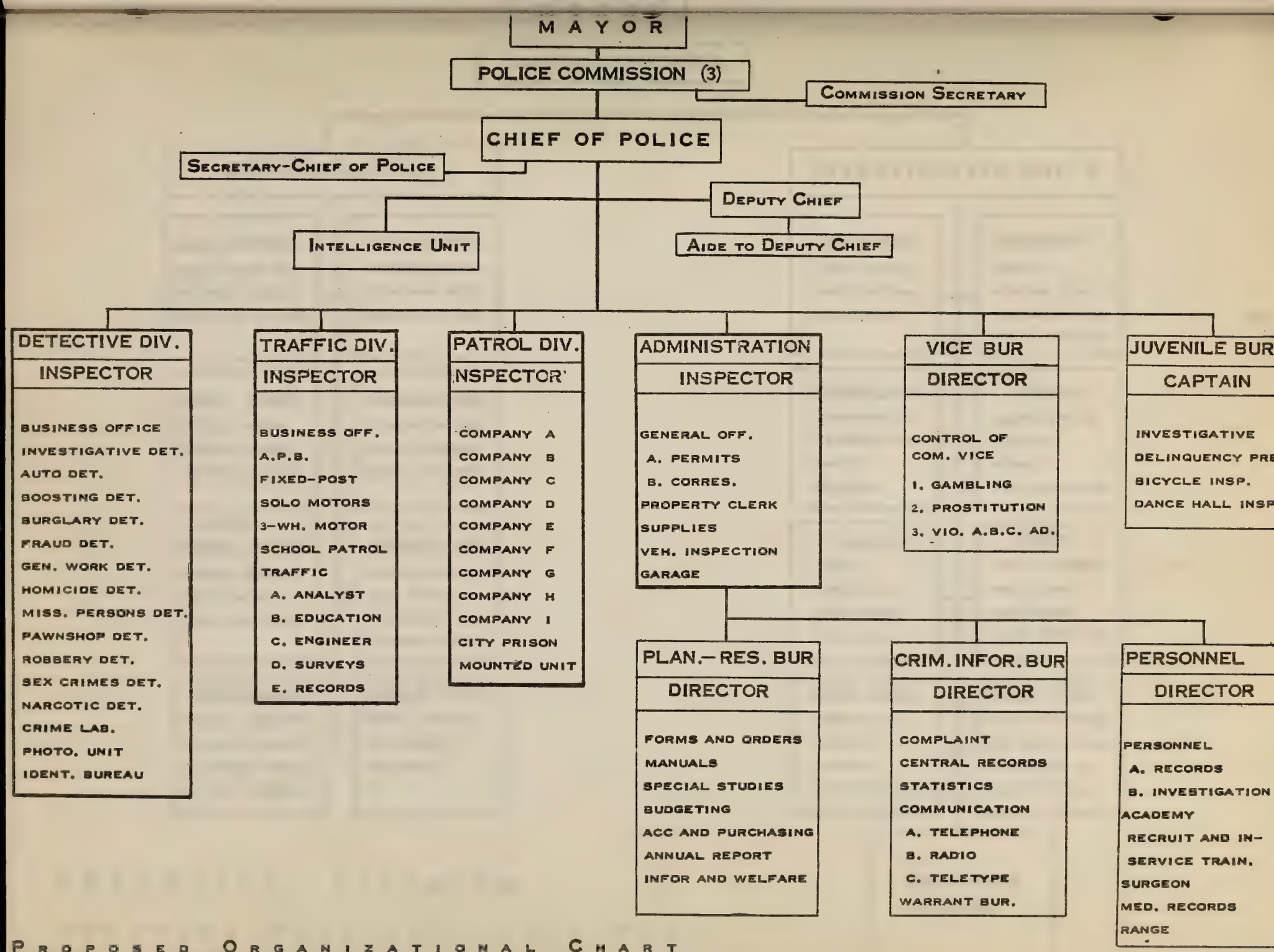
General

Determining the possibility of establishing a "pool" of Qualified Speakers for student and civic groups expounding the advantages and help accorded by this department.
Determining the possibility of a change in the composition of the Meritorious Conduct Board - to be composed of representatives from each of the several ranks.

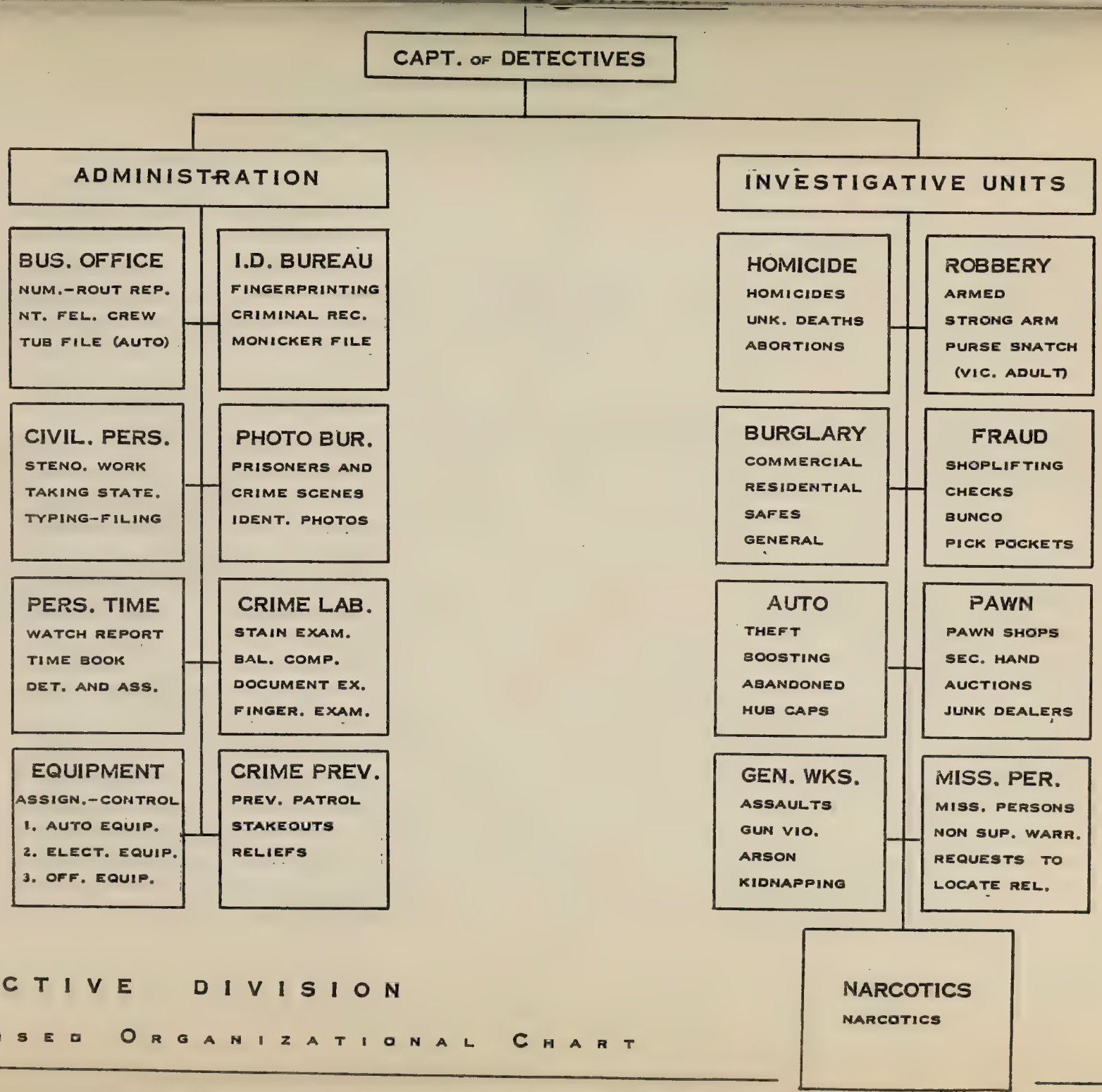
* * * * * * * * *



PROPOSED ORGANIZATIONAL CHART

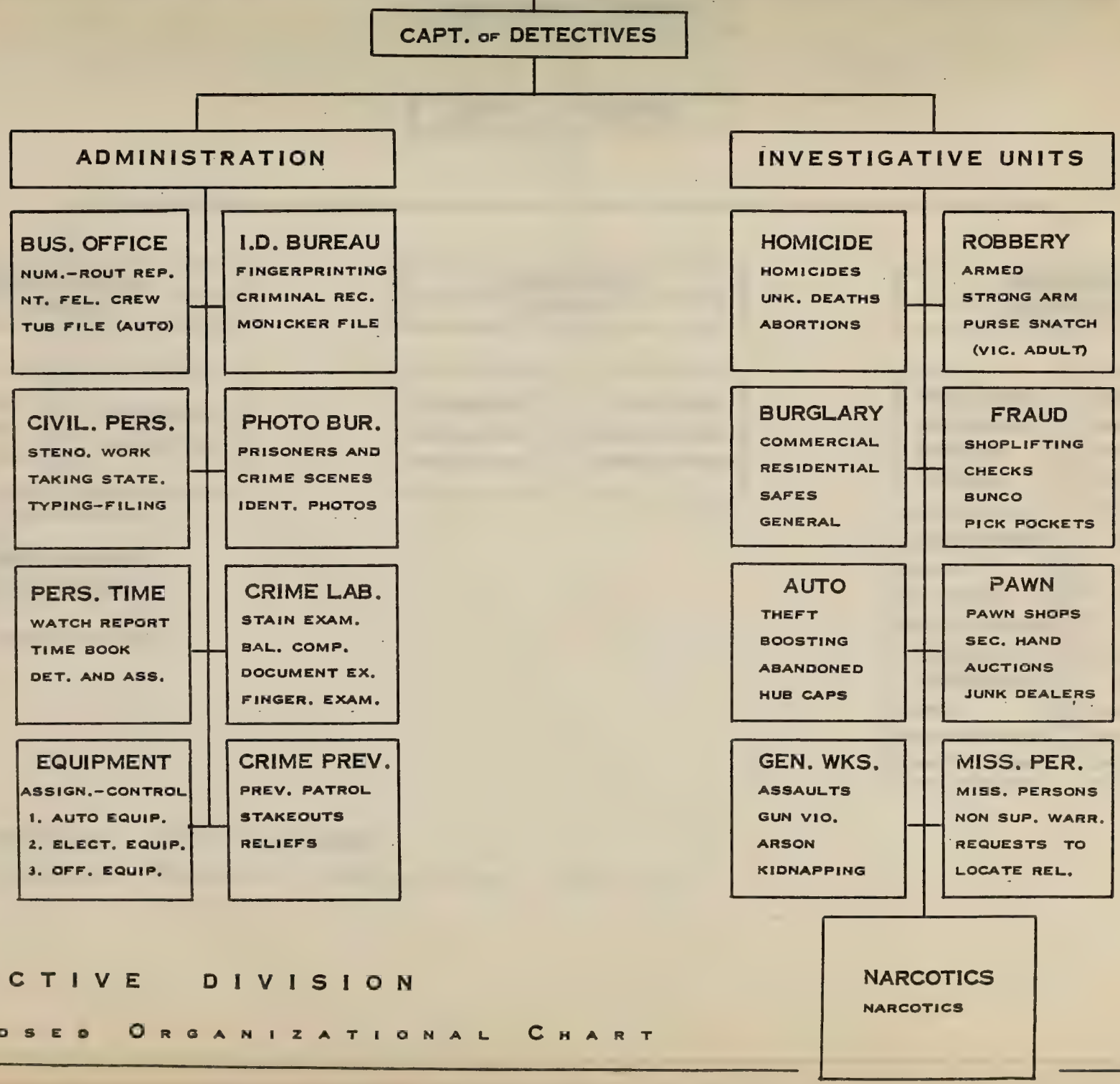


PROPOSED ORGANIZATIONAL CHART



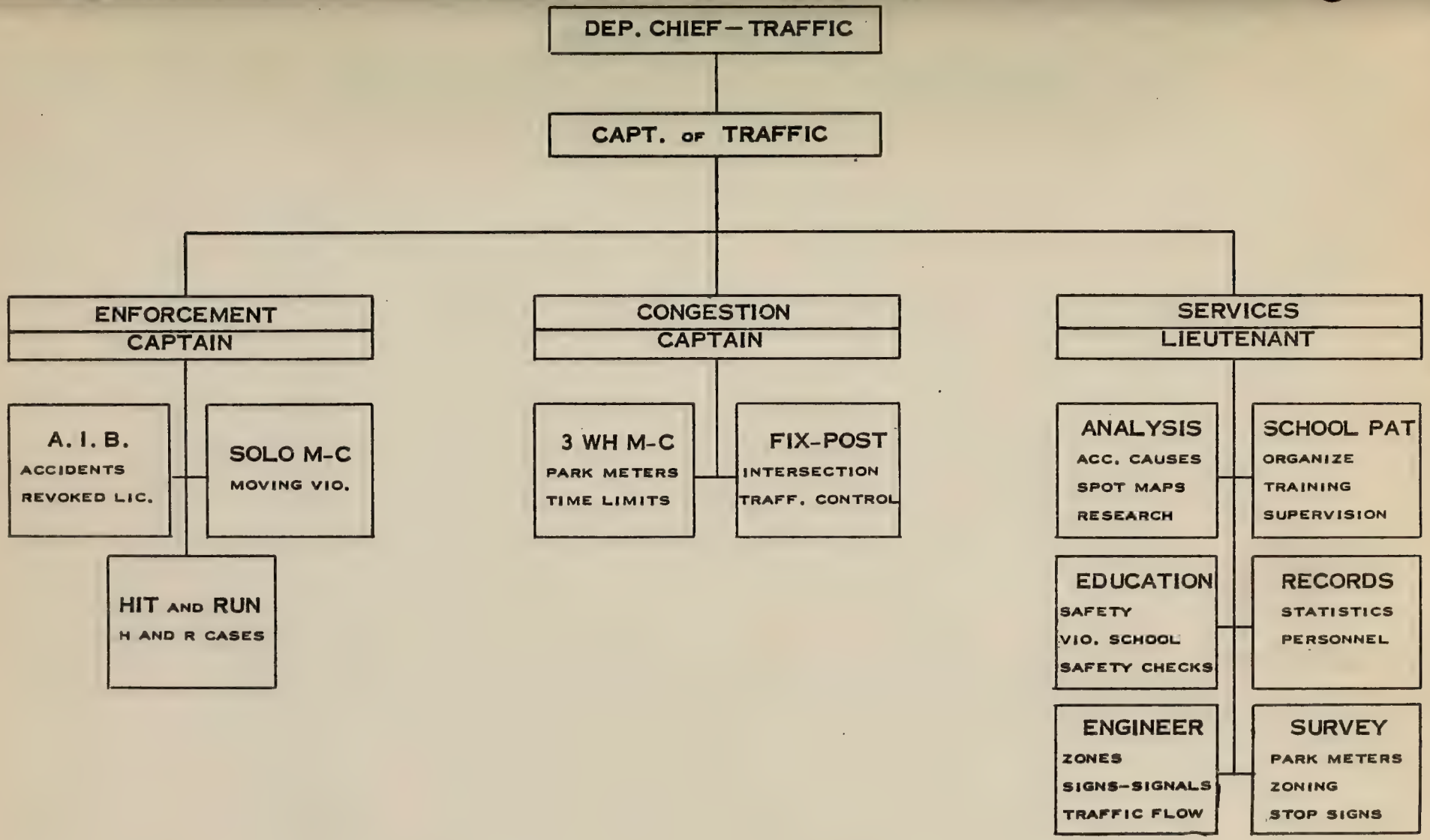
DETECTIVE DIVISION

PROPOSED ORGANIZATIONAL CHART

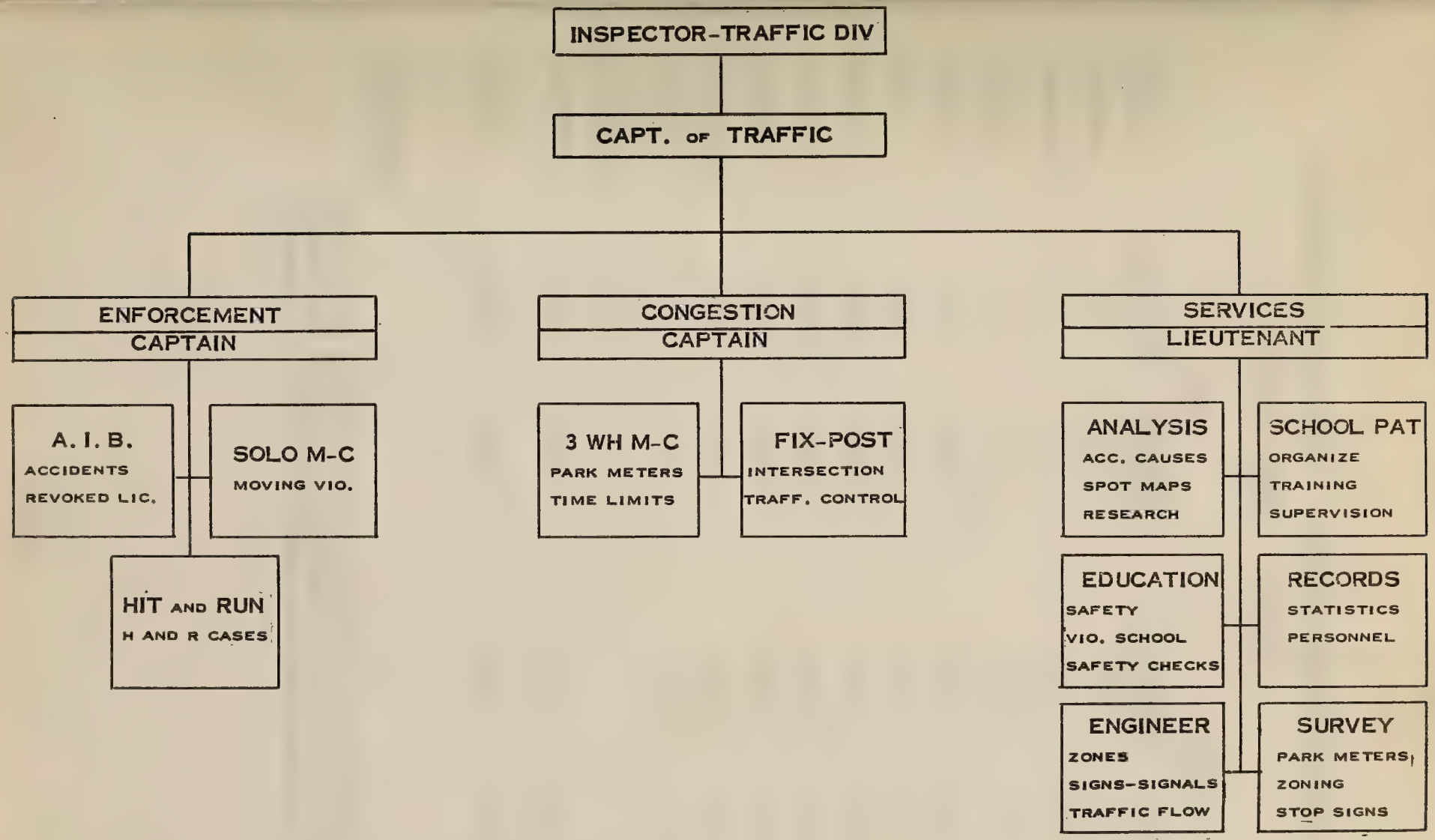


DETECTIVE DIVISION

PROPOSED ORGANIZATIONAL CHART



TRAFFIC DIVISION
PROPOSED ORGANIZATIONAL CHART



TRAFFIC DIVISION
PROPOSED ORGANIZATIONAL CHART

OFFENSES AND ARRESTS - CENTRAL POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	448	556	436	396
FEBRUARY	430	474	464	371
MARCH	470	609	470	486
APRIL	397	558	440	478
MAY	390	579	420	514
JUNE	398	508	421	425
JULY	432	399	516	395
AUGUST	462	259	437	413
SEPTEMBER	405	269	385	421
OCTOBER	453	320	394	506
NOVEMBER	386	320		
DECEMBER	478	372		
TOTAL	5,149	5,293	4,383	4,405

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - CENTRAL POLICE DISTRICT

YEARS 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	4,185	4,531

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	4,383	4,405

OFFENSES AND ARRESTS - SOUTHERN POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	409	2,621	336	1,035
FEBRUARY	333	2,377	341	1,120
MARCH	324	2,735	370	1,252
APRIL	260	2,582	320	1,137
MAY	257	2,454	298	1,023
JUNE	270	2,010	331	1,063
JULY	275	1,876	352	987
AUGUST	298	951	402	1,085
SEPTEMBER	266	1,096	322	1,103
OCTOBER	340	1,100	392	1,151
NOVEMBER	329	1,162		
DECEMBER	384	1,078		
TOTAL	3,745	22,042	3,464	10,956

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - SOUTHERN POLICE DISTRICT

YEARS 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	3,032	19,802

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	3,464	10,956

OFFENSES AND ARRESTS - POTRERO POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	316	194	336	173
FEBRUARY	387	172	371	139
MARCH	388	232	342	153
APRIL	323	210	383	165
MAY	353	267	412	246
JUNE	353	210	375	176
JULY	313	194	379	180
AUGUST	333	170	486	176
SEPTEMBER	328	177	391	208
OCTOBER	401	156	405	186
NOVEMBER	349	183		
DECEMBER	362	233		
TOTAL	4,206	2,398	3,880	1,802

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - POTRERO POLICE DISTRICT

YEARS 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	3,495	1,982

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	3,880	1,802

OFFENSES AND ARRESTS - MISSION POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	480	474	459	366
FEBRUARY	467	474	364	299
MARCH	498	409	474	316
APRIL	428	442	427	290
MAY	349	459	514	307
JUNE	398	404	416	275
JULY	409	360	411	314
AUGUST	348	269	497	368
SEPTEMBER	381	291	469	339
OCTOBER	472	346	528	389
NOVEMBER	393	329		
DECEMBER	430	299		
TOTAL	5,053	4,556	4,559	3,263

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - MISSION POLICE DISTRICT

YEARS 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	4,230	3,928

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	4,559	3,263

OFFENSES AND ARRESTS - NORTHERN POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	648	679	657	347
FEBRUARY	630	666	649	467
MARCH	622	634	688	520
APRIL	494	580	603	420
MAY	554	567	588	572
JUNE	605	543	580	383
JULY	659	493	644	363
AUGUST	672	348	664	468
SEPTEMBER	618	455	592	585
OCTOBER	677	448	625	621
NOVEMBER	530	516		
DECEMBER	620	388		
TOTAL	7,229	6,317	6,290	4,746

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - NORTHERN POLICE DISTRICT

YEARS 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	6,079	5,413

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	6,290	4,746

OFFENSES AND ARRESTS - GOLDEN GATE PARK POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	357	235	347	162
FEBRUARY	301	249	374	174
MARCH	301	228	378	197
APRIL	286	173	352	162
MAY	304	192	348	159
JUNE	254	203	345	135
JULY	334	222	304	211
AUGUST	317	144	353	175
SEPTEMBER	353	137	289	179
OCTOBER	333	103	334	190
NOVEMBER	329	181		
DECEMBER	361	180		
TOTAL	3,830	2,247	3,424	1,744

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - GOLDEN GATE PARK POLICE DISTRICT

YEARS - 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	3,140	1,886

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	3,424	1,744

OFFENSES AND ARRESTS - RICHMOND POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	274	132	237	99
FEBRUARY	242	126	232	84
MARCH	281	113	268	127
APRIL	219	123	276	114
MAY	205	112	241	132
JUNE	211	120	221	98
JULY	215	99	241	87
AUGUST	218	72	245	88
SEPTEMBER	221	105	193	89
OCTOBER	268	71	229	121
NOVEMBER	239	86		
DECEMBER	214	130		
TOTAL	2,807	1,289	2,383	1,039

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - RICHMOND POLICE DISTRICT

YEARS 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	2,354	1,073

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	2,383	1,039

OFFENSES AND ARRESTS - INGLESIDE POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	310	249	281	196
FEBRUARY	258	213	290	152
MARCH	301	193	350	149
APRIL	309	199	305	162
MAY	309	197	289	191
JUNE	273	210	321	154
JULY	223	159	305	166
AUGUST	254	143	354	167
SEPTEMBER	239	103	316	164
OCTOBER	265	181	384	251
NOVEMBER	263	172		
DECEMBER	295	182		
TOTAL	3,299	2,201	3,195	1,752

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - INGLESIDE POLICE DISTRICT

YEARS 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	2,741	1,847

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	3,195	1,752

OFFENSES AND ARRESTS - TARAVAL POLICE DISTRICT

YEARS 1956 - 1957

1956			1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	239	87	268	57
FEBRUARY	248	84	258	70
MARCH	279	91	276	77
APRIL	230	92	255	71
MAY	264	79	282	97
JUNE	230	92	292	75
JULY	255	70	282	75
AUGUST	239	54	260	62
SEPTEMBER	279	79	264	88
OCTOBER	267	79	310	73
NOVEMBER	263	77		
DECEMBER	243	84		
TOTAL	3,036	968	2,747	745

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Co. K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - TARAVAL POLICE DISTRICT

YEARS - 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	2,530	807

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	2,747	745

ARRESTS

TRAFFIC BUREAU

1956 - 1957

	1956	1957
JANUARY	1470	1664
FEBRUARY	1363	1735
MARCH	1537	1775
APRIL	1701	1981
MAY	1642	2194
JUNE	1489	1688
JULY	1405	1633
AUGUST	1643	1446
SEPTEMBER	1261	1346
OCTOBER	1429	1346
NOVEMBER	1494	
DECEMBER	1176	
TOTAL	17,610	16,808

SUB TOTAL OCTOBER 1956	SUB TOTAL OCTOBER 1957
14,940	16,808

ARRESTS

JUVENILE BUREAU

1956 - 1957

	1956	1957
JANUARY	67	66
FEBRUARY	67	55
MARCH	51	64
APRIL	68	49
MAY	49	58
JUNE	43	46
JULY	36	45
AUGUST	57	46
SEPTEMBER	48	87
OCTOBER	85	108
NOVEMBER	71	
DECEMBER	42	
TOTAL	684	624

SUB TOTAL OCTOBER 1956	SUB TOTAL OCTOBER 1957
571	624

ARRESTS

HEADQUARTERS COMPANY

1956 - 1957

	1956	1957
JANUARY	30	40
FEBRUARY	26	19
MARCH	36	8
APRIL	28	41
MAY	40	41
JUNE	31	38
JULY	42	37
AUGUST	48	49
SEPTEMBER	35	25
OCTOBER	39	40
NOVEMBER	38	
DECEMBER	45	
TOTAL	438	338

SUB TOTAL OCTOBER 1956	SUB TOTAL OCTOBER 1957
355	338

ARRESTS

BUREAU OF INSPECTORS

1956 - 1957

	1956	1957
JANUARY	295	533
FEBRUARY	309	480
MARCH	324	462
APRIL	285	462
MAY	341	483
JUNE	290	356
JULY	246	320
AUGUST	281	316
SEPTEMBER	266	444
OCTOBER	377	403
NOVEMBER	425	
DECEMBER	448	
TOTAL	3,887	4,259

SUB TOTAL OCTOBER 1956	SUB TOTAL OCTOBER 1957
3,014	4,259

ARRESTS

BUREAU OF SPECIAL SERVICES

1956 - 1957

	1956	1957
JANUARY	50	61
FEBRUARY	131	94
MARCH	69	47
APRIL	47	50
MAY	74	45
JUNE	26	51
JULY	80	64
AUGUST	46	29
SEPTEMBER	70	39
OCTOBER	66	59
NOVEMBER	49	
DECEMBER	40	
TOTAL	748	539

SUB TOTAL OCTOBER 1956	SUB TOTAL OCTOBER 1957
659	539

ARRESTS

OTHER AUTHORITIES

1956 - 1957

	1956	1957
JANUARY	43	54
FEBRUARY	36	36
MARCH	44	37
APRIL	28	37
MAY	29	44
JUNE	40	45
JULY	34	58
AUGUST	35	57
SEPTEMBER	29	63
OCTOBER	29	74
NOVEMBER	54	
DECEMBER	35	
TOTAL	436	504

SUB TOTAL OCTOBER 1956	SUB TOTAL OCTOBER 1957
347	504

TOTAL OFFENSES AND ARRESTS

1956 - 1957

OFFENSES	OFFENSES	INCREASE or DECREASE
Total Including Octo. 1956	Total Including Oct. 1957	
31,883	34,325	+2442
ARRESTS	**ARRESTS**	
Total Including Oct. 1956	Total Including Oct. 1957	
61,155	53,524	-7,631

DRUNK ARRESTS

ARRESTS	ARRESTS	
Total Including Oct. 1956	Total Including Oct. 1957	
29,308	18,471	-10,837

TOTAL ARRESTS EXCLUDING DRUNKS

ARRESTS	ARRESTS	
Total Including Oct. 1956	Total Including Oct. 1957	
31,847	35,053	+3,206

CENTRAL STATION

TUESDAY, JULY	2	9	16	23	30	1957
TOTAL PATROL	63	67	60	65	67	
8 - 4 WATCH	18	21	19	20	20	
4 - 12 WATCH	23	26	19	22	23	
12 - 8 WATCH	22	20	22	23	24	
TOTAL ON AUTO	11	12	11	11	11	
8 - 4 WATCH	3	3	3	3	3	
4 - 12 WATCH	4	5	4	4	4	
12 - 8 WATCH	4	4	4	4	4	
TOTAL ON 3-M/C	2	2	2	2	2	
7 - 3 WATCH	1	1	1	1	1	
3 - 11 WATCH	1	1	1	1	1	
TOTAL ON FOOT	50	53	47	52	54	
8 - 4 WATCH	14	17	15	16	16	
4 - 12 WATCH	18	20	14	17	18	
12 - 8 WATCH	18	16	18	19	20	
NO. OF BEATS	23	23	23	23	23	
NO. COVERED	22	21	20	18	19	
NO. OF MEN ON	15	14	12	13	12	

CENTRAL STATION

FRIDAY, JULY	5	12	19	26	1957
TOTAL PATROL	60	60	57	59	
8 - 4 WATCH	18	19	20	20	
4 - 12 WATCH	22	23	18	19	
12 - 8 WATCH	20	18	19	20	
TOTAL ON AUTO	11	11	11	11	
8 - 4 WATCH	3	3	3	3	
4 - 12 WATCH	4	4	4	4	
12 - 9 WATCH	4	4	4	4	
TOTAL ON 3-M/C	2	2	2	2	
7 - 3 WATCH	1	1	1	1	
3 - 11 WATCH	1	1	1	1	
TOTAL ON FOOT	47	47	44	46	
8 - 4 WATCH	14	15	16	16	
4 - 12 WATCH	17	18	13	14	
12 - 8 WATCH	16	14	15	16	
NO. OF BEATS	23	23	23	23	
NO. COVERED	19	19	17	19	
NO. OF MEN ON	14	11	11	12	

CENTRAL STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	71	81	74	68	
8 - 4 WATCH	23	26	23	20	
4 - 12 WATCH	25	30	23	29	
12 - 8 WATCH	23	25	28	19	
TOTAL ON AUTO	13	13	11	12	
8 - 4 WATCH	3	3	3	3	
4 - 12 WATCH	6	5	4	5	
12 - 8 WATCH	4	5	4	4	
TOTAL ON 3-M/C	2	2	2	2	
7 - 3 WATCH	1	1	1	1	
3 - 11 WATCH	1	1	1	1	
TOTAL ON FOOT	56	66	61	54	
8 - 4 WATCH	19	22	19	16	
4 - 12 WATCH	18	24	18	23	
12 - 8 WATCH	19	20	24	15	
NO. OF BEATS	23	23	23	23	
NO. COVERED	22	22	20	23	
NO. OF MEN ON	15	20	15	19	

CENTRAL STATION

FRIDAY, NOVEMBER	1	8	15	22	29	1957
TOTAL PATROL	55	63	66	57	56	
8 - 4 WATCH	14	22	21	19	15	
4 - 12 WATCH	20	19	25	19	24	
12 - 8 WATCH	21	22	20	19	17	
TOTAL ON AUTO	11	13	13	13	11	
8 - 4 WATCH	3	3	3	3	3	
4 - 12 WATCH	4	4	6	4	4	
12 - 8 WATCH	4	6	4	6	4	
TOTAL ON 3-M/C	2	2	2	2	2	
7 - 3 WATCH	1	1	1	1	1	
3 - 11 WATCH	1	1	1	1	1	
TOTAL ON FOOT	42	48	51	42	43	
8 - 4 WATCH	10	18	17	15	11	
4 - 12 WATCH	15	14	18	14	19	
12 - 8 WATCH	17	16	16	13	13	
NO. OF BEATS	23	23	23	23	23	
NO. COVERED	20	20	21	18	22	
NO. OF MEN ON	12	12	14	10	15	

SOUTHERN STATION

TUESDAY, JULY	2	9	16	23	30	1957
TOTAL PATROL	50	49	44	43	43	
8 - 4 WATCH	18	15	13	11	13	
4 - 12 WATCH	16	18	17	16	15	
12 - 8 WATCH	16	16	14	16	15	
TOTAL ON AUTO	16	15	15	15	15	
8 - 4 WATCH	4	3	3	3	3	
4 - 12 WATCH	6	6	6	6	6	
12 - 8 WATCH	6	6	6	6	6	
TOTAL ON 3-M/C	2	2	2	2	2	
7 - 3 WATCH	1	1	1	1	1	
3 - 11 WATCH	1	1	1	1	1	
TOTAL ON FOOT	32	32	27	26	26	
8 - 4 WATCH	13	11	9	7	9	
4 - 12	9	11	10	9	8	
12 - 8 WATCH	10	10	8	10	9	
NO. OF BEATS	19	19	19	19	19	
NO. COVERED	6	10	11	9	9	
NO. OF MEN ON	6	8	9	6	6	

SOUTHERN STATION

FRIDAY, JULY	5	12	19	26	1957
TOTAL PATROL	41	42	42	42	
8 - 4 WATCH	13	13	12	11	
4 - 12 WATCH	16	14	15	18	
12 - 8 WATCH	12	15	15	13	
TOTAL ON AUTO	15	12	14	16	
8 - 4 WATCH	3	3	3	3	
4 - 12 WATCH	6	3	5	7	
12 - 8 WATCH	6	6	6	6	
TOTAL ON 3-M/C	1	2	2	2	
7 - 3 WATCH	0	1	1	1	
3 - 11 WATCH	1	1	1	1	
TOTAL ON FOOT	25	28	26	24	
8 - 4 WATCH	10	9	8	7	
4 - 12 WATCH	9	10	9	10	
12 - 8 WATCH	6	9	9	7	
NO. OF BEATS	19	19	19	19	
NO. COVERED	7	9	8	9	
NO. OF MEN ON	6	7	6	7	

SOUTHERN STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	49	54	52	48	
8 - 4 WATCH	16	20	16	14	
4 - 12 WATCH	17	20	18	16	
12 - 8 WATCH	16	14	18	18	
TOTAL ON AUTO	15	16	15	15	
8 - 4 WATCH	3	4	4	3	
4 - 12 WATCH	6	6	5	6	
12 - 8 WATCH	6	6	6	6	
TOTAL ON 3-M/C	2	2	2	2	
7 - 3 WATCH	1	1	1	1	
3 - 11 WATCH	1	1	1	1	
TOTAL ON FOOT	32	36	35	31	
8 - 4 WATCH	12	15	11	10	
4 - 12 WATCH	10	13	12	9	
NO. OF BEATS	19	19	19	19	
NO. COVERED	10	9	9	10	
NO. OF MEN ON	7	8	8	6	

SOUTHERN STATION

FRIDAY, NOVEMBER	1	8	15	22	29 1957
TOTAL PATROL	43	44	46	39	47
8-4 WATCH	15	14	16	12	15
4-12 WATCH	14	16	15	14	16
12-8 WATCH	14	14	15	13	16
TOTAL ON AUTO	15	15	15	15	16
8-4 WATCH	3	3	3	3	4
4-12 WATCH	6	6	6	6	6
12-8 WATCH	6	6	6	6	6
TOTAL ON 3-M/C	2	1	1	1	2
7-3 WATCH	1	0	1	1	1
3-11 WATCH	1	1	0	0	1
TOTAL ON FOOT	26	28	30	23	29
8-4 WATCH	11	11	12	8	10
4-12 WATCH	7	9	9	8	9
12-8 WATCH	8	8	9	7	10
NO. OF BEATS	19	19	19	19	19
NO. COVERED	9	7	9	7	9
NO. OF MEN ON	5	5	7	5	6

POTRERO STATION

TUESDAY, JULY	2	9	16	23	30 1957
TOTAL PATROL	38	34	35	33	42
8-4 WATCH	15	12	15	11	14
4-12 WATCH	14	12	12	12	12
12-8 WATCH	9	10	8	10	16
TOTAL ON AUTO	15	14	14	14	18
8-4 WATCH	4	4	4	4	4
4-12 WATCH	5	5	5	5	5
12-8 WATCH	6	5	5	5	9
TOTAL ON 3-M/C	3	3	4	3	4
7-3 WATCH	2	1	2	1	2
3-11 WATCH	1	2	2	2	2
TOTAL ON FOOT	19	17	18	15	20
8-4 WATCH	8	7	10	5	8
4-12 WATCH	8	5	5	5	5
12-8 WATCH	3	5	3	5	7
NO. OF BEATS	16	16	16	16	16
NO. COVERED	9	4	2	2	4
NO. OF MEN ON	8	3	2	2	3

POTRERO STATION

FRIDAY, JULY	5	12	19	26	1957
TOTAL PATROL	35	35	34	35	
8-4 WATCH	11	10	15	16	
4-12 WATCH	12	13	12	10	
12-8 WATCH	12	12	7	9	
TOTAL OF AUTO	16	17	14	14	
8-4 WATCH	4	4	4	4	
4-12 WATCH	5	8	5	5	
12-8 WATCH	7	5	5	5	
TOTAL 3-M/C	3	2	3	4	
7-3 WATCH	2	1	1	2	
3-11 WATCH	1	1	2	2	
TOTAL OF FOOT	15	15	16	16	
8-4 WATCH	4	4	9	9	
4-12 WATCH	6	4	5	3	
12-8 WATCH	5	7	2	4	
NO. OF BEATS	16	16	16	16	
NO. COVERED	0	0	2	2	
NO. OF MEN ON	0	0	2	1	

POTRERO STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	49	39	44	41	
8-4 WATCH	17	15	18	16	
4-12 WATCH	15	12	14	13	
12-8 WATCH	17	12	12	12	
TOTAL ON AUTO	19	16	16	16	
8-4 WATCH	4	4	4	4	
4-12 WATCH	6	6	5	6	
12-8 WATCH	9	6	7	6	
TOTAL ON 3-M/C	4	4	4	4	
7-3 WATCH	2	2	2	2	
3-11 WATCH	2	2	2	2	
TOTAL ON FOOT	25	18	23	20	
8-4 WATCH	10	8	11	9	
4-12 WATCH	7	4	7	5	
12-8 WATCH	8	6	5	6	
NO. OF BEATS	16	16	16	16	
NO. COVERED	6	1	6	2	
NO. OF MEN ON	4	1	4	2	

POTRERO STATION

FRIDAY, NOVEMBER	1	8	15	22	29	1957
TOTAL PATROL	38	38	33	31	32	
8 - 4 WATCH	16	16	16	15	15	
4 -12 WATCH	12	13	10	10	9	
12- 8 WATCH	10	9	7	6	8	
TOTAL ON AUTO	17	16	15	13	15	
8 - 4 WATCH	4	4	4	4	4	
4 -12 WATCH	7	5	6	5	5	
12- 8 WATCH	6	7	5	4	6	
TOTAL ON 3-M/C	4	3	3	3	3	
7 - 3 WATCH	2	1	1	2	2	
3 -11 WATCH	2	2	2	1	1	
TOTAL ON FOOT	17	19	15	14	12	
8 - 4 WATCH	10	11	11	8	8	
4 -12 WATCH	3	6	2	4	2	
12- 8 WATCH	4	2	2	2	2	
NO. OF BEATS	16	16	16	16	16	
NO. COVERED	1	4	0	2	0	
NO. OF MEN ON	1	3	0	2	0	

MISSION STATION

TUESDAY, JULY	2	9	16	23	30 1957
TOTAL PATROL	48	47	43	41	49
8-4 WATCH	15	17	13	14	18
4-12 WATCH	16	17	16	13	16
12-8 WATCH	17	13	14	14	15
TOTAL ON AUTO	13	12	12	12	12
8-4 WATCH	4	4	4	4	4
4-12 WATCH	4	4	4	4	4
12-8 WATCH	5	4	4	4	4
TOTAL ON 3-M/C	3	2	3	2	3
7-3 WATCH	2	2	2	1	2
3-11 WATCH	1	0	1	1	1
TOTAL ON FOOT	32	33	28	27	34
8-4 WATCH	9	11	7	9	12
4-12 WATCH	11	13	11	8	11
12-8 WATCH	12	9	10	10	11
NO. OF BEATS	15	15	15	15	15
NO. COVERED	9	10	8	5	9
NO. OF MEN ON	8	10	7	5	8

MISSION STATION

FRIDAY, JULY	5	12	19	26	1957
TOTAL PATROL	50	41	35	42	
8-4 WATCH	19	17	13	14	
4-12 WATCH	17	13	12	18	
12-8 WATCH	14	11	10	10	
TOTAL ON AUTO	13	12	12	12	
8-4 WATCH	4	4	4	4	
4-12 WATCH	5	4	4	4	
12-8 WATCH	4	4	4	4	
TOTAL ON 3-M/C	2	2	3	3	
7-3 WATCH	2	2	2	2	
3-11 WATCH	0	0	1	1	
TOTAL ON FOOT	35	27	20	27	
8-4 WATCH	13	11	7	8	
4-12 WATCH	12	9	7	13	
12-8 WATCH	10	7	6	6	
NO. OF BEATS	15	15	15	15	
NO. COVERED	10	7	6	9	
NO. OF MEN ON	10	7	5	9	

MISSION STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	59	62	56	52	
8-4 WATCH	20	21	17	13	
4-12 WATCH	18	22	21	20	
12-8 WATCH	21	19	18	19	
TOTAL ON AUTO	18	20	17	18	
8-4 WATCH	4	4	4	4	
4-12 WATCH	6	8	7	7	
12-8 WATCH	8	8	6	7	
TOTAL ON 3-M/C	2	3	3	3	
7-3 WATCH	2	2	2	2	
3-11 WATCH	0	1	1	1	
TOTAL ON FOOT	39	39	36	31	
8-4 WATCH	14	15	11	7	
4-12 WATCH	12	13	13	12	
12-8 WATCH	13	11	12	12	
NO. OF BEATS	15	15	15	15	
NO. COVERED	8	8	9	9	
NO. MEN ON	8	8	9	9	

MISSION STATION

FRIDAY, NOVEMBER	1	8	15	22	29 1957
TOTAL PATROL	48	49	54	51	51
8-4 WATCH	15	17	17	16	14
4-12 WATCH	17	16	17	21	20
12-8 WATCH	16	16	20	14	17
TOTAL ON AUTO	14	15	16	16	15
8-4 WATCH	4	4	4	5	4
4-12 WATCH	4	5	6	7	6
12-8 WATCH	6	6	6	4	5
TOTAL ON 3-M/C	3	3	3	2	3
7-3 WATCH	2	2	2	1	2
3-11 WATCH	1	1	1	1	1
TOTAL ON FOOT	31	31	35	33	33
8-4 WATCH	9	11	11	10	8
4-12 WATCH	12	10	10	13	13
12-8 WATCH	10	10	14	10	12
NO. OF BEATS	15	15	15	15	15
NO. COVERED	10	7	7	10	9
NO. OF MEN ON	10	7	7	10	10

NORTHERN STATION

TUESDAY, JULY	2	9	16	23	30 1957
TOTAL PATROL	61	65	53	63	62
8-4 WATCH	15	6	15	22	17
4-12 WATCH	25	8	23	21	22
12-8 WATCH	21	8	15	20	23
TOTAL ON AUTO	22	22	22	22	22
8-4 WATCH	6	6	6	6	6
4-12 WATCH	8	8	8	8	8
12-8 WATCH	8	8	8	8	8
TOTAL ON 3-M/C	3	3	2	4	2
7-3 WATCH	1	2	1	2	0
3-11 WATCH	2	1	1	2	2
TOTAL ON FOOT	36	40	29	37	38
8-4 WATCH	8	12	8	14	11
4-12 WATCH	15	14	14	11	12
12-8 WATCH	13	14	7	12	15
NO. OF BEATS	25	25	25	25	25
NO. COVERED	16	12	14	14	13
NO. OF MEN ON	12	9	9	8	9

NORTHERN STATION

FRIDAY, JULY	5	12	19	26	1957
TOTAL PATROL	63	54	48	59	
8 - 4 WATCH	18	16	16	15	
4 -12 WATCH	26	20	17	22	
12- 8 WATCH	19	18	15	22	
TOTAL ON AUTO	22	22	21	21	
8 - 4 WATCH	6	6	6	6	
4 -12 WATCH	8	8	7	7	
12- 8 WATCH	8	8	8	8	
TOTAL ON 3-M/C	3	2	2	3	
7 - 3 WATCH	1	1	1	1	
3 -11 WATCH	2	1	1	2	
TOTAL ON FOOT	38	30	25	35	
8 - 4 WATCH	11	9	9	8	
4 -12 WATCH	16	11	9	13	
12- 8 WATCH	11	10	7	14	
NO. OF BEATS	25	25	25	25	
NO. COVERED	18	14	11	11	
NO. OF MEN ON	12	8	7	8	

NORTHERN STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	73	71	71	77	
8 - 4 WATCH	20	19	16	16	
4 -12 WATCH	24	29	28	33	
12 -8 WATCH	29	23	27	28	
TOTAL ON AUTO	22	22	22	22	
8 - 4 WATCH	6	6	6	6	
4 -12 WATCH	8	8	8	8	
12 -8 WATCH	8	8	8	8	
TOTAL ON 3-M/C	4	3	4	4	
7 - 3 WATCH	2	1	2	2	
3 -11 WATCH	2	2	2	2	
TOTAL ON FOOT	47	46	45	51	
8 - 4 WATCH	12	12	8	8	
4 -12 WATCH	14	19	18	23	
12 -8 WATCH	21	15	19	20	
NO. OF BEATS	25	25	25	25	
NO. COVERED	14	20	16	20	
NO. OF MEN ON	10	16	13	18	

NORTHERN STATION

FRIDAY, NOVEMBER	1	8	15	22	29	1957
TOTAL PATROL	57	62	72	67	61	
8 - 4 WATCH	15	21	18	18	15	
4 -12 WATCH	21	21	28	27	22	
12 -8 WATCH	21	20	26	22	24	
TOTAL ON AUTO	19	19	22	22	19	
8 - 4 WATCH	6	6	6	6	6	
4 -12 WATCH	5	5	8	8	6	
12 -8 WATCH	8	8	8	8	7	
TOTAL ON 3-M/C	3	4	3	3	3	
7 - 3 WATCH	1	2	1	1	1	
3 -11 WATCH	2	2	2	2	2	
TOTAL ON FOOT	35	39	47	42	39	
8 - 4 WATCH	8	13	11	11	8	
4 -12 WATCH	14	14	18	17	14	
12 -8 WATCH	13	12	18	14	17	
NO. OF BEATS	25	25	25	25	25	
NO. COVERED	16	17	18	19	15	
NO. OF MEN ON	11	11	15	14	13	

PARK STATION

TUESDAY, JULY	2	9	16	23	30	1957
TOTAL PATROL	42	38	36	38	37	
8 - 4 WATCH	13	12	11	10	12	
4 -12 WATCH	17	13	13	17	13	
12 -8 WATCH	12	13	12	11	12	
TOTAL ON AUTO	10	9	9	10	9	
8 - 4 WATCH	3	3	3	3	3	
4 -12 WATCH	4	3	3	4	3	
12 -8 WATCH	3	3	3	3	3	
TOTAL ON 3-M/C	4	4	3	3	2	
7 - 3 WATCH	2	2	1	1	1	
3 -11 WATCH	2	2	2	2	1	
TOTAL ON FOOT	28	25	23	24	25	
8 - 4 WATCH	8	7	6	5	7	
4 -12 WATCH	4	8	8	11	9	
12- 8 WATCH	9	10	9	8	9	
NO. OF BEATS	20	20	20	20	20	
NO. COVERED	10	9	7	11	8	
NO. OF MEN ON	9	5	5	8	7	

PARK STATION

FRIDAY, JULY	5	12	19	26
TOTAL PATROL	37	33	35	36
8-4 WATCH	13	12	9	11
4-12 WATCH	14	12	14	15
12-8 WATCH	10	9	12	10
TOTAL ON AUTO	9	9	9	9
8-4 WATCH	3	3	3	3
4-12 WATCH	3	3	3	3
12-8 WATCH	3	3	3	3
TOTAL ON 3-M/C	4	4	3	4
7-3 WATCH	2	2	1	2
3-11 WATCH	2	2	2	2
TOTAL ON FOOT	24	20	23	23
8-4 WATCH	8	7	5	6
4-12 WATCH	9	7	9	10
12-8 WATCH	7	6	9	7
NO. OF BEATS	20	20	20	20
NO. COVERED	10	10	8	11
NO. OF MEN ON	7	5	6	8

GOLDEN GATE PARK STATION

TUESDAY, NOVEMBER	5	12	19	26 1957
TOTAL PATROL	45	43	42	41
8-4 WATCH	17	15	13	13
4-12 WATCH	17	15	18	16
12-8 WATCH	11	13	11	12
TOTAL ON AUTO	11	10	11	10
8-4 WATCH	3	3	3	3
4-12 WATCH	5	3	5	4
12-8	5	4	3	3
TOTAL 3-M/C	4	4	4	3
7-3 WATCH	2	2	2	1
3-11 WATCH	2	2	2	2
TOTAL ON FOOT	29	28	26	28
8-4 WATCH	11	9	7	9
4-12 WATCH	10	10	11	10
12-8 WATCH	8	9	8	9
NO. OF BEATS	20	20	20	20
NO. COVERED	7	10	9	11
NO. OF MEN ON	6	7	8	7

GOLDEN GATE PARK STATION

FRIDAY, NOVEMBER	1	8	15	22	29	1957
TOTAL PATROL	39	32	35	36	37	
8 - 4 WATCH	11	12	11	15	11	
4 -12 WATCH	15	13	14	12	16	
12- 8 WATCH	13	7	10	9	10	
TOTAL ON AUTO	9	9	9	9	10	
8 - 4 WATCH	3	3	3	3	3	
4 -12 WATCH	3	3	3	3	4	
12- 8 WATCH	3	3	3	3	3	
TOTAL ON 3-M/C	3	3	4	3	4	
7 - 3 WATCH	2	2	2	2	2	
3 -11 WATCH	1	1	2	1	2	
TOTAL ON FOOT	27	20	21	23	22	
8 - 4 WATCH	6	7	5	9	5	
4 -12 WATCH	11	9	9	8	10	
12- 8 WATCH	10	4	7	6	7	
NO. OF BEATS	20	20	20	20	20	
NO. COVERED	11	10	8	10	11	
NO. OF MEN ON	8	7	5	7	7	

RICHMOND STATION

TUESDAY, JULY	2	9	16	23	30	1957
TOTAL PATROL	46	40	46	47	51	
8 - 4 WATCH	17	17	18	20	22	
4 -12 WATCH	17	14	15	15	17	
12- 8 WATCH	12	9	13	12	12	
TOTAL ON AUTO	13	12	14	13	13	
8 - 4 WATCH	3	3	3	3	3	
4 -12 WATCH	6	5	6	6	6	
12- 8 WATCH	4	4	5	4	4	
TOTAL ON 3-M/C	2	2	2	2	2	
7 - 3 WATCH	1	1	1	1	1	
3 -11 WATCH	1	1	1	1	1	
TOTAL ON FOOT	27	22	25	26	28	
8 - 4 WATCH	9	9	9	10	10	
4 -12 WATCH	10	8	8	8	10	
12 -8 WATCH	8	5	8	8	8	
NO. OF BEATS	11	11	11	11	11	
NO. COVERED	7	8	8	8	8	
NO. OF MEN ON	6	7	5	5	7	

RICHMOND STATION

FRIDAY, JULY	5	12	19	26	1957
TOTAL PATROL	42	40	39	44	
8 - 4 WATCH	17	17	14	16	
4 -12 WATCH	14	13	14	16	
12- 8 WATCH	11	10	11	12	
TOTAL ON AUTO	13	13	13	13	
8 - 4 WATCH	3	3	3	3	
4 -12 WATCH	6	6	6	6	
12- 8 WATCH	4	4	4	4	
TOTAL ON 3-M/C	2	2	2	2	
7 - 3 WATCH	1	1	1	1	
3 -11 WATCH	1	1	1	1	
TOTAL ON FOOT	21	18	18	24	
8 - 4 WATCH	7	6	4	7	
4 -12 WATCH	7	6	4	9	
12- 8 WATCH	7	6	7	8	
NO. OF BEATS	11	11	11	11	
NO. COVERED	8	6	8	8	
NO. OF MEN ON	5	3	4	6	

RICHMOND STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	52	52	52	50	
8 - 4 WATCH	22	19	23	19	
4 -12 WATCH	17	18	17	16	
12- 8 WATCH	13	15	12	15	
TOTAL OF AUTO	15	16	14	16	
8 - 4 WATCH	4	3	3	3	
4 -12 WATCH	7	8	6	8	
12- 8 WATCH	4	5	5	5	
TOTAL 3-M/C	2	2	2	2	
7 - 3 WATCH	1	1	1	1	
3 -11 WATCH	1	1	1	1	
TOTAL ON FOOT	27	27	27	27	
8 - 4 WATCH	9	8	10	10	
4 -12 WATCH	9	9	10	7	
12- 8 WATCH	9	10	7	10	
NO. OF BEATS	11	11	11	11	
NO. COVERED	8	8	8	8	
NO. OF MEN ON	6	6	8	4	

RICHMOND STATION

FRIDAY, NOVEMBER	1	8	15	22	29	1957
TOTAL PATROL	42	48	47	47	48	
8 - 4 WATCH	16	20	16	17	19	
4 -12 WATCH	15	16	17	16	16	
12- 8 WATCH	11	12	14	14	13	
TOTAL ON AUTO	13	14	14	16	13	
8 - 4 WATCH	3	3	3	3	3	
4 -12 WATCH	6	7	7	6	6	
12- 8 WATCH	4	4	4	7	4	
TOTAL ON 3-M/C	2	2	2	2	2	
7 - 3 WATCH	1	1	1	1	1	
3 -11 WATCH	1	1	1	1	1	
TOTAL ON FOOT	21	25	27	23	26	
8 - 4 WATCH	6	9	8	7	8	
4 -12 WATCH	8	8	9	9	9	
12- 8 WATCH	7	8	10	7	9	
NO. OF BEATS	11	11	11	11	11	
NO. COVERED	8	7	6	8	8	
NO. OF MEN ON	5	6	5	6	6	

INGLESIDE STATION

TUESDAY, JULY	2	9	16	23	30	1957
TOTAL PATROL	36	36	41	39	47	
8 - 4 WATCH	15	13	14	14	16	
4 -12 WATCH	9	10	15	13	16	
12- 8 WATCH	12	10	12	12	15	
TOTAL ON AUTO	15	16	15	15	16	
8 - 4 WATCH	5	5	5	5	5	
4 -12 WATCH	5	6	5	5	6	
12- 8 WATCH	5	5	5	5	5	
TOTAL ON 3-M/C	2	2	2	2	2	
7 - 3 WATCH	1	1	1	1	1	
3 -11 WATCH	1	1	1	1	1	
TOTAL ON FOOT	19	18	24	22	29	
8 - 4 WATCH	9	7	8	8	10	
4 -12 WATCH	3	6	9	7	9	
12- 8 WATCH	7	5	7	7	10	
No. of beats	11	11	11	11	11	
No. covered	4	5	8	7	8	
No. of men on	2	3	6	4	6	

INGLESIDE STATION

FRIDAY, JULY	5	12	19	26	1957
TOTAL PATROL	35	34	38	31	
8 - 4 WATCH	15	15	14	13	
4 -12 WATCH	12	11	13	18	
12- 8 WATCH	8	8	11	10	
TOTAL ON AUTO	15	15	15	15	
8 - 4 WATCH	5	5	5	5	
4 -12 WATCH	5	5	5	5	
12- 8 WATCH	5	5	5	5	
TOTAL ON 3-M/C	2	2	2	1	
7 - 3 WATCH	1	1	1	1	
3 -11 WATCH	1	1	1	0	
TOTAL ON FOOT	18	17	21	15	
8 - 4 WATCH	9	9	8	7	
4 -12 WATCH	6	5	7	3	
12- 8 WATCH	3	3	6	5	
NO. OF BEATS	11	11	11	11	
NO. COVERED	6	4	6	2	
NO. OF MEN ON	4	2	5	1	

INGLESIDE STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	43	40	42	38	
8 - 4 WATCH	16	14	13	14	
4 -12 WATCH	13	14	17	11	
12- 8 WATCH	14	12	12	13	
TOTAL OF AUTO	16	15	18	15	
8 - 4 WATCH	5	5	5	5	
4 -12 WATCH	5	5	7	5	
12- 8 WATCH	6	5	6	5	
TOTAL 3-M/C	2	2	11	2	
7 - 3 WATCH	1	1	0	1	
3 -11 WATCH	1	1	1	1	
TOTAL ON FOOT	25	23	23	21	
8 - 4 WATCH	10	8	8	8	
4 -12 WATCH	7	8	9	5	
12- 8 WATCH	8	7	6	8	
NO. OF BEATS	11	11	11	11	
NO. COVERED	6	8	5	5	
NO. OF MEN ON	4	5	4	3	

INGLESIDE STATION

FRIDAY, NOVEMBER	1	8	15	22	29	1957
TOTAL PATROL	35	36	42	36	38	
8 - 4 Watch	13	15	15	15	15	
4 -12 Watch	12	11	14	11	12	
12- 8 Watch	10	10	13	10	11	
TOTAL ON AUTO	15	16	17	15	16	
8 - 4 Watch	5	5	5	5	5	
4 -12 Watch	5	6	6	5	5	
12 - 8 Watch	5	5	6	5	6	
TOTAL ON 3-M/C	2	2	2	1	2	
7 - 3 Watch	1	1	1	1	1	
3 -11 Watch	1	1	1	0	1	
TOTAL ON FOOT	18	18	23	20	20	
8 - 4 Watch	7	9	9	9	9	
4 -12 Watch	6	4	7	6	6	
12- 8 Watch	5	5	7	5	5	
NO. OF BEATS	11	11	11	11	11	
NO. COVERED	7	1	6	5	5	
NO. OF MEN ON	5	1	3	4	3	

TARAVAL STATION

TUESDAY, JULY	2	9	16	23	30	1957
TOTAL PATROL	34	33	42	37	39	
8 - 4 WATCH	17	16	21	29	22	
4 -12 WATCH	10	9	12	9	9	
12- 8 WATCH	7	8	9	8	8	
TOTAL ON AUTO	15	15	15	16	15	
8 - 4 Watch	5	5	5	5	5	
4 -12 Watch	5	5	5	6	5	
12- 8 Watch	5	5	5	5	5	
TOTAL ON 3-M/C	3	3	3	3	3	
7 - 3 Watch	3	3	3	3	3	
3 -11 Watch	0	0	0	0	0	
TOTAL ON FOOT	13	12	21	15	18	
8 - 4 Watch	6	5	10	0	11	
4 -12 Watch	5	4	7	3	4	
12- 8 Watch	2	3	4	3	3	
NO. OF BEATS	9	9	9	9	9	
NO. COVERED	2	2	4	1	2	
NO. OF MEN ON	2	2	4	1	2	

TARAVAL STATION

FRIDAY, JULY	5	12	19	26	1957
TOTAL PATROL	32	31	38	33	
8 - 4 Watch	15	17	20	20	
4 -12 Watch	9	5	10	6	
12- 8 Watch	8	9	8	7	
TOTAL ON AUTO	15	14	15	15	
8 - 4 Watch	5	5	5	5	
4 -12 Watch	5	4	5	5	
12- 8 Watch	5	5	5	5	
TOTAL ON 3-M/C	3	3	3	3	
7 - 3 Watch	3	3	3	3	
3 -11 Watch	0	0	0	0	
TOTAL ON FOOT	12	12	16	11	
8 - 4 Watch	5	7	8	8	
4 -12 Watch	4	1	5	1	
12- 8 Watch	3	4	3	2	
NO. OF BEATS	9	9	9	9	
NO. COVERED	2	0	3	0	
NO. OF MEN ON	2	0	3	0	

TARAVAL STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	43	49	46	49	
8 - 4 Watch	22	26	24	22	
4 -12 Watch	12	13	10	17	
12- 8 Watch	9	10	12	10	
TOTAL OF AUTO	16	16	15	19	
8 - 4 Watch	5	6	5	5	
4 -12 Watch	6	5	5	9	
12- 8 Watch	5	5	5	5	
TOTAL 3-M/C	3	3	3	3	
7 - 3 Watch	3	3	3	3	
3 -11 Watch	0	0	0	0	
TOTAL ON FOOT	21	26	25	23	
8 - 4 Watch	11	13	13	10	
4 -12 Watch	4	5	7	5	
12- 8 Watch	4	5	7	5	
NO. OF BEATS	9	9	9	9	
NO. COVERED	4	5	3	5	
NO. OF MEN ON	4	5	3	5	

TARAVAL STATION

FRIDAY, NOVEMBER	1	8	15	22	29	1957
TOTAL PATROL	41	38	36	32	36	
8 - 4 Watch	22	19	17	16	18	
4 -12 Watch	8	9	10	7	9	
12- 8 Watch	11	11	9	9	9	
TOTAL AUTO	16	15	15	15	15	
8 - 4 Watch	6	5	5	5	5	
4 -12 Watch	5	5	5	5	5	
12- 8 Watch	5	5	5	5	5	
TOTAL ON 3-M/C	3	3	3	3	3	
7 - 3 Watch	3	3	3	3	3	
3 -11 Watch	0	0	0	0	0	
TOTAL ON FOOT	19	18	16	12	15	
8 - 4 Watch	10	8	7	6	7	
4 -12 Watch	3	4	5	2	4	
12- 8 Watch	6	6	4	4	4	
NO. OF BEATS	9	9	9	9	9	
NO. COVERED	0	1	3	0	4	
NO. OF MEN ON	0	1	3	o	4	

S U M M A R Y

It was found that the ESSENTIAL NEEDS of all units of this department would call for an additional

4 Lieutenants

5 Sergeants

171 Men

From this figure of 171 must be subtracted the 23 men who would be available for reassignment if replaced by civilian personnel plus 29 men who would be available for other duties upon activation of the Central Warrant Bureau. This would leave a balance of 119 men.

Following your meeting at which this subject was discussed and at which you decided that ALL REQUESTS FOR PERSONNEL MUST BE IN PROPORTION TO NEED the figure of 171 was reduced to 77. Again it must be emphasized that if the 23 replacement civilians are allowed and the Central Warrant Bureau is implemented, the same 52 can be subtracted from the proportionate need figure of 77 leaving a balance of 25.

The distribution of additional personnel as required by each unit head (Phase I) the essential needs as determined (Phase II) and the final figures as determined (Phase III) follow:

SWORN PERSONNEL

Company or Bureau	Phase I		Phase II	Phase III
A	31		12	5
B	22		10	4
C	43		15	6
D	13		23	9
E	51		34	14
F	21		0	0
G	40		15	6
H	22		15	6
I	37		15	6
K	78		11 & 1 Sgt.	7 & 1 Sgt.
Inspectors	0	(40)	13 & 1 Lt. 1 Sgt.	8 & 1 Lt. 1 Sgt.
Juvenile	6		4 & 2 Lts.	4
Intelligence	0	(2)	2	0
Planning & Research	3		2	2
Criminal Information	0		0 2 Sgts.	0
Central Warrant Bur.	0		1 Lt. & 1 Sgt.	0 1 Lt. & 1 Sgt.
TOTAL	367	(42)	171	77

ADDITIONAL PERSONNEL

	Phase II	Phase III	
Lieutenant	4	2	
Sergeant	5	3	
Patrolmen	25	25	
General Clerk Stenographer	15		10
Senior Clerk Typist	1		1
General Clerk Typist	19		9
General Storekeeper	5		5
Telephone Operator	1		0
Supervisor Tabulating Division	1		1
Statistician	1		1
Garageman	2		1
			28

ADDITIONAL VEHICLES

Radio Cars	29	29
Patrol Wagon	1	0

NOTE: If the Supplemental Appropriation for the Central Warrant Bureau is approved, the above request will be reduced by:

Lieutenant	1
Sergeant	1
Vehicles	10

CIVILIAN POSITIONS REQUESTED TO REPLACE SWORN PERSONNEL

General Clerk Stenographer - 10

Auto Detail	2
Missing Persons	2
Business Office	1
Supervising Captain	1
Juvenile Bureau	3
Intelligence Unit	1
	10

General Clerk Typist - 9

Records Room	5
General Office	1
Personnel	2
Statistical Office	1
	9

Senior Clerk Typist - 1

Personnel Bureau	1

General Storekeeper - 5

Property Clerk	5

Supervisor Tabulating Division - 1	
Statistical Office	1
Statistician - 1	1
Garageman - 1	
Police Garage	1
TOTAL	28

The above 28 positions represent:	
Office assignments presently occupied by sworn personnel (male)	23
Office assignments held by sworn personnel (policewomen)	4
Position for Police Garage which would relieve a uniformed officer from the Central Station for other assignments	1
TOTAL	28

ASSIGNMENT OF ADDITIONAL REQUESTED VEHICLES

Company D	2
Company E	2
Crime Prevention	2
Burglary	2
General Works	1
Robbery	1
Missing Persons	1
Auto Detail	1
Accident Bureau	3
Juvenile Bureau	4
Warrant Bureau	10
TOTAL	29

NOTE:

The Supplemental Appropriation now pending for the establishment of a Central Warrant Bureau is approved, the above figure will be reduced to 19.

I PATROL DIVISION

The Patrol Division is the basic unit of this department and has jurisdiction over most primary police functions. The Supervising Captain presently holds this position. The term "Supervising Captain" should be changed to Deputy Chief (Inspector) Patrol Division. He has supervision over the Nine (9) District Stations. As recommended he should also have supervision over the City Prison and the Mounted Unit. His office is manned by one Sergeant and one light duty patrolman. The light duty partolman should be replaced by a General Clerk Stenographer.

Central District (Company A)

Presently assigned

1	Captain	4	Radio Cars
3	Lieutenants	2	3-Wheel Motorcycles
17	Sergeants	1	Patrol Wagon
115	Patrolmen		

The District has been divided into 23 foot beats. There are 4 radio car sectors on each of the two night watches. As an average approximately 18 of these foot

beats are covered by approximately 12 men. However, this record of beat coverage is not entirely accurate since men are taken from these beats to provide additional men for the radio cars. For example, the man assigned to cover Beat 7 and 8 will be assigned to the radio car patrol at 8 PM and will remain on this patrol until the termination of his tour of duty at Midnight. The man assigned to cover these two beats on the midnight watch will be assigned to radio car patrol from midnight until approximately 3:30 AM.

In order to provide even the most minimum service in this district by the assignment of men directly to radio car patrol, it would be necessary that 8 men be so assigned. This would allow all 4 radio cars to be two-manned operated five days per week. Since this radio car operation is required for a seven day period each week, 4 additional relief men are necessary.

Total additional men merely to man all radio cars. . . . 12

Southern District (Company B)

Presently assigned

1 Captain	3 Radio Cars
3 Lieutenants	2 3-Wheel Motorcycles
16 Sergeants	2 Patrol Wagons
86 Patrolmen	

The District has been divided into 19 foot beats. There are 3 radio car sectors. As an average 8 of these beats are covered by approximately 6 men. The radio cars in the Southern District are essentially one-man cars. Experience has dictated that in this district as well as most other districts, all radio cars should be two-manned operated on the night watches. In order to provide reliefs for these three two-man cars, 6 men are needed. The two patrol wagons which operate on a seven day a week basis would require 4 additional men.

Total additional men merely to man all radio cars and patrol wagons. . . 10

Potrero District (Company C)

Presently assigned

1 Captain	5 Radio Cars
3 Lieutenants	2 3-Wheel Motorcycles
16 Sergeants	
62 Patrolmen	

The District has been divided into 16 foot beats. There are 5 radio car sectors. As an average 3 of these beats are covered by 2 men. The 5 radio cars are all one man operated. Due to the changing nature of this district with its large land area and its increased population, many of whom are transients, two-man car operation becomes an essential on the night watches. In order to provide two man operation on the two night watches, 10 officers are required to provide relief for their days off and an additional 5 men are required.

Total additional men 15

Additional equipment -patrol wagon.. 1

Mission District (Company D)

Presently assigned

1	Captain	5	Radio Cars
3	Lieutenants	2	3-Wheel Motorcycles
15	Sergeants	1	Patrol Wagon
92	Patrolmen		

The District has been divided into 15 foot beats. There are 5 radio car sectors. As an average 8 of these beats are covered by 7 men. All radio cars in this District are one man operated. They should be two-man operated on the night watches. In order to accomplish this 10 additional men would be reauired plus 5 men for relief, making a total of 15 additional men to operate the present radio cars.

In addition, due to the change in composition and type of population (semi-transients, lower income) and the definite move of some elements as redevelopment takes over the Southern District, two additional radio cars are needed for this district. In order to man these two additional cars on a five day week basis on the night watches, 8 men would be required.

Total additional personnel 23

Additional radio cars 2

Northern District (Company E)

Presently assigned

1	Captain	4	Radio Cars
3	Lieutenants	2	3-Wheel Motorcycles
18	Sergeants	1	Patrol Wagon
128	Patrolmen		

The District has been divided into 25 foot beats, which 17 are normally covered by 11 men. It has become necessary to consolidate a number of the foot beats. For example, Beats 1 and 2 which cover all of Chestnut and Lombard Streets in the Marina are normally patrolled by a single officer.

Beats 11 and 24 in the Haight Street area are generally covered by one man. The Fillmore District presents a definite problem and Beats 20, 21, 22 and 25 should all be two man beats. On the day watch, Beat 17 would require one additional man.

As a minimum two additional radio cars should be assigned and should be manned by two man on all watches. In order to man these two additional cars with two man operation seven days per week, 18 additional men would be required.

Northern District (Company E)
- continued -

To provide two man coverage on Beats 20, 21, 22 and 25, 12 men would be required. One man should be provided so that Beat 1 could be covered on the night watches. One man should be provided so that Beat 24 might be covered. One man should be provided for relief for the man assigned to Beats 1 and 24.

Total personnel needed

radio cars -18 foot patrol -16. . . .34

Additional Radio Cars 2

Golden Gate Park Station (Company F)

Presently assigned

1	Captain	3	Radio Cars
3	Lieutenants	2	3-Wheel Motorcycles
16	Sergeants	1	Patrol Wagon
79	Patrolmen		

The District has been divided into 20 foot beats. There are 3 radio car sectors. An average of 8 of these foot beats are covered by 7 men.

Although the Captain has requested 3 additional sergeants and 21 additional patrolmen, it is felt that the present strength of this station is adequate.

Richmond District (Company G)

Presently assigned

1	Captain	5	Radio Cars
3	Lieutenants	2	3-Wheel Motorcycles
16	Sergeants		
78	Patrolmen		

The District has been divided into 11 foot beats. There are 4 radio car sectors, with an additional sector operating in Golden Gate Park from 6 PM to 2 AM. Generally 8 of these beats are covered by 4 men.

On the day watch Beats 2 and 4 are generally combined. Beats 7 and 8 are also combined. The areas involved are far too large to be effectively covered by one man on foot patrol. An additional 3 men are required for this foot patrol.

4 radio cars should be two man operated at night. In order to accomplish this, an additional 12 men would be required.

Total additional personnel

radio cars-12 foot patrol-3. 15

Ingleside District (Company H)

Presently assigned

1	Captain	5	Radio Cars
3	Lieutenants	2	3-Wheel Motorcycles
15	Sergeants	1	Patrol Wagon
74	Patrolmen		

The District has been divided into 11 foot beats. There are 5 radio car sectors on the two night watches. As an average 5 of these beats are covered by 3 men.

Generally, Beats 3, 4, 5, 7, 8 and 10 are covered whem personnel are available. As a rule, Beats 1, 2, 6, 9, and 11 are not covered.

The five radio cars are presently operated as one man cars. In order to operate these vehicles as two man cars, an additional 10 men would be needed for a five day week operation; five additional men would be needed for relief in order to operate on a seven day week basis.

Total additional personnel required. 15

Taraval District (Company I)

Presently assigned

1	Captain	5	Radio Cars
3	Lieutenants	2	3-Wheel Motorcycles
16	Sergeants		
71	Patrolmen		

The District has been divided into 9 foot beats. There are 5 radio car sectors. Of the 9 foot beats, it is rare for more than 3 to be covered with an average of 2 men.

The five radio cars are all one man operated. As with the Richmond and Ingleside Districts in order to change to two man operation, 15 additional men would be required.

Total additional personnel required 15

City Prison

The present strenght of the City Prison seems adequate although certain revisions must of necessity be made with occupation of new quarters in the New Hall of Justice. No change at this time is required.

Mounted Unit

No change in this unit is required.

R E C A P I T U L A T I O N

Patrol Division

Total personnel needed 139

Radio cars needed 4

Patrol Wagons needed 1

* * * * * * * * *

Detective Division

The basic structure of the Detective Division should remain unchanged. In the basic report submitted as part of Phase I of this study, the Chief of Inspectors indicated a need for 40 additional investigators. Investigation reveals that two positions in the AUTO DETAIL, presently filled by Inspectors, should be filled by General Clerk Stenographers. Two positions in the MISSING PERSONS BUREAU should be filled by one General Clerk Typist and one General Clerk Stenographer. One position in the BUSINESS OFFICE filled by an Inspector should be filled by a General Clerk Stenographer.

Narcotics Detail

The Narcotics Detail should be placed under the Detective Division and should be commanded by a Lieutenant. It is therefore recommended that an additional Lieutenant be requested and be assigned in command of this unit.

Auto Detail

Two General Clerk Stenographers should replace two Inspectors. No additional personnel needed.

Burglary Detail

Six additional Investigators should be assigned to this unit.

The workload of this unit is such that additional personnel and vehicles are an absolute necessity. The Chief of Inspectors has requested 10 additional Investigators, 6 additional vehicles and one additional Clerk Stenographer for this unit.

A definite need has been established for 6 additional Investigators and 3 additional automobiles for this unit. It is therefore recommended that 6 Investigators and 3 vehicles be assigned to this unit.

Fraud Detail

This unit has requested 3 additional Investigators and 2 additional vehicles. Investigation reveals that no additional personnel are an absolute necessity at this time. No additional vehicles should be allowed.

General Works Detail

This unit has requested 7 additional Investigators, 1 additional vehicle and 1 additional Clerk Stenographer. The workload of this unit indicates that an additional 3 Investigators, one automobile and 1 Clerk Stenographer should be allowed.

Homicide Detail

Personnel and vehicles are adequate for the present workload.

Missing Persons Detail

This unit has requested 2 additional Investigators, 3 vehicles, 1 Clerk Stenographer. The workload of this unit is such that 2 Investigators now performing primarily the clerical functions could be replaced by 2 General Clerk Stenographers. The Investigators so released from office duties should be given an automobile to perform necessary field functions. One additional automobile is recommended for this unit.

Pawnshop Detail

This unit has requested 2 additional Investigators and 2 additional automobiles. The workload of this unit is such that this request should be disallowed. Recommend no additional personnel or vehicles.

Robbery Detail

Request for 2 Investigators, 1 vehicle, 1 General Clerk Stenographer. The workload of this unit is such that the 2 Investigators are justified, and they should be allowed an automobile to perform essential field operation. Recommend 2 additional Investigators and one vehicle.

Identification Bureau

This unit has requested 3 uniformed personnel and one General Clerk Stenographer. The workload of this unit indicates that the present request of 3 uniformed officers should be disallowed, but in fact should be assigned

to the Crime Laboratory to perform essential clerical functions inherent in the making of necessary reports on scientific criminal investigations.

Crime Prevention

At present the Crime Prevention Units operate without field supervision. It is recommended that a young, aggressive Sergeant be assigned to work the 7 PM to 3 AM watch for field supervision. Also that 2 vehicles be assigned to this unit.

Business Office

This unit has requested 2 additional Investigators. This request should be disallowed and instead 1 General Clerk Stenographer should be assigned to this unit.

R E C A P I T U L A T I O N

Investigators	13
Lieutenant	1
Sergeant	1
General Clerk Steno.	7
Automobiles	8

Juvenile Bureau

The basic request of this unit is for 2 Lieutenants, 1 Sergeant, 6 Patrolmen, 3 General Clerk Stenographers and 4 vehicles.

At present, the Platoon Commanders of the Juvenile Bureau are Sergeants. It is felt that these positions should be filled by Lieutenants. Thus 2 Lieutenants would replace the 1 Sergeant and 1 Assistant Inspector (Sergeant) who now serve as Platoon Commanders. A definite need has been established for 4 additional Investigators in this unit, and two additional automobiles should be provided for field operations.

The 3 Women Protective Officers presently serving in a semi-clerical capacity should be replaced by General Clerk Stenographers. Since this unit is open 17 hours per day, 4 General Clerk Stenographers should be allowed for this unit. Recommend 2 Lieutenants, 4 Investigators, 4 General Clerk Stenographers and 2 vehicles.

Intelligence Unit

The Woman Protective Officer presently assigned to this unit in a part-time clerical capacity should be retained with the unit, but given a full time investigative function. The present clerical duties by all members of the unit should be performed by one General Clerk Stenographer. Recommend 2 additional Investigators, 1 General Clerk Stenographer and one vehicle.

Planning & Research Bureau

As more and more principal tasks are assigned to this unit, additional personnel becomes a vital necessity. The unit should be augmented by 2 uniformed personnel, 1 General Clerk Stenographer and 1 vehicle. The unit is presently undertaking the writing of a series of operating manuals of procedure. In order that such may be accomplished, a great deal of field work is necessary. In addition, the unit is charged with the preparation of the Annual Budget, portions of the Annual Report, specialized studies with reference to special events, deployment of personnel.

use of facilities and equipment and serves as the liaison with the City Planning Commission and the Merit Award Committee.

This unit, while not new to businesses which by reason of competition must keep abrease of and preferably ahead of competition, is relatively new to police enforcement and its efforts are based on the common principle of providing a maximum operational efficiency for a minimum number of dollars.

In order to attain this goal, this unit which is charged with the responsibility of initiating, developing and carrying to the point of fulfillment, subject to the approval of the Chief of Police, those plans and ideas which reflect its intended goal, constantly engage in conducting surveys and studies which reflect the changing pattern of the police picture. Recommend 2 additional uniformed personnel, 1 General Clerk Stenographer and 1 vehicle.

Bureau of Special Services

As recommended, the Narcotic Detail should be placed with the Detective Division. The remaining personnel and vehicles seem adequate to perform the functions of this unit at this time. No additional personnel or vehicles recommended.

Vehicle Inspection Detail

This unit requested one additional automobile. Although it is conceivable that an additional automobile would tend to assist them in the performance of their investigative function, such is not essential. Recommend that this request be denied.

Personnel Bureau

(a) Hall of Justice

2 uniformed officers presently performing the duties in this office and should be replaced by 2 General Clerk Typists. There is 1 Sergeant assigned to this unit who serves as the "sick sergeant", and whose duties necessarily require that he be absent from the office for prolonged periods of time. It is therefore requested that the third uniformed officer on duty with this unit be replaced by a Senior Clerk Typist who would act as "office manager" during the absence of the Sergeant in charge. This would remove all other uniformed personnel from this office. Recommend 1 Senior Clerk Typist, 2 General Clerk Typists.

(b) Police Academy

For the present program, the staff of the Academy is adequate, however, should the training and in-service training become intensified as recommended in the basic report, additional personnel may be necessary for this unit. Recommend no additional personnel for the present.

(c) Police Surgeon

Presently answers to the Chief of Police, although his medical records and "sick Sergeant" are under the Director of Personnel. The Police Surgeon should answer to the Director of Personnel and it is so recommended.

(d) Police Range

The present personnel would seem to be more than is absolutely necessary, however, we have recommended that a new type of training course be instituted at the Range. If such recommendation be adopted the present personnel will be fully utilized. As mentioned in the basic report, the Range should be transferred from the Department Secretary and placed under the Director of Personnel.

Accounting & Purchasing

At present there are no uniformed personnel assigned to this unit. As recommended in the basic report, this unit should be placed under and become a part of the Planning & Research Bureau.

Property Clerk

The present strength of this unit seems adequate. However, 5 uniformed personnel presently assigned should be replaced by 5 General Storekeepers.

General Office

Most functions in this office are being performed by civilian personnel. One uniformed officer remains whose position should be filled by 1 General Clerk Typist.

Bureau of Criminal Information

This Bureau is presently composed of 4 operating units:

(a) Telephone Section

(b) Communications Section

(c) Central Records Section

(d) Statistical Section

The Bureau is under the supervision of the Director of Criminal Information who presently answers directly to the Chief. As indicated in the basic report, it is recommended that this Director answer to the Deputy Chief (Inspector) Administration.

(a) Telephone Section

Present staff - 12 women operators. Should be increased to 13. This unit operates 24 hours a day, 7 days a week. The additional operator is to provide a relief operator to fill vacancies resulting from annual leave, sickness, etc.

(b) Communications Section

Present staff - 4 Sergeants, 20 Patrolmen. Very shortly this unit will be charged with the operation of the Central Complaints Board which will centralize

all calls for police service and will permit the direct police contact with each complainant. No accurate figure can be given at this time as to the essential number of personnel needed to operate this Central Complaint Board. For the time being, it is felt that personnel from other units should be detailed on a temporary basis until the absolute requirement can be determined.

(c) Central Records Section

Present staff - 1 Sergeant, 5 patrolmen and 5 General Clerk Typists. To provide for the supervision for the operations for a 24-hour basis, 2 additional Sergeants will be required. 5 Patrolmen are presently assigned to mainly clerical duties within this unit. It is recommended that these 5 Patrolmen be replaced by 5 General Clerk Typists. In order to change from an 8-hour, 6-day week operation, to a 24-hour, 7-day week operation, an additional 5 General Clerk Typists will be required. It is therefore recommended that 2 additional Sergeants and 5 additional Clerk Typists be assigned to this unit, in addition to the 5 replacement clerks.

(d) Statistical Section

Present Staff - 3 uniformed officers and 5

Tabulating Machine Operators and 2 Clerk Typists.

1 uniformed officer to be replaced by Supervisor Tabulating Division, Class B310.4.

1 uniformed officer to be replaced by Statistician, Class B-239.

1 uniformed officer to be replaced by General Clerk Typist.

With the arrival of additional IBM equipment expected in the early part of 1958, 1 additional Tabulating Machine Operator should be allocated for this unit. At present, no provisions are made for vacation relief, sickness, etc. In the past, temporary help has been secured from time to time and the productivity of temporary personnel regardless of attitude leaves much to be desired.

Director's Office

At present the Director of Criminal Information does not have clerical help available to him to assist him in the handling of correspondence, the taking of statements in shorthand, the establishment of administrative files or other essential clerical duties within his office. It is recommended that 1 General Clerk Stenographer be provided for this purpose.

R E C A P I T U L A T I O N

Sergeants	2
Telephone Operator	1
General Clerk Stenographer	1
General Clerk Typists (5 Replacements) (6 Additional)	11
Supervisor Tabulating Division (Replacement)	1
Statistician (Replacement)	1

No additional vehicles required for this unit.

Central Warrant Bureau

There is presently pending before the Controller a request for a Supplemental Appropriation for the establishment of a Central Warrant Bureau. This unit would need 1 Lieutenant for supervision, 1 additional Sergeant, 2 additional Clerk Typists and 10 automobiles.

Pending approval of this request, the personnel and vehicles needed are included in this report.

R E C A P I T U L A T I O N

Lieutenant	1
Sergeant	1
Clerk Typists	2
Automobiles	10

Police Garage

There is an urgent need for 2 additional garage men (Class J-66) to be assigned to this unit.

At the present time, the garage is closed at 2 AM each day. After this hour, neither field services nor garage services can be obtained. It is necessary to assign an officer from the Central Station to protect

the garage from 2 AM until 8 AM. The addition of these two garage men would greatly facilitate the preventive maintenance program presently adopted by this department. Recommend two additional garage men.

R E C A P I T U L A T I O N

Administration

Additional Personnel Needed

Lieutenants	3
Sergeants	3
Patrolmen	8
General Clerk Stenographer	7
Senior Clerk Typist	1
General Clerk Typist	19
General Storekeeper	5
Telephone Operator	1
Supervisor Tabulating Division	1
Statistician	1
Garage men	2
Additional vehicles	16

Traffic Division

As recommended in the basic report the title of this unit should be redesignated "Traffic Division". The basic request by this unit for additional personnel and vehicles is as follows:

1	Captain	6 Vehicles
2	Lieutenants	34 Solo Motorcycles
2	Sergeants	
78	Patrolmen	
7	Clerks	

After investigation and study of this basic request, it has been determined that of all traffic units, the Accident Bureau was most in need of additional personnel. These accident units also play an important role in the traffic enforcement picture.

The 7 Clerks requested were intended to replace 7 Light Duty Officers at the Warrant Bureau, Room 20, City Hall. As proposed, the new Central Warrant Bureau will obviate the necessity for these clerks.

It is therefore recommended that 1 Sergeant, 11 Patrolmen and 3 additional vehicles be assigned to the Accident Bureau. No other requests by this unit seem critical.

R E C A P I T U L A T I O N

Uniformed personnel:

Sergeant	1
Patrolmen	11
Automobiles	3

I PATROL DIVISION

The Patrol Division is the basic unit of this department and has jurisdiction over most primary police functions. The Supervising Captain presently holds this position. The term "Supervising Captain" should be changed to Deputy Chief (Inspector) Patrol Division. He has supervision over the Nine (9) District Stations. As recommended he should also have supervision over the City Prison and the Mounted Unit. His office is manned by one Sergeant and one light duty patrolman. The light duty patrolman should be replaced by a General Clerk Stenographer.

Central District (Company A)

Presently assigned

1 Captain	4 Radio Cars
3 Lieutenants	2 3-Wheel Motorcycles
17 Sergeants	1 Patrol Wagon
115 Patrolmen	

The District has been divided into 23 foot beats. There are 4 radio car sectors on each of the two night watches. As an average approximately 18 of these foot

beats are covered by approximately 12 men. However, this record of beat coverage is not entirely accurate since men are taken from these beats to provide additional men for the radio cars. For example, the man assigned to cover Beat 7 and 8 will be assigned to the radio car patrol at 8 PM and will remain on this patrol until the termination of his tour of duty at Midnight. The man assigned to cover these two beats on the midnight watch will be assigned to radio car patrol from midnight until approximately 3:30 AM.

In order to provide even the most minimum service in this district by the assignment of men directly to radio car patrol, it would be necessary that 8 men be so assigned. This would allow all 4 radio cars to be two-manned operated five days per week. Since this radio car operation is required for a seven day period each week, 4 additional relief men are necessary.

Total additional men merely to man all radio cars. 12

PERSONNEL AND EQUIPMENT - CENTRAL POLICE STATION

PRESENT

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTOR CYCLE
1	3	17	115	4	2

ADDITIONAL REQUESTED

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTOR CYCLE
	1	1	31	1	

	PRESENT	REQUESTED
FOOT PATROL	D-23, N-22	-
RADIO CAR SECTIONS	D-3, N-4	1
3/W MOTOR CYCLES	2	-
MOUNTED BEATS	-	-
PATROL WAGONS	1	-

REPORTING AREAS

PLOTS - 70

* D - Equals - Day Watch
N - Equals - Night Watch

CENTRAL POLICE DISTRICT - COMPONENTS

Liquor Store	82
Drug Stores	55
Taverns, etc.	370
Food Markets	241
Restaurants	309
Amusement Centers	33
Theaters	21
Warehouses	164
Manufacturing	197
Garage	82
Parking Lot	76
Retail Establishments	1534
Office Building	703
Service Station	47
Cigar Stores	92
Fountains	161
Banks	42
Barber Shops	87
Hotels	294
Apartments	1897
Flats	992
One Family Units	307
Motels	1
Schools	16
Other Public Buildings	30
Meeting Halls	35
Playgrounds	4
Public Parks	7
Church	17
Freight Yards & Shops	4
Junk Yard	1
Storage Yard	4
Lumber Yard	1
P G & E Plant	1
Pier	2
Hospital	3

OFFENSES AND ARRESTS - CENTRAL POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	448	556	436	396
FEBRUARY	430	474	464	371
MARCH	470	609	470	486
APRIL	397	558	440	478
MAY	390	579	420	514
JUNE	398	508	421	425
JULY	432	399	516	395
AUGUST	462	259	437	413
SEPTEMBER	405	269	385	421
OCTOBER	453	320	394	506
NOVEMBER	386	320		
DECEMBER	478	372		
TOTAL	5,149	5,293	4,383	4,405

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - CENTRAL POLICE DISTRICT

YEARS - 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	4,185	4,531

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	4,383	4,405

CENTRAL STATION

TUESDAY, JULY	2	9	16	23	30 1957
TOTAL PATROL	63	67	60	65	67
8-4 WATCH	18	21	19	20	20
4-12 WATCH	23	26	19	22	23
12-8 WATCH	22	20	22	23	24
TOTAL ON AUTO	11	12	11-	11	11
8-4 WATCH	3	3	3	3	3
4-12 WATCH	4	5	4	4	4
12-8 WATCH	4	4	4	4	4
TOTAL ON 3-M/C	2	2	2	2	2
7-3 WATCH	1	1	1	1	1
3-11 WATCH	1	1	1	1	1
TOTAL ON FOOT	50	53	47	52	54
8-4 WATCH	14	17	15	16	16
4-12 WATCH	18	20	14	17	18
12-8 WATCH	18	16	18	19	20
NO. OF BEATS	23	23	23	23	23
NO. COVERED	22	21	20	18	19
NO. OF MEN ON	15-	14	12	13	12

CENTRAL STATION

FRIDAY, JULY	5	12	19	26	1957
TOTAL PATROL	60	60	57	59	
8-4 WATCH	18	19	20	20	
4-12 WATCH	22	23	18	19	
12-8 WATCH	20	18	19	20	
TOTAL ON AUTO	11	11	11	11	
8-4 WATCH	3	3	3	3	
4-12 WATCH	4	4	4	4	
12-8 WATCH	4	4	4	4	
TOTAL ON 3-M/C	2	2	2	2	
7-3 WATCH	1	1	1	1	
3-11 WATCH	1	1	1	1	
TOTAL ON FOOT	47	47	44	46	
8-4 WATCH	14	15	16	16	
4-12 WATCH	17	18	13	14	
12-8 WATCH	16	14	15	16	
NO. OF BEATS	23	23	23	23	
NO. COVERED	19	19	17	19	
NO. OF MEN ON	14	11	11	12	

CENTRAL STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	71	81	74	68	
8-4 WATCH	23	26	23	20	
4-12 WATCH	25	30	23	29	
12-8 WATCH	23	25	28	19	
TOTAL ON AUTO	13	13	11	12	
8-4 WATCH	3	3	3	3	
4-12 WATCH	6	5	4	5	
12-8 WATCH	4	5	4	4	
TOTAL ON 3-M/C	2	2	2	2	
7-3 WATCH	1	1	1	1	
3-11 WATCH	1	1	1	1	
TOTAL ON FOOT	56	66	61	54	
8-4 WATCH	19	22	19	16	
4-12 WATCH	18	24	18	23	
12-8 WATCH	19	20	24	15	
NO. OF BEATS	23	23	23	23	
NO. COVERED	22	22	20	23	
NO. OF MEN ON	15	20	15	19	

CENTRAL STATION

FRIDAY, NOVEMBER	1	8	15	22	29 1957
TOTAL PATROL	55	63	66	57	56
8-4 WATCH	14	22	21	19	15
4-12 WATCH	20	19	25	19	24
12-8 WATCH	21	22	20	19	17
TOTAL ON AUTO	11	13	13	13	11
8-4 WATCH	3	3	3	3	3
4-12 WATCH	4	4	6	4	4
12-8 WATCH	4	6	4	6	4
TOTAL ON 3-M/C	2	2	2	2	2
7-3 WATCH	1	1	1	1	1
3-11 WATCH	1	1	1	1	1
TOTAL ON FOOT	42	48	51	42	43
8-4 WATCH	10	18	17	15	11
4-12 WATCH	15	14	18	14	19
12-8 WATCH	17	16	16	13	13
NO. OF BEATS	23	23	23	23	23
NO. COVERED	20	20	21	18	22
NO. OF MEN ON	12	12	14	10	15

CENTRAL STATION

Day & Date		Beats Covered	No. of Men
Tues.	July 2, '57	13-6-7,8-2-16,18-14,15-11-4,5-19-3-17-21,22,23-9,10-20-21	15
	July 9, '57	9,10-16,18-3,4-21,23-17-11,13-3,4-20-2-1-19-15-7,8-14-5,6	14
	July 16,'57	7,9-3-8-21,22,23-14-11,13-15,17-2,1-18-16,18-4-19,20	12
	July 23,'57	10-9-3,4-21,22-16,18-7,8-3,4-23-14-11,13-15,17-1,2	13
	July 30,'57	7-18-9,10-11,13-15-16,18-2-14-6,5-3,4-17-21,22,23	12
Fri.	July 5, '57	11,13-14-7-18-9,10-8-15-1-2-16-19-3,4-17-21,22,23	14
	July 12,'57	21,23-17-16,18-16,18-2-11,13-19,20-14-3,4-9,10-3,4-7,8-5,6	11
	July 19,'57	16,18-1-8-19,20-11,13-14,15-2-4-3-17,18-21,22,23	11
	July 26,'57	21,22,23-10-9-3,4-2-7,8-3,4-14,15-5,6-11,13-1-17,18	12

CENTRAL STATION

Day & Date	Beats Covered	No. of Men
Fri.. Nov.1, '57	17-16,18-20-2-3,4-9,10-7,8-11,13-14,15-1-3,4-21,22	12
Nov.8, '57	11,13-21,22,23-7-18-1,2-8-5-16-3,4-19,20-17,15-9,10	12
Nov.15, '57	22-3,4-21-20-2-7,8-23-16,17-14,15-11,13-1-9,10-19,-5,6	14
Nov.22, '57	21-7,8-9,10-16,18-15,13-1,2-17-4,3-19,20-22,23	10
Nov.29, '57	3-21,22-17-16-11,13-2-18-23-14,15-4-9,10-1-7,8-19,20-5,6	15
Tues. Nov.5, '57	11,13-7-18-8-23-15-1,2-14-5,6-16-19,20-3,4-17,-22,21-9,10	15
Nov.12, '57	22-9,10-21-17-16-11-14-2-20-7-18-23-19-15-4-3-1-8-5,6-13	20
Nov.19, '57	11,13-21-18-5,6-8,7-15-2-14-16-4-3-17-22,23-9,10-1	15
Nov.26, '57	22-9-15-17-16-11,13-20,21 23-2-10-7-18-21,23-14-3,4-5,6-1-8-19	19

OFFENSES AND ARRESTS - CENTRAL POLICE DISTRICT

YEAR - 1956

MONTHS	OFFENSES	ARRESTS
JANUARY	448	556
FEBRUARY	430	474
MARCH	470	609
APRIL	397	558
MAY	390	579
JUNE	398	508
JULY	432	399
AUGUST	462	259
SEPTEMBER	405	269
OCTOBER	453	320
NOVEMBER	386	390
DECEMBER	478	
TOTAL -	5149	

IMPORTANT -

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau, and Headquarters Conpany.

OFFENSES AND ARRESTS - CENTRAL POLICE DISTRICT

YEAR - 1956

SUB. TOTAL TO NOVEMBER	OFFENSES	ARRESTS
	4,671	4,921

P O L I C E D E P A R T M E N T
City and County of San Francisco

Central Station
Police District No. 1

Francis J. Ahern
Chief of Police

Sir;

Subject: Priority Rating of Beats in Central Police District.

The following is the Priority Rating of the Beats in Central Police District:

8:00AM to 4:00PM Watch
1st Priority--Beats Numbers 1, 7, 9, 16, 17, 18, 19, 20, 21, and 23.

2nd Priority--Beat Numbers 2,3,4, 11, 13, 14, and 24,

3rd Priority --Beat Numbers 5, 6, 8, 10, 12, 15, and 22.

4:00PM to 12:00PM Watch

1st Priority--Beat Numbers 1, 2, 3, 15, 16, 17, 18, and 21.

2nd Priority--Beat Numbers 4, 14, and 24.

3rd Priority--Beat Numbers 5, 6, 7, 8, 9, 10, 11, 12, 13, 19 20, and 23.

12:00PM to 8:00AM Watch

1st Priority--Beat Numbers 1, 2, 3, 15, 16, 17, and 21.

2nd Priority--Beat Numbers 4, 18, and 22.

3rd Priority--Beat Numbers 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 19, and 20.

Note: Beat 12 is covered by the State Harbor Police.

Respectfully Submitted,

Charles E. Borland
Captain of Police
Star No. 1246

P O L I C E D E P A R T M E N T
City and County of San Francisco

Central Station
Police District No. 1

Francis J. Ahern
Chief of Police

Sir:

Subject: Priority Rating of Beats in Central Police District.

The following is the Priority Rating of the Beats in Central Police District:

8:00AM to 4:00PM Watch

1st Priority--Beats Numbers 1, 7, 9, 16, 17, 18, 19, 20, 21, and 23.

2nd Priority--Beat Numbers 2,3,4, 11, 13, 14, and 24.

3rd Priority--Beat Numbers 5, 6, 8, 10, 12, 15, and 22.

4:00PM to 12:00PM Watch

1st Priority--Beat Numbers 1, 2, 3, 15, 16, 17, 18, and 21.

2nd Priority--Beat Numbers 4, 14, and 24.

3rd Priority--Beat Numbers 5, 6, 7, 8, 9, 10, 11, 12, 13, 19, 20, and 23.

12:00PM to 8:00AM Watch

1st Priority--Beat Numbers 1, 2, 3, 15, 16, 17, and 21.

2nd Priority--Beat Numbers 4, 18, and 22.

3rd Priority--Beat Numbers 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 19, and 20.

Note: Beat 12 is covered by the State Harbor Police.

Respectfully Submitted,

Charles E. Borland
Captain of Police
Star No. 1246

P O L I C E D E P A R T M E N T
City and County of San Francisco

Central Station
Police District No. 1

Friday,
December 7, 1956

Francis J. Ahern
Chief of Police

Sir:

Subject: Request for Additional Personnel and Vehicles for Central Station.

In compliance with your request of November 30, 1956, re additional men and vehicles required by this Station to efficiently perform all the Police functions now desired, I hereby submit the following:

The present Beat arrangements should be retained but would desire adequate manpower to have one partolman on each Beat during each eight-hour tour of duty. Presently there are 23 beats on the Day Watch and 22 beats on each of the Night Watches. This will require 67 Partolmen for a 24 hour period.

Presently we use three 1-man Radio Cars on the Day Watch. Radio Car section boundaries for the Day Watch are:
No. 1 Car. Area bounded by Market St., California St. and Leavenworth St.
No. 2 Car. Area bounded by California St., Broadway, Leavenworth Street and the Embarcadero.
No. 3 Car. Area bounded by Broadway, Leavenworth St. and the Bay.

The Night Watches use four Radio Cars which are 2 Man cars during the hours of 8:00PM to 3:00AM. The Radio Car boundaries on the Night Watches are:
No. 1 Car. The area bounded by Market St., Post St., and Leavenworth St.
No. 2 Car. The area bounded by Post St., Pacific St., Battery St., and Leavenworth St.
No. 3 Car. The area bounded by Pacific St., the Bay, Battery St., and Leavenworth St.
No. 4 Car. The area bounded by Battery St., Market St., and the Bay.

I would use the Night time Radio Car boundaries on all watches, four 1-man cars on the First Watch and four 2-man cars on each of the two night watches. Presently the No. 4 Car is

used on the Day Watch as a Warrant Service Car.

We would require anadditional Radio Car which should be unmarked. We would use this car as a Warrant Service Car on the Day Watch and would man same with two Partolmen, inCivilian Dress, during each of the two night watches. These Officers would be on the alert for suspicious persons either on foot or in vehicles, boosters, degenerates, Vagrants, etc., and would cover the entire District.

Presently we have seventeen Sergeants and we should return to our prior strength of 18. They would be assigned six to each watch so as to have priper coverage on W/O, Vacations, Sickness, etc..

We should also have a Relief Lieutenant assigned to this Company so that a Commissioned Officer would be on duty most of the time.

At present we have two men assigned to the 3-Wheel Motorcycle and they cover the District from 7:00AM until 11:00PM Mondays through Fridays. We should have at least on more man assigned to this to insure proper coverage on the Week-ends.

If this Company were granted the above, the men would be assigned as follows:

Beats to be covered on Day Watch	23	Total	23
Beats to be covered on each of the two Night Watches	22	Total	44
Radio Cars on Day Watch	4	Total	4
Radio Cars on Each Night Watch (2 MMan)	4		16
Civilian Dress Radio Car Patrol (2 Each Night Watch)			4
Warrant Detail (Day Watch)			4
Investigation Detail (Day Watch)			2
3-Wheel Motorcycle Detail (1 Relief Man)			3
Wagon Crew (2 each Watch)			6
Station Duty, (1 Patrolman each Watch)			3
		Total	109
Additional men needed to Compensate for W/O, Etc.			31
Total Patrolmen needed			140
Captain			1
Lieutenants (Including 1 Relief)			4
Sergeants			18
Grand Total			163

Respectfully Submitted,

Charles E. Borland
Captain of Police
Star No. 1246

November 30, 1956

RE: REQUESTS FOR ADDITIONAL PERSONNEL AND VEHICLES.

In keepting with this Department's recent request for additional personnel, you shall immediately evaluate the needs of your particular district for additional men and vehicles.

In making such evaluation, you shall be governed only by the exercise of a sound and reasonable judgment as applied to the following question:

" IF YOU WERE GIVEN ALL THE PERSONNEL AND VEHICLES TO PROPERLY AND EFFICIENTLY PERFORM ALL THE POLICE FUNCTIONS PRESENTLY DESIRED, HOW MANY ADDITIONAL MEN AND VEHICLES WOULD YOU NEED ? "

In answering this question, two factors are considered to be paramount:

1. Foot beats wherever desired by you shall be indicated. (If present foot beats are too large for effective coverage, such fact shall be indicated by your proposal for the realignment of beat boundaries and the establishment of new additional foot beats.)

2. Radio Car Operation shall take into consideration a Two Man Radio Car, particularly on the two nights watches.

I.

In setting forth your evaluation of needs, all requests for additional personnel and vehicles shall be supported by an explanation as to where such personnel would be deployed and such vehicles utilized.

The present lay-out of all beats and radio car areas shall be listed showing the priority of such beats.

Such report in TRIPLICATE, shall be submitted on or before 8:00 AM, Wednesday, December 12, 1956.

FRANCIS J. AHERN,
CHIEF OF POLICE.

Southern District (Company B)

Presently assigned

1 Captain	3 Radio Cars
3 Lieutenants	2 3-Wheel Motorcycles
16 Sergeants	2 Patrol Wagons
86 Partolmen	

The District has been divided into 19 foot beats. There are 3 radio car sectors. As an average 8 of these beats are covered by approximately 6 men. The radio cars in the Southern District are essentially one-man cars. Experience has dictated that in this district as well as most other districts, all radio cars should be two-manned operated on the night watches. In order to provide reliefs for these three two-man cars, 6 men are needed. The two partol wagons which operate on a seven day a week basis would require 4 additional men.

Total additional men merely to man all radio cars and patrol wagons 10

PERSONNEL AND EQUIPMENT - SOUTHERN POLICE STATION

PRESENT

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTOR CYCLE
1	3	16	86	4	2

ADDITIONAL REQUESTED

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTOR CYCLE
			22		

	PRESENT	REQUESTED
FOOT PATROL	19	1
RADIO CAR SECTIONS	4	-
3/W MOTOR CYCLES	2	-
MOUNTED BEATS	-	-
PATROL WAGONS	1	-

REPORTING AREAS

PLOTS - 29

SOUTHERN POLICE DISTRICT - COMPONENTS

Liquor Stores	31
Drug Stores	14
Taverns, etc.	192
Food Markets	47
Restaurants	179
Amusement Centers	5
Theaters	9
Warehouses	562
Manufacturing	909
Garage	51
Parking Lot	69
Retail Establishment	803
Office Building	180
Service Stations	60
Cigar Stores	35
Fountains	24
Banks	12
Vacant Stores	23
Repair Shops	11
Churches	7
Hotel	218
Apartments	236
Flats	240
One Family Units	42
Motels	3
Schools	4
Other Public Buildings	23
Meeting Halls	18
Public Parks	1

OFFENSES AND ARRESTS - SOUTHERN POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	409	2,621	336	1,035
FEBRUARY	333	2,377	341	1,120
MARCH	324	2,735	370	1,252
APRIL	260	2,582	320	1,137
MAY	257	2,454	298	1,023
JUNE	270	2,010	331	1,063
JULY	275	1,876	352	987
AUGUST	298	951	402	1,085
SEPTEMBER	266	1,096	322	1,103
OCTOBER	340	1,100	392	1,151
NOVEMBER	329	1,162		
DECEMBER	384	1,078		
TOTAL	3,745	22,042	3,464	10,956

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - SOUTHERN POLICE DISTRICT

YEARS - 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	3,032	19,802

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	3,464	10,956

SOUTHERN STATION

TUESDAY, JULY	2	9	16	23	30 1957
TOTAL PATROL	50	49	44	43	43
8-4 WATCH	18	15	13	11	13
4-12 WATCH	16	18	17	16	15
12-8 WATCH	16	16	14	16	15
TOTAL ON AUTO	16	15	15	15	15
8-4 WATCH	4	3	3	3	3
4-12 WATCH	6	6	6	6	6
12-8 WATCH	6	6	6	6	6
TOTAL ON 3-M/C	2	2	2	2	2
7-3 WATCH	1	1	1	1	1
3-11 WATCH	1	1	1	1	1
TOTAL ON FOOT	32	32	27	26	26
8-4 WATCH	13	11	9	7	9
4-12 WATCH	9	11	10	9	8
12-8 WATCH	10	10	8	10	9
NO. OF BEATS	19	19	19	19	19
NO. COVERED	6	10	11	9	9
NO. OF MEN ON	6	8	9	6	6

SOUTHERN STATION

FRIDAY, JULY	5	12	19	26	1957
TOTAL PATROL	41	42	42	42	
8-4 WATCH	13	13	12	11	
4-12 WATCH	16	14	15	18	
12-8 WATCH	12	15	15	13	
TOTAL ON AUTO	15	12	14	16	
8-4 WATCH	3	3	3	3	
4-12 WATCH	6	3	5	7	
12-8 WATCH	6	6	6	6	
TOTAL ON 3-M/C	1	2	2	2	
7-3 WATCH	0	1	1	1	
3-11 WATCH	1	1	1	1	
TOTAL ON FOOT	25	28	26	24	
8-4 WATCH	10	9	8	7	
4-12 WATCH	9	10	9	10	
12-8 WATCH	6	9	9	7	
NO. OF BEATS	19	19	19	19	
NO. COVERED	7	9	8	9	
NO. OF MEN ON	6	7	6	7	

SOUTHERN STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	49	54	52	48	
8-4 WATCH	16	20	16	14	
4-12 WATCH	17	20	18	16	
12-8 WATCH	16	14	18	18	
TOTAL ON AUTO	15	16	15	15	
8-4 WATCH	3	4	4	3	
4-12 WATCH	6	6	5	6	
12-8 WATCH	6	6	6	6	
TOTAL ON 3-M/C	2	2	2	2	
7-3 WATCH	1	1	1	1	
3-11 WATCH	1	1	1	1	
TOTAL ON FOOT	32	36	35	31	
8-4 WATCH	12	15	11	10	
4-12 WATCH	10	13	12	9	
NO. OF BEATS	19	19	19	19	
NO. COVERED	10	9	9	10	
NO. OF MEN ON	7	8	8	6	

SOUTHERN STATION

FRIDAY, NOVEMBER	1	8	15	22	29 1957
TOTAL PATROL	43	44	46	39	47
8-4 WATCH	15	14	16	12	15
4-12 WATCH	14	16	15	14	16
12-8 WATCH	14	14	15	13	16
TOTAL ON AUTO	15	15	15	15	16
8-4 WATCH	3	3	3	3	4
4-12 WATCH	6	6	6	6	6
12-8 WATCH	6	6	6	6	6
TOTAL ON 3-M/C	2	1	1	1	2
7-3 WATCH	1	0	1	1	1
3-11 WATCH	1	1	0	0	1
TOTAL ON FOOT	26	28	30	23	29
8-4 WATCH	11	11	12	8	10
4-12 WATCH	7	9	9	8	9
12-8 WATCH	8	8	9	7	10
NO. OF BEATS	19	19	19	19	19
NO. COVERED	9	7	9	7	9
NO. OF MEN ON	5	5	7	5	6

SOUTHERN STATION

Day & Date	Beats Covered	No. of Men
Tues. July 2,'57	14-9-5-8-13-7	6
July 9,'57	7-3,5-14-13-11-9-1,2-8	8
July 16,'57	14-1,2-8-13-12-3.4-7-11-9	9
July 23,'57	3,5-13-7-1,2-8,9-14	6
July 30,'57	14-1,2-7-3,4-13-8,9	6
Fri. July 5,'57	9-3,4-8-14-7-13	6
July 12,'57	3,5-11-13-1,2-9-8-14	7
July 19,'57	8,9-7-13-12-14-3,4	6
July 26,'57	1,2-7-3,5-13-14-9-8	7

SOUTHERN STATION

Day & Date	Beats Covered	No. of Men
Fri.Nov.1,'57	8,9-7-1,2-3,5-13,14	5
Nov.8,'57	8,9-13-3.4-7-14	5
Nov.15,'57	4-13-11-1,2-3,5-8-14	7
Nov.22,'57	14-8,9-13-7-1,2	5
Nov.29,'57	7-3,5-13-1,2-8,9-14	6
TUES.Nov.5,'57	1,2-14-3,4-5-8,9-7-13	7
Nov.12,'57	9-15-13-11-1,2-14-3-8	8
Nov.19,'57	9-14-11-13-8-3,4-5-7	8
Nov.26,'57	7-11-8,9-1.2-3,5-13,14	6

OFFENSES AND ARRESTS - SOUTHERN POLICE DISTRICT

YEAR - 1956

MONTHS	OFFENSES	ARRESTS
JANUARY	409	2621
FEBRUARY	333	2377
MARCH	324	2735
APRIL	260	2582
MAY	257	2454
JUNE	270	2010
JULY	275	1876
AUGUST	298	951
SEPTEMBER	266	1096
OCTOBER	340	1100
NOVEMBER	329	1162
DECEMBER	384	
TOTAL -	3745	

IMPORTANT -

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau, and Headquarters Company

OFFENSES AND ARRESTS - SOUTHERN POLICE DISTRICT

YEAR - 1956

SUB. TOTAL TO NOVEMBER	OFFENSES	ARRESTS
	3,361	20,964

SANFRANCISCO POLICE DEPARTMENT

SOUTHERN STATION

Francis J. Ahern,
Chief of Police

Monday, December 10, 1956

Sir:-

Subject: Re Personnel and vehicle requirements at Southern Station,

Re: Vehicular requirements

At the present time, Southern Police District has four radio cars, (two man cars on night watches) two 3/w motorcycles and one patrol wagon. I believe this equipment is sufficient to properly police the district.

Re: Personnel requirements.

At the present time, Southern Police District is comprised of 19 foot patrol beats, but an average of only 7 or 8 patrolmen on each platoon are available for foot patrol. I therefore request eighteen (18) additional patrolmen, six on each platoon to properly patrol this district. If this request is granted, the following area could then be covered by foot patrolmen: - Eighth to Eleventh, Market to Bryant Sts., also, First to Third, Howard to King Sts. This area has been the scene of several burglaries and strong arm robberies recently. It is seldom, if ever, covered by foot patrolman.

I also request an additional four patrolmen to be assigned to Crime Prevention (civilian dress) to concentrate their efforts on Auto Boostings, Strippings, Paddy Hustlers, beggars and street-walkers.

I suggest also a beat re-alignment as follows:- Beat #11 boundaries be Market to Howard St., (now Folsom St.) 4th to 5th Street and new beat added:- Beat #20, Howard to Bryant, 4th to 5th Street.

The three lieutenants and I consider the following to be the priority of the present beats:- (Attached are Beat Boundaries.)

PRIORITY	BEAT NO.	PRIORITY	BEAT NO.
1	8	9	5
2	7	10	15
3	13	11	12
4	14	12	16
5	1 & 2	13	6
6	9 & 10	14	18
7	3 & 4	15	17
8	11	16	19

Respectfully submitted,

August G. Steffen
Captain of Police
Star No. 1271

1228

BOUNDARIES OF BEATS IN SOUTHERN POLICE DISTRICT

1. Area bounded by the center line of Market, the center line of the Embarcadero, the south line of the Union Depot, the east line of the Embarcadero, the South line of Folsom and the east line of Steuart.

2. Area bounded by the center line of Market, the east line of Steuart, the south line of Folsom, the center line of Main.

3. Area bounded by the center line of Market, the center line of Main, the south line of Howard and the center line of First.

4. Bay Bridge Terminal and vicinity.

5. Area bounded by the center line of Market, the center line of First, the south line of Howard, and the east line of Third.

6. Area bounded by the south line of Howard, the east line of Main, the south line of Brannan and the center line of First.

7. Area bounded by the center line of Market, the east line of Third, the center line of Howard and the center line of Fourth.

8. Area bounded by the center line of Howard, the east line of Third, the center line of Harrison and the center line of Fourth.

9. Area bounded by the center line of Harrison, the east line of Third, the center line of King, and the center line of Fourth.

10. S. P. Depot and vicinity.

11. Area bounded by the center line of Market, the center line of Fourth, the center line of Folsom and the center line of Fifth.

BOUNDARIES - beats in Southern Police District (Continued)

12. Area bounded by the center line of Howard, the center line of Fifth, the center line of Folsom, the center line of Fourth, the center line of Bryant and the west line of Sixth.

13. Area bounded bb the center line of Market, the center line of Fifth, the center line of Howard and the west line of Sixth.

14. Area bounded by the center line of Market, the west line of Sixth, the center line of Howard, and the center line of Eighth.

15. Area bounded by the center line of Market, the center line of Eighth, the center line of Howard and the east line of Eleventh.

16. Area bounded by the center line of Howard, the center line of Eighth, the south line of Bryant and the center line of Eleventh.

17. Area bounded by the south line of Howard, the center line of First, the Embarcadero, the center line of King and the east line of Third.

18. Area bounded by the center line of Howard, the west line of Sixth, the center line of Bryant (south line 7th to 8th) and the center line of Eighth.

19. Area bounded by the center line of Bryant, the center line of Fourth, the center line of King and the west line of Seventh.

NOTE: Beat 15 should read center line of Eleventh, instead of east line.

November 30, 1956

Re: REQUESTS FOR ADDITIONAL PERSONNEL AND VEHICLES.

In keeping with this Department's recent request for additional personnel, you shall immediately evaluate the needs of your particular district for additional men and vehicles.

In making such evaluation, you shall be governed only by the exercise of a sound and reasonable judgment as applied to the following question:

"IF YOU WERE GIVEN ALL THE PERSONNEL AND VEHICLES TO PROPERLY AND EFFICIENTLY PERFORM ALL THE POLICE FUNCTIONS PRESENTLY DESIRED. HOW MANY ADDITIONAL MEN AND VEHICLES WOULD YOU NEED ?"

In answering this question, two factors are considered to be paramount:

1. Foot beats wherever desired by you shall be indicated. (If present foot beats are too large for effective coverage, such fact shall be indicated by your proposal for the realignment of beat boundaries and the establishment of new additional foot beats.)

2. Radio Car Operation shall take into consideration a Two Man Radio Car, particularly on the two night watches.

In setting forth your evaluation of needs, all requests for additional personnel and vehicles shall be supported by an explanation as to where such personnel would be deployed and such vehicles utilized.

The present lay-out of all beats and radio car areas shall be listed showing the priority of such beats.

Such report, in TRIPLICATE, shall be submitted on or before 8:00 AM, Wednesday, December 12, 1956.

FRANCIS J. AHERN,
CHIEF OF POLICE

Potrero District (Company C)

Presently assigned

1	Captain	5	Radio Cars
3	Lieutenants	2	3-Wheel Motorcycles
16	Sergeants		
62	Patrolmen		

The District has been divided into 16 foot beats. There are 5 radio car sectors. As an average 3 of these beats are covered by 2 men. The 5 radio cars are all one man operated. Due to the changing nature of this district with its large land area and its increased population, many of whom are transients, two-man car operation becomes an essential on the night watches. In order to provide two man operation on the two night watches, 10 officers are required to provide relief for their days off and an additional 5 men are required.

Total additional men 15

Additional equipment - patrol wagon 1

PERSONNEL AND EQUIPMENT - POTRERO POLICE STATION

PRESENT

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTORCYCLE
1	3	16	62	5	2

ADDITIONAL REQUESTED

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTORCYCLE
			43	1	

	PRESENT	REQUESTED
FOOT PATROL	D-8, N-16	-2
RADIO CAR SECTIONS	4	1
3/W MOTOR CYCLES	2	-
MOUNTED BEATS	1	-
PATROL WAGONS	-	-

REPORTING AREAS

PLOTS - 64

NOTE: - COMBINE BEATS 5 & 6
DROP BEAT 8

* D - Equals - Day watch
N - Equals - Night watches

POTRERO POLICE DISTRICT - COMPONENTS

Liquor Stores	23
Drug Stores	19
Taverns, etc.	60
Food Markets	154
Restaurants	63
Amusement Centers	3
Theaters	3
Warehouses	295
Manufacturing	401
Garage	33
Parking Lot	5
Retail Establishment	320
Office Building	29
Service Stations	44
Cigar Stores	1
Fountains	5
Banks	7
Vacant Stores	1
Repair Shops	9
Churches	22
Hotel	7
Apartments	263
Flats	2205
One Family Units	8501
Motels	4
Schools	37
Other Public Buildings	25
Meeting Halls	13
Playgrounds	10
Public Parks	7
Project Dwelling	376
Junk Yards	28
Shipyards	14
U.S.M.C. Depot	4
Ball Park	1
Armory	2

OFENSES AND ARRESTS - POTRERO POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	316	194	336	173
FEBRUARY	387	172	371	139
MARCH	388	232	342	153
APRIL	323	210	383	165
MAY	353	267	412	246
JUNE	353	210	375	176
JULY	313	194	379	180
AUGUST	333	170	486	176
SEPTEMBER	328	177	391	208
OCTOBER	401	156	405	186
NOVEMBER	349	183		
DECEMBER	362	233		
TOTAL -	4,206	2,398	3,880	1,802

IMPORTANT:

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - POTRERO POLICE DISTRICT

YEARS - 1956 - 1957

SUB TOTAL TO OCTOBER - 1956	OFFENSES	ARRESTS
	3,495	1,982

SUB TOTAL TO OCTOBER - 1957	OFFENSES	ARRESTS
	3,880	1,802

POTRERO STATION

TUESDAY, JULY	2	9	16	23	30	1957
TOTAL PATROL	38	34	35	33	42	
8-4 WATCH	15	12	15	11	14	
4-12 WATCH	14	12	12	12	12	
12-8 WATCH	9	10	8	10	16	
TOTAL ON AUTO	15	14	14	14	18	
8-4 WATCH	4	4	4	4	4	
4-12 WATCH	5	5	5	5	5	
12-8 WATCH	6	5	5	5	9	
TOTAL ON 3-M/C	3	3	4	3	4	
7-3 WATCH	2	1	2	1	2	
3-11 WATCH	1	2	2	2	2	
TOTAL ON FOOT	19	17	18	15	20	
8-4 WATCH	8	7	10	5	8	
4-12 WATCH	8	5	5	5	5	
12-8 WATCH	3	5	3	5	7	
NO. OF BEATS	16	16	16	16	16	
NO. COVERED	9	4	2	2	4	
NO. OF MEN ON.	8	3	2	2	3	

POTRERO STATION

FRIDAY, JULY	5	12	19	26	1957
TOTAL PATROL	35	35	34	35	
8 - 4 WATCH	11	10	15	16	
4 -12 WATCH	12	13	12	10	
12 -8 WATCH	12	12	7	9	
TOTAL OF AUTO	16	17	14	14	
8 - 4 WATCH	4	4	4	4	
4 -12 WATCH	5	8	5	5	
12 -8 WATCH	7	5	5	5	
TOTAL 3-M/C	3	2	3	4	
7 - 3 WATCH	2	1	1	2	
3 -11 WATCH	1	1	2	2	
TOTAL OF FOOT	15	15	16	16	
8 - 4 WATCH	4	4	9	9	
4 -12 WATCH	6	4	5	3	
12 -8 WATCH	5	7	2	4	
NO. OF BEATS	16	16	16	16	
NO. COVERED	0	0	2	2	
NO. OF MEN ON	0	0	2	1	

POTRERO STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	49	39	44	41	
8 - 4 WATCH	17	15	18	16	
4 -12 WATCH	15	12	14	13	
12 -8 WATCH	17	12	12	12	
TOTAL ON AUTO	19	16	16	16	
8 - 4 WATCH	4	4	4	4	
4 -12 WATCH	6	6	5	6	
12 -8 WATCH	9	6	7	6	
TOTAL ON 3-M/C	4	4	4	4	
7 - 3 WATCH	2	2	2	2	
3 -11 WATCH	2	2	2	2	
TOTAL ON FOOT	25	18	23	20	
8 - 4 WATCH	10	8	11	9	
4 -12 WATCH	7	4	7	5	
12 -8 WATCH	8	6	5	6	
NO. OF BEATS	16	16	16	16	
NO. COVERED	6	1	6	2	
NO. OF MEN ON	4	1	4	2	

POTRERO STATION

FRIDAY, NOVEMBER	1	8	15	22	29	1957
TOTAL PATROL	38	38	33	31	32	
8 - 4 WATCH	16	16	16	15	15	
4 -12 WATCH	12	13	10	10	9	
12- 8 WATCH	10	9	7	6	8	
TOTAL ON AUTO	17	16	15	13	15	
8 - 4 WATCH	4	4	4	4	4	
4 -12 WATCH	7	5	6	5	5	
12 -8 WATCH	6	7	5	4	6	
TOTAL ON 3-M/C	4	3	3	3	3	
7 - 3 WATCH	2	1	1	2	2	
3 -11 WATCH	2	2	2	1	1	
TOTAL ON FOOT	17	19	15	14	12	
8 - 4 WATCH	10	11	11	8	8	
4 -12 WATCH	3	6	2	4	2	
12 -8 WATCH	4	2	2	2	2	
NO. OF BEATS	16	16	16	16	16	
NO. COVERED	1	4	0	2	0	
NO. OF MEN ON	1	3	0	2	0	

POTRERO STATION

Day & Date		Beats Covered	No. of Men
Tues.	July 2,'57	12-15-11-9-1,2-5-7-16	8
	July 9,'57	7-1, 2-11	3
	July 16,'57	11-7	2
	July 23,'57	7-11	2
	July 30,'57	11-7-12,16	3
Fri.	July 5,'57	0	0
	July 12,'57	0	0
	July 19,'57	11-7	2
	July 26,'57	1,2	1

POTRERO STATION

Day & Date	Beats Covered	No. of Men
Fri. Nov. 1, '57	7	1
Nov. 8, '57	7-12,14-11	3
Nov. 15,'57	0	0
Nov. 22,'57	11-7	2
Nov. 29,'57	0	0
Tues. Nov. 5,'57	11-7-12,16-1,2	4
Nov. 12,'57	7	1
Nov.19,'57	11-1,2-7-12,16	4
Nov.26,'57	7-11	2

OFFENSES AND ARRESTS - POTRERO POLICE DISTRICT

YEAR - 1956

MONTHS	OFFENSES	ARRESTS
JANUARY	316	194
FEBRUARY	387	172
MARCH	388	232
APRIL	323	210
MAY	353	267
JUNE	353	210
JULY	313	194
AUGUST	333	170
SEPTEMBER	328	177
OCTOBER	401	156
NOVEMBER	349	183
DECEMBER	362	
TOTAL -	4206	

IMPORTANT -

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - POTRERO POLICE DISTRICT

YEAR - 1956

SUB. TOTAL TO NOVEMBER	OFFENSES	ARRESTS
	3,844	2,165

POLICE DEPARTMENT
City and County of San Francisco

Potrero Station
Police District No. 3

FRIDAY
December 7, 1956

TO: Francis J. Ahern, Chief of Police

FROM: Edward Greene, Captain Commanding Company "C"

SUBJECT: Request that additional personnel and a vehicle be assigned to the Potrero Police District.

Sir:

The present strength of the Potrero Police District is as follows:

1 - Captain	4 - Radio cars
3 - Lieutenants	2 - 3 wheel motorcycles
15 - Sergeants	
63 - Patrolmen	
82 - TOTAL	

In order to properly and efficiently perform the required functions, the minimum strength should be:

1 - Captain	5 - Radio Cars
3 - Lieutenants	2 - 3 wheel motorcycles
15 - Sergeants	
106 - Patrolem	
125 - TOTAL	

To reach this minimum standard we need 43 new patrolmen and one additional radio car.

Justification for additional radio car.

An additional radio car has been needed in this district for some time. The radio cars have very estensive factory, manufacturing and residential areas to patrol. These areas are too scattered to be effectively patrolled on foot. I find that the radio cars are so busy responding to complaints and called for services that very little time is left for routine patrol. Often large sections of the district have to be left unprotected for hours. The addition of one radio car would greatly ease the case load on the present cars.

Justification for additional patrolmen.

I firmly believe that two man radio cars should be used on all three watches in the Potrero District. The housing projects in this district present a unique problem. They are largely tenanted by the lowest stratas of our society. Constant family fights, often involving cuttings, bludgeonings and shooting occur. Numerous prowler calls are received from factories and warehouses.

In both of these types of cases the more men we put on the case quickly, the better the police work. Due to the type of people involved and the nature of the cases, a single officer is often in great danger in this district. Much of the risk can be eliminated by using two man cars.

The last survey of foot-patrol beats in this district was an excellent job. The six beats laid out for the day watch remain in the same priority. It has been found necessary to add beats 7 and 8 to meet changing conditions. Beat 7 corresponds to night watch beat 13. This beat was added due to the heavy influx of stores and increased activity around the entrance to the Hunters Point Navy Yard. Beat 8 corresponds to beat 16 on the night watches. Increased numbers of stores and juvenile activities required the creation of this beat.

This survey created 16 foot patrol night watch beats. The only changes required in the night watch beats will be the combining of beats 5 and 6 into one beat, to have a priority of and be known as beat 5. Beat 8, Bayshore Blvd., from Silver to 3rd Street is to be dropped entirely. Both of these changes are caused by the Freeway eliminating business establishments and therefor the necessity for patrol. This leaves 14 beats to be covered on each of the night watches.

The following distribution schedule allows for the 40 hour week. It does not allow for extra-duty time off, sick or disability leave, annual leave of absence or details to outside companies.

A far more accurate rundown on the average time taken for extra duty, sick or disability leave and annual leave can be given by the personnel bureau than anything I would be able to estimate.

Distribution of patrolmen on the day watch:

DUTIES		TOTAL HOURS PER WEEK	PATROLMEN REQUIRED
Station Duty	40 hr. week	40	1
Captain's Clerk	56 " "	56	1.40
Warrant Detail	40 " "	160	4
Mounted Officer	40 " "	40	1
8 - Foot patrol beats	56 " "	448	11.20
5 - 2 man radio cars	56 " "	560	14
2 - 3 wheel motorcycles	40 " "	80	2
	TOTAL	1384 Hrs.	34.6

Distribution of patrolmen on the 4PM to 12 PM

DUTIES		TOTAL HOURS PER WEEK	PATROLMEN REQUIRED
STATION DUTY	40 hr. week	40	1
14 foot patrol beats	56 " "	784	19.6
5 - 2 man radio cars	56 " "	560	14
2 - 3 wheel motorcycles	40 " "	80	2
	TOTAL	1464	36.6

Distribution of patrolmen on the 12 PM to 8 AM watch is the same as the 4 to 12 watch minus two 3-wheel motorcycles men.

			TOTAL HOURS PER WEEK	PATROLMEN REQUIRED
8/4	34.6			
4/12	36.6			
12/8	34.6			
	105.8		1464	36.6
			80	2
		TOTAL	1384 Hrs	34.6

Proposed beat layout 8 AM to 4 PM Potrero District.
Number of beat and priority rating are the same.

1 - 3rd Street from center line of 16th Street to the South line of 23rd Street, also 20th St. from east line of Illinois to 3rd St. and 22nd St from West line of Minnesota to 3rd Street.

2 - Area bounded by the North line of 17th St. West line of Indiana St. North line of 20th St., East line of Vermont St.

3 - 3rd St. from North line of Evans Ave. to South line of Williams.

4 - Area bounded by North line of Arleta Ave. The west line of Rutland, South line of Leland Ave., East line of Bayshore Blvd., also Bayshore Blvd from Arleta Ave to county line.

5 - San Bruno Ave., from North line of Silver Ave. to South line of Dwight Ave.

6 - West line of Bayshore from the South line of Army to Channel, East line of Channel to Industrial, South line of Industrial to Oakdale.

7 - Area bounded by the east line of Donahue to South line of La Salle, the west line of Earl, south line of Innes, the west line Hawes, and San Francisco Bay.

8 - Area bounded by South line Van Dyke, San Francisco Bay, the South line of Hollister and East line of 3rd Street.

Proposed beat layout for the night watches - POTRERO STATION. Number of beat and priority rating shall be the same.

1 - 3rd St. from center line of 16th St., to north line of 22nd also 20th St., from east line of Illinois to 3rd St.

2 - 3rd St. from north line of 22nd St. to Islais Creek, also 22nd St. from west line of Minnesota to 3rd St.

3 - Area bounded by north line of 17th St., east line of Pennsylvan north line of Mariposa, west line of 3rd St., the south line of 19th and east line of Vermont.

4 - Area bounded by South line of 19th, East line of Iowa, South line of 23rd St. and East line of Vermont.

5 - West line of Bayshore from the south line of Army to Channel, east line of Channel to Industrial, south line of Industrial to Oakdale, north line of Oakdale to Barneveld, east line of Barneveld to Jerrold, Bayshore and the South line of Army.

6 - San Bruno Ave from north line of Silber Ave to South line of Dwight.

7 - Area bounded by east line of Donahue, South line of LaSalle, the West line of Earl, the south line of Innes, the West line of Hawes and San Francisco Bay.

8 - Area bounded by north line of Arleta Ave., the west line of Rutland, the south line of Leland, the east line of Bayshore also Bayshore Blvd, north line of Arleta to the county line.

9 - Area bounded by McKinley Ave., San Francisco Bay, the center line, and the east line of Bayshore Blvd.

10 - 3rd St. from the south line of Van Dyke, and Williams, to the West line of San Bruno.

12 - Area bounded by north line of Newcomb, the east line of Keith, the south line of Van Dyke, and the east line by 3rd St.

13 - Area bounded by Navy Rd., the east line of Griffith, the south line of Van Dyke, and the east line of Keith.

14 - Area bounded by south line of Van Dyke, San Francisco Bay, South line of Hollister, and the east line of 3rd Street.

Respectfully submitted,

Edward Greene,
Captain
Star #760

P O L I C E D E P A R T M E N T
City and County of San Francisco

Potrero Station
Police District No. 3

Monday
December 10, 1956

To: Francis J. Ahern, Chief of Police

From: Edward Greene, Captain Commanding Company "C"

SUBJECT: Supplementary to Summary

Sir:

Proposed beats for 5 radio cars in the Potrero District.

1 - Starting from San Francisco Bay at 16th St., 16th St. to west line of Lick Memorial Freeway, the freeway to the center line of Army Street, Army Street to the center line of Evans Ave., Evans Ave to center line of Marin, Marin to Islais Creek, North side of Islias Creek to the Bay.

2 - Starting from 3rd Street, the south line of Islias Creek to Marin center line of Marin to Evans, center line of Evans to Army, cent line of Army to west line of Lick Memorial Freeway, west line of freeway to Phelps, center line of Phelps to Willisms, center line of Williams, to 3rd, center line of 3rd to Islias Creek.

3 - Starting from San Francisco Bay, the center line of Yosemite to 3rd St., center line of 3rd to Williams, center line of Williams to Phelps, center line of Phelps to west line of the Freeway, west line of Freeway to Alemany Blvd., Alemany to Bowdoin, center line of Bowdoin to Silver, center line of Silver to University, center line of University, to Wilde, center line of Bayshore to the county line.

4 - From the county line, center line of Bayshore to Wilde, center line of Wilde to University, center line of University to Silver, Silver to Naples, Naples to Cordova, Cordova to County line.

When the new section of the Bayshore Freeway, from Wilde Avenue to the county line, is placed in service, radio car 4, will take the are between the old and new sections of the highway. Radio car 3, will continue to take Bay View Park to the east of the Freeway.

5 - From San Francisco Bay, south line of Islias Creek to 3rd St, center line of 3rd to Yosemite, center line of Yosemite to the Ba

In the foregoing layout the natural boundries were used in so far as possible. In normal patrol only one radio car will be required to cross the Lick Freeway. In the areas layed out the three car has three places where it can cross the freeway.

In the event of serious trouble in the Hunters Point area there will usually be three car has three places where it can cross the freeway.

In the event of serious trouble in the Hunters Point area there will usually be three radio cars within striking distance.

Respectfully submitted,

Edward Greene
Captain
Star # 760

POLICE DEPARTMENT

CITY AND COUNTY OF SAN FRANCISCO
Hall of Justice
Kearny and Washington
San Francisco, California

November 30, 1956

Re: REQUESTS FOR ADDITIONAL PERSONNEL AND VEHICLES.

In keeping with the Department's recent request for additional personnel, you shall immediately evaluate the needs of your particular district for additional men and vehicles.

In making such evaluation, you shall be governed only by the exercise of sound and reasonable judgment as applied to the following question:

" IF YOU WERE GIVEN ALL THE PERSONNEL AND VEHICLES TO PROPERLY AND EFFICIENTLY PERFORM ALL THE POLICE FUNCTIONS PRESENTLY DESIRED, HOW MANY ADDITIONAL MEN AND VEHICLES WOULD YOU NEED?

In answering this question, two factors are considered to be paramount;

1. Foot beats wherever desired by you shall be indicated. (If present foot beats are too large for effective coverage, such fact shall be indicated by your proposal for the realignment of beat boundaries and the establishment of new additional foot beats.)

2. Radio Car Operation shall take into consideration a Two Man Radio Car, particularly on the two night watches.

In setting forth your evaluation of needs, all requests for additional personnel and vehicles shall be supported by an explanation as to where such personnel would be deployed and such vehicles utilized.

The present lay-out of all beats and radio car areas shall be listed showing the priority of such beats.

Such report in TRIPLICATE, shall be submitted on or before 8:00 AM, Wednesday, December 12, 1956.

FRANCIS J. AHERN
CHIEF OF POLICE

Mission District (Company D)

Presently assigned

1 Captain	5 Radio Cars
3 Lieutenants	2 3-Wheel Motorcycles
15 Sergeants	1 Patrol Wagon
92 Patrolmen	

The District has been divided into 15 foot beats. There are 5 radio car sectors. As an average 8 of these beats are covered by 7 men. All radio cars in this District are one man operated. They should be two man operated on the night watches. In order to accomplish this 10 additional men would be required plus 5 men for relief, making a total of 15 additional men to operate the present radio cars.

In addition, due to the change in composition and type of population (semi-transients, lower income) and definite move of some elements as redevelopment takes over the southern District, two additional radio cars are needed for this district. In order to man these two additional cars on a five day week basis on the night watches, 8 men would be required.

Total additional personnel 23

Additional radio cars 2

PERSONNEL AND EQUIPMENT - MISSION POLICE STATION

PRESENT

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTOR CYCLE
1	3	15	92	5	2

ADDITIONAL REQUESTED

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN	CARS	3/W MOTOR CYCLE
			13	1	

	PRESENT	REQUESTED
FOOT PATROL	16	-4
RADIO CAR SECTIONS	4	1
3/W MOTOR CYCLES	2	-
MOUNTED BEATS	-	-
PATROL WAGONS	1	-

REPORTING AREAS

PLOTS - 49

NOTE - Drop beats 11, 14, 15, and 16, to be covered by additional radio car. Realign beats 12 and 13

MISSION POLICE DISTRICT - COMPONENTS

Liquor Stores	110
Drug Stores	35
Taverns, etc.	185
Food Markets	226
Restaurants	120
Amusement Centers	10
Theaters	6
Warehouses	124
Manufacturing	512
Garage	103
Parking Lot	102
Retail Establishment	1512
Office Building	98
Service Station	87
Cigar Stores	37
Fountains	72
Banks	14
Churches	44
Hotel	36
Apartments	2337
Flats	6065
One Family Units	4926
Motels	1
Schools	29
Other Public Building	59
Meeting Halls	46
Playgrounds	13
Public Parks	5
Project Dwelling	2
Ball Parks	1
Armory	1
Radio Station	1
Hospital	5

OFFENSES AND ARRESTS - MISSION POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	480	474	459	366
FEBRUARY	467	474	364	299
MARCH	498	409	474	316
APRIL	428	442	427	290
MAY	349	459	514	307
JUNE	398	404	416	275
JULY	409	360	411	314
AUGUST	348	269	497	368
SEPTEMBER	381	291	469	339
OCTOBER	472	346	528	389
NOVEMBER	393	329		
DECEMBER	430	299	—	—
TOTAL	5,053	4,556	4,559	3,263

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - MISSION POLICE DISTRICT

YEARS - 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	4,230	3,928

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	4,559	3,263

MISSION STATION

TUESDAY, JULY	2	9	16	23	30 1957
TOTAL PATROL	48	47	43	41	49
8-4 WATCH	15	17	13	14	18
4-12 WATCH	16	17	16	13	16
12-8 WATCH	17	13	14	14	15
TOTAL ON AUTO	13	12	12	12	12
8-4 WATCH	4	4	4	4	4
4-12 WATCH	4	4	4	4	4
12-8 WATCH	5	4	4	4	4
TOTAL ON 3-M/C	3	2	3	2	3
7-3 WATCH	2	2	2	1	2
3-11 WATCH	1	0	1	1	1
TOTAL ON FOOT	32	33	28	27	34
8-4 WATCH	9	11	7	9	12
4-12 WATCH	11	13	11	8	11
12-8 WATCH	12	9	10	10	11
NO. OF BEATS	15	15	15	15	15
NO. COVERED	9	10	8	5	9
NO. OF MEN ON	8	10	7	5	8

MISSION STATION

FRIDAY, JULY	5	12	19	26 1957
TOTAL PATROL	50	41	35	42
8-4 WATCH	19	17	13	14
4-12 WATCH	17	13	12	18
12-8 WATCH	14	11	10	10
TOTAL ON AUTO	13	12	12	12
8-4 WATCH	4	4	4	4
4-12 WATCH	5	4	4	4
12-8 WATCH	4	4	4	4
TOTAL ON 3-M/C	2	2	3	3
7-3 WATCH	2	2	2	2
3-11 WATCH	0	0	1	1
TOTAL ON FOOT	35	27	20	27
8-4 WATCH	13	11	7	8
4-12 WATCH	12	9	7	13
12-8 WATCH	10	7	6	6
NO. OF BEATS	15	15	15	15
NO. COVERED	10	7	6	9
NO. OF MEN ON	10	7	5	9

MISSION STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	59	62	56	52	
8-4 WATCH	20	21	17	13	
4-12 WATCH	18	22	21	20	
12-8 WATCH	21	19	18	19	
TOTAL ON AUTO	18	20	17	18	
8-4 WATCH	4	4	4	4	
4-12 WATCH	6	8	7	7	
12-8 WATCH	8	8	6	7	
TOTAL ON 3-M/C	2	3	3	3	
7-3 WATCH	2	2	2	2	
3-11 WATCH	0	1	1	1	
TOTAL ON FOOT	39	39	36	31	
8-4 WATCH	14	15	11	7	
4-12 WATCH	12	13	13	12	
12-8 WATCH	13	11	12	12	
NO. OF BEATS	15	15	15	15	
NO. COVERED	8	8	9	9	
NO. OF MEN ON	8	8	9	9	

MISSION STATION

FRIDAY, NOVEMBER	1	8	15	22	29 1957
TOTAL PATROL	48	49	54	51	51
8-4 WATCH	15	17	17	16	14
4-12 WATCH	17	16	17	21	20
12-8 WATCH	16	16	20	14	17
TOTAL ON AUTO	14	15	16	16	15
8-4 WATCH	4	4	4	5	4
4-12 WATCH	4	5	6	7	6
12-8 WATCH	6	6	6	4	5
TOTAL ON 3-M/C	3	3	3	2	3
7-3 WATCH	2	2	2	1	2
3-11 WATCH	1	1	1	1	1
TOTAL ON FOOT	31	31	35	33	33
8-4 WATCH	9	11	11	10	8
4-12 WATCH	12	10	10	13	13
12-8 WATCH	10	10	14	10	12
NO. OF BEATS	15	15	15	15	15
NO. COVERED	10	7	7	10	9
NO. OF MEN ON	10	7	7	10	10

MISSION STATION

Day & Date		Beats Covered	No. of Men
Tues.	July 2,'57	7-2-10-4-1,6-9-3-8	8
	July 9,'57	4-10-9-3-8-7-1-2-6-5	10
	July 16,'57	2-10-8-1,6-4-9-7	7
	July 23,'57	4-1-3-2-9	5
	July 30,'57	2-5-7-10-4-1,6-9-3	8
Fri.	July 5,'57	7-2-5-8-10-4-1-9-3-6	10
	July 12,'57	10-1-2-4-3-9-7	7
	July 19,'57	9-7-1,6-4-2	5
	July 26,'57	2-10-9-3-6-8-7-12-5	9

MISSION STATION

Day & Date	Beats Covered	No. of Men
Fri.Nov.1,'57	2-6-9-3-1-8-7-10-4-5	10
Nov.8,'57	4-2-6-1-9-3-7	7
Nov.15,'57	4-2-10-1-9-3-7	7
Nov.22,'57	7-2-5-6-10-8-4-9-3-1	10
Nov.29,'57	8-4-10-1-9-3-2-2-5-7	10
Tues.Nov.5,'57	1-2-5-10-4-9-3-7	8
Nov.12,'57	4-10-1-9-2-6-5-3	8
Nov.19,'57	8-5-6-9-10-2-4-1-3	9
Nov.26,'57	10-9-3-1-8-7-2-6-4	9

OFFENSES AND ARRESTS - MISSION POLICE DISTRICT

YEAR - 1956

MONTHS	OFFENSES	ARRESTS
JANUARY	480	474
FEBRUARY	467	474
MARCH	498	409
APRIL	428	442
MAY	349	459
JUNE	398	404
JULY	409	360
AUGUST	348	269
SEPTEMBER	381	291
OCTOBER	472	346
NOVEMBER	393	329
DECEMBER	430	
TOTAL	5053	

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau, and Headquarters Company.

OFFENSES AND ARRESTS - MISSION POLICE DISTRICT

YEAR - 1956

SUB. TOTAL TO NOVEMBER	OFFENSES	ARRESTS
	4,623	4,257

Police Department
City and County of San Francisco

Mission Police District
District #4

Monday, December 10, 1956

Francis J. Ahern:
Chief of Police

Sir: I respectfully report the following:

Subject: Personnel needs for Mission Police District.

As requested in your letter of November 30, 1956, the following number of patrolmen personnel is needed to properly police this area.

Patrolmen personnel as of this date.....	89
Patrolmen personnel to police area	102
Difference between maximum needs	13

On February 16, 1956, there were ninety-eight (98) Patrolmen assigned to this district. Personnel has been transferred out of the station but not replaced.

Official Beat Designations

There are sixteen (16) officially designated beats. The beats are listed as follows:

1. Both sides of 16th street from the east line of Van Ness Avenue south to the west line of Guerrero street.

2. Mission street from the north line of 18th street to the north line of 22nd street.

3. Mission street from the north line of 22nd street to the south line of Army street.

4. Market street from the west line of Guerrero street to 17th street, Castro street from 17th street to 19th street, 18th street from Castro to Diamond street. (North side of Market street from Guerrero street to Duboce Avenue not included)

5. Area bounded by the center line of Market Street, the east line of 11th Street, the south line of Folsom St. the north line of 16th Street, the east line of Mission Street, the north line of 14th Street, and the east line of Valencia Street. (16th Street between Van Ness Avenue south and Mission Street and Mission Street between 14th and 16th Streets not included.)

6. Mission Street from the north line of 14th Street to the north line of 18th Street.

7. Area bounded by the east line of Vermont Street, the south line of Army Street, the east line of Mission Street, and the north line of 24th Street.

8. Area bounded by the south line of Army Street, the west line of Douglas Street, the north line of 24th Street, and the east line of Dolores Street.

9. Area bounded by the center line of Market Street, the east line of Valencia Street, the north line of 14th Street, the west line of Mission Street, the north line of 19th Street and the west line of Guerrero Street.

10. Area bounded by the south line of Army Street, the west line of Guerrero Street, the north line of 19th Street, and the west line of Mission Street.

11. Area bounded by the south line of 18th Street, the east line of Castro Street, the south line of Market Street and the west line of Guerrero Street.

12. Area bounded by the north line of 16th Street, the east line of Mission Street, the north line of 20th Street, and the east line of Harrison Street.

13. Area bounded by the north line of 20th Street, the east line of Mission Street, the north line of 24th Street, and the east line of Harrison Street.

14. Area bounded by the north line of 16th Street, the east line of Harrison Street, the north line of 20th Street and the east line of Potrero Avenue.

15. Area bounded by the north line of 20th Street, the east line of Harrison Street, the north line of 24th Street, and the east line of Potrero Avenue.

16. Area bounded by the north line of Market Street, the west line of Castro Street, and the south line of Duboce Avenue.

While there are sixteen officially listed beats it is my opinion that no more than twelve warrant being patrolled by foot patrolmen. This conclusion is shared in by my three platoon commanders.

Beat Priority.

After careful analyses of all factors the following beat priority was concluded.

Day watch - Beats 1, 2, 3, 4, 7, 9, 10, 5, 8, 6, 12, 13.
Night watches-Beats 1, 2, 3, 4, 7, 9, 6, 5, 10, 8, 12, 13.

After rating the first five or six beats it is difficult to differentiate among the rest as to importance.

Beats designated as 11, 14, 15, and 16 should be covered by radio patrol rather than foot patrol.

Personnel Breakdown

	1st Platoon	2nd Platoon	3rd Platoon
	Total Patrolmen Needed		
Patrolmen (12 beats)	18	18	18
Radio Patrol (4 cars)	6	12	12
3-Wheel Motorcycles	2	1	-
Patrol Wagon	1	2	2
Station Duty	1	1	1
Captain's Clerk	1	-	-
Warrant Detail	6	-	-
	35	34	33

1st Platoon	35
2nd Platoon	34
3rd Platoon	33
Total	102

Explanation

There are four wagon drivers assigned to this district. That means that one patrolman is needed to relieve on the first platoon and two patrolmen are needed for both the second and third platoon.

As to radio car personnel the first platoon coverage was based on one man to the car. The second and third platoon coverage was based on two men to the car. Whether you would want two man coverage between 3 A.M. and 8 A.M. is something for you to determine.

This station is in need of a fifth radio car for the second and third platoon. This is based on the number of radio calls for police service responded to by the cars so assigned. If car was so assigned there would be no change in personnel needs as I would make a realignment on beats 12 and 13. They are located in primarily a residential area.

The warrant detail for this station has had a complement of six men for a long period of time. The detail processes over one thousand warrants per month.

Radio car areas.

The four radio patrol car areas are designated as follows.

#1 Commencing at Center line of Valencia and Market streets, along Valencia street to Nineteenth street, west on Nineteenth street to Twin Peaks Boulevard. Northerly along district boundary line to Duboce Avenue. Along Duboce Avenue to Market street, along Market street to point of commencement.

#2 Commencing Nineteenth and Valencia street along Valencia street to Army street. West on Army street to Twin Peaks Boulevard. Along Twin Peaks Boulevard to Nineteenth street, east on Nineteenth street to point of commencement.

#3 Commencing at Nineteenth and Valencia streets, east on Nineteenth to Vermont street, north on Vermont street to Division street. Along district boundaries to Market and 11th street. Along Market street to Valencia street, then south on Valencia street to point of commencement.

#4 Commencing at Army and Valencia street. East on Army street to Vermont. North on Vermont to Nineteenth street. West on Nineteenth street to Valencia. South on Valencia to point of commencement.

John A. Engler
Captain of Police
Star 921.

November 30, 1956

Re: REQUESTS FOR ADDITIONAL PERSONNEL AND VEHICLES.

(ADDRESSED TO EACH COMPANY COMMANDER INDIVIDUALLY)

In keeping with this Department's recent request for additional personnel, you shall immediately evaluate the needs of your particular district for additional men and vehicles.

In making such evaluation, you shall be governed only by the exercise of a sound and reasonable judgment as applied to the following question:

> "IF YOU WERE GIVEN ALL THE PERSONNEL AND VEHICLES TO PROPERLY AND EFFICIENTLY PERFORM ALL THE POLICE FUNCTIONS PRESENTLY DESIRED, HOW MANY ADDITIONAL MEN AND VEHICLES WOULD YOU NEED?"

In answering this question, two factors are considered to be paramount:

1. Foot beats wherever desired by you shall be indicated. (If present foot beats are too large for effective coverage, such fact shall be indicated by your proposal for the realignment of beat boundaries and the establishment of new additional foot beats.)

2. Radio Car operation shall take into consideration a Two Man Radio Car, particularly on the two night watches.

1.

In setting forth your evaluation of needs, all requests for additional personnel and vehicles shall be supported by an explanation as to where such personnel would be deployed and such vehicles utilized.

The present lay-out of all beats and radio car areas shall be listed showing the priority of such beats.

Such report in TRIPLICATE, shall be submitted on or before 8:00 A.M., Wednesday, December 12, 1956.

FRANCIS J. AHERN,
CHIEF OF POLICE

Northern District (Company E)

Presently assigned

1 Captain	4 Radio Cars
3 Lieutenants	2 3-wheel Motorcycles
18 Sergeants	1 Patrol Wagon
128 Patrolmen	

The District has been divided into 25 foot beats, which 17 are normally covered by 11 men. It has become necessary to consolidate a number of the foot beats. For example, Beats 1 and 2 which cover all of Chestnut and Lombard in the Marina are normally patrolled by a single officer.

Beats 11 and 24 in the Haight Street area are generally covered by one man. The Fillmore District presents a definite problem and Beats 20, 21, 22 and 25 should all be two man beats. On the day watch, Beat 17 would require one additional man.

As a minimum two additional radio cars should be assigned and should be manned by two men on all watches. In order to man these two additional cars with two man operation seven days per week, 18 additional men would be required.

Northern District (Company E)

- continued -

To provide two man coverage on Beats 20, 21, 22 and 25, 12 men would be required. One man should be provided so that Beat 1 could be covered on the night watches. One man should be provided so that Beat 24 might be covered. One man should be provided for relief for the man assigned to Beats 1 and 24.

Total personnel needed

radio cars - 18 foot patrol - 16 34

Additional Radio Cars 2

PERSONNEL AND EQUIPMENT - NORTHERN POLICE STATION

PRESENT

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMAN.	CARS	3/W MOTORCYCLE
1	3	18	128	4	2

ADDITIONAL REQUESTED

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMAN	CARS	3/W MOTORCYCLE
			51	1	

	PRESENT	REQUESTED
FOOT PATROL	D-17, N-25	-
RADIO CAR SECTIONS	4	1
3/W MOTOR CYCLES	2	-
PATROL WAGONS	1	-

REPORTING AREAS

PLOTS - 85

NOTE - Generally only 9 beats covered on the day watch and 12 on the night watches. During vacation periods this drops to approximately 6 on all watches.

* D - Equals - DAY WATCH

N - Equals - NIGHT WATCHES

NORTHERN POLICE DISTRICT - COMPONENTS

Liquor Stores	68
Drug Stores	52
Taverns, etc.	205
Food Markets	280
Restaurants	209
Amusement Centers	15
Theatres	13
Warehouses	18
Manufacturing	395
Garage	74
Parking Lot	39
Retail Establishment	1880
Office Building	65
Service Station	96
Cigar Stores	28
Fountains	35
Banks	17
Vacant Stores	290
Churches	97
Hotel	155
Apartments	2528
Flats	4895
One Family Units	2461
Motels	24
Schools	36
Other Public Buildings	27
Meeting Halls	23
Playgrounds	4
Public Parks	7
Hospital	11
City Shop	2

OFFENSES AND ARRESTS - NORTHERN POLICE DISTRICT

YEARS 1956 - 1957

1956			1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	648	679	657	347
FEBRUARY	630	666	649	467
MARCH	622	634	688	520
APRIL	494	580	603	420
MAY	554	567	588	572
JUNE	605	543	580	383
JULY	659	493	644	363
AUGUST	672	348	664	468
SEPTEMBER	618	455	592	585
OCTOBER	677	448	625	621
NOVEMBER	530	516		
DECEMBER	620	388		
TOTAL	7,229	6,317	6,290	4,746

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau, and Headquarters Company.

OFFENSES AND ARRESTS - NORTHERN POLICE DISTRICT

YEARS - 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	6,079	5,413

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	6,290	4,746

NORTHERN STATION

TUESDAY, JULY	2	9	16	23	30 1957
TOTAL PATROL	61	65	53	63	62
8-4 WATCH	15	6	15	22	17
4-12 WATCH	25	8	23	21	22
12-8 WATCH	21	8	15	20	23
TOTAL ON AUTO	22	22	22	22	22
8-4 WATCH	6	6	6	6	6
4-12 WATCH	8	8	8	8	8
12-8 WATCH	8	8	8	8	8
TOTAL ON 3-M/C	3	3	2	4	2
7-3 WATCH	1	2	1	2	0
3-11 WATCH	2	1	1	2	2
TOTAL ON FOOT	36	40	29	37	38
8-4 WATCH	8	12	8	14	11
4-12 WATCH	15	14	14	11	12
12-8 WATCH	13	14	7	12	15
NO. OF BEATS	25	25	25	25	25
NO. COVERED	16	12	14	14	13
NO. OF MEN ON	12	9	9	8	9

NORTHERN STATION

FRIDAY, JULY	5	12	19	26	1957
TOTAL PATROL	63	54	48	59	
8-4 WATCH	18	16	16	15	
4-12 WATCH	26	20	17	22	
12-8 WATCH	19	18	15	22	
TOTAL ON AUTO	22	22	21	21	
8-4 WATCH	6	6	6	6	
4-12 WATCH	8	8	7	7	
12-8 WATCH	8	8	8	8	
TOTAL ON 3-M/C	3	2	2	3	
7-3 WATCH	1	1	1	1	
3-11 WATCH	2	1	1	2	
TOTAL ON FOOT	38	30	25	35	
8-4 WATCH	11	9	9	8	
4-12 WATCH	16	11	9	13	
12-8 WATCH	11	10	7	14	
NO. OF BEATS	25	25	25	25	
NO. COVERED	18	14	11	11	
NO. OF MEN ON	12	8	7	8	

NORTHERN STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	73	71	71	77	
8-4 WATCH	20	19	16	16	
4-12 WATCH	24	29	28	33	
12-8 WATCH	29	23	27	28	
TOTAL ON AUTO	22	22	22	22	
8-4 WATCH	6	6	6	6	
4-12 WATCH	8	8	8	8	
12-8 WATCH	8	8	8	8	
TOTAL ON 3-M/C	4	3	4	4	
7-3 WATCH	2	1	2	2	
3-11 WATCH	2	2	2	2	
TOTAL ON FOOT	47	46	45	51	
8-4 WATCH	12	12	8	8	
4-12 WATCH	14	19	18	23	
12-8 WATCH	21	15	19	20	
NO. OF BEATS	25	25	25	25	
NO. COVERED	14	20	16	20	
NO. OF MEN ON	10	16	13	18	

NORTHERN STATION

FRIDAY, NOVEMBER	1	8	15	22	29 1957
TOTAL PATROL	57	62	72	67	61
8-4 WATCH	15	21	18	18	15
4-12 WATCH	21	21	28	27	22
12-8 WATCH	21	20	26	22	24
TOTAL ON AUTO	19	19	22	22	19
8-4 WATCH	6	6	6	6	6
4-12 WATCH	5	5	8	8	6
12-8 WATCH	8	8	8	8	7
TOTAL ON 3-M/C	3	4	3	3	3
7-3 WATCH	1	2	1	1	1
3-11 WATCH	2	2	2	2	2
TOTAL ON FOOT	35	39	47	42	39
8-4 WATCH	8	13	11	11	8
4-12 WATCH	14	14	18	17	14
12-8 WATCH	13	12	18	14	17
NO. OF BEATS	25	25	25	25	25
NO. COVERED	16	17	18	19	15
NO. OF MEN ON	11	11	15	14	13

NORTHERN STATION

Day & Date	Beats Covered	No. of Men
Tues. July 2, 1957	1,2-9-21,-20-19-25-5,6-7-3,4-18-17-10,11	12
July 9, 1957	11,24-18-21,22-19-8-10-1-2-5,6	9
July 16, 1957	1,2-8,9-25-22-5,6-20-10,11-17,18-19	9
July 23, 1957	6,7-21,22-18,19-8,9-2-20,25-10-11,24	8
July 30, 1957	25-20-19-22-6,7-8,9-1,2-17,18-21	9
Fri. July 5, 1957	8-25-1,2-20-19-5,6-22,23-7-10,11-3,4-17,18-21	12
July 12, 1957	21,22-7,8-11,24-18,19-25-20-9,10-5,6	8
July 19, 1957	1,2-8,9-20,25-19-22-21-17,18	7
July 26, 1957	7-21,22-18-10-2-20,25-19-11,24	8

NORTHERN STATION

Day & Date	Beats Covered	No. of Men
Fri. Nov. 1, 1957	20-22,23-8,9-7-18,19-21-11,24-25-1-2-5,6	11
Nov. 8, 1957	7,8-1,2-5,6-9,10-21-20-19-22-25-23,24-17,18	11
Nov. 15, 1957	17-18-22,23-21-7-9-8-1-2-25-20-19-5,6-10-11,24	15
Nov. 22, 1957	3,4-9-25-19-22-5,6-23,24-10,11-7-18-1,2-21-17-20	14
Nov. 29, 1957	18-20-1-21,22-25-9-7-19-8-10-5,6-11-24	13
Tues. Nov. 5, 1957	8,9-25-20-19-22-5,6-7-17,18-1,2-21	10
Nov. 12, 1957	17-18-20-22,23-1-8-3,4-25-9-21-2-7-19-10-5,6-11,24	16
Nov. 19, 1957	1-9-20-19-25-5,6-8-10,11-22-2-3,4-21-7	13
Nov. 26, 1957	20-11-22-17-7-2-21-12-24-25-8-1-9-18-3,4-19-10-5,6	18

OFFENSES AND ARRESTS - NORTHERN POLICE DISTRICT

YEAR - 1956

MONTHS	OFFENSES	ARRESTS
JANUARY	648	679
FEBRUARY	630	666
MARCH	622	634
APRIL	494	580
MAY	554	567
JUNE	605	543
JULY	659	493
AUGUST	572	348
SEPTEMBER	618	455
OCTOBER	677	448
NOVEMBER	530	516
DECEMBER	620	
TOTAL -	7,229	

IMPORTANT -

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau, and Headquarters Company.

OFFENSES AND ARRESTS - NORTHERN POLICE DISTRICT

YEAR - 1956

SUB. TOTAL TO NOVEMBER	OFFENSES	ARRESTS
	6,609	5,929

S A N F R A N C I S C O P O L I C E D E P A R T M E N T

N O R T H E R N S T A T I O N

December 11, 1956

Francis J. Ahern
Chief of Police

Subject: Chief of Police ltr 11-30-56 relative "Request for additional personnel and vehicles".

Sir:

In compliance with subject directive I wish to report as follows:

In order for me to properly and efficiently perform all the police functions presently desired I will need an additional ten (10) patrolmen for the day watch and a total of twenty-four (24) for the two night watches. However, when the vacations commence I will require three (3) additional patrolmen for the day watch and a total of fourteen (14) for the night watches.

During the period from December through March there is an average of nine (9) beats covered on the day watch and twelve (12) on each of the night watches. However, during the vacation period the average drops down to approximately six (6) on all watches.

Frequently it becomes necessary to assign men to cover two beats which is too much territory for them to cover. On the night watches this is somewhat justified in that the men may prevent or discover burglaries.

The additional required patrolmen would be used to fill in where two high priority beats are now covered by one man, and in the business areas not now or occasionally covered.

In addition to the above another radio car is required to meet the needs of persons calling this station for various forms of assistance. The four (4) radio cars attached here are not able to keep up with the number of calls. This backlog brings complaints of lack of service.

I am required to furnish manpower for many details. The more permanent ones are: Treasurer's office, two men on the day watch, and one man on each of the night watches; Tax Collector's office (during periods when taxes are due), one man on the day watch and one man on a portion of the 4/12pm watch; and the California State Automobile Association, one man on the day watch and one man on a portion of the

4/12pm watch.

In addition, there are a considerable number of details at the Civic Auditorium, Opera House, City Hall, and Veterans' Building, which at times requires half or better portion of the members on foot patrol. There are also show premieres, school and church functions, receptions at private homes, weddings, and school and church crossings. All of these details take the men away from their beats for at least three hours.

Respectfully submitted,

Harry L. Nelson
Captain of Police
Star No. 548

November 30, 1956

Re: REQUESTS FOR ADDITIONAL PERSONNEL AND VEHICLES.

(ADDRESSED TO EACH COMPANY COMMANDER INDIVIDUALLY)

In keeping with this Department's recent request for additional personnel, you shall immediately evaluate the needs of your particular district for additional men and vehicles.

In making such evaluation, you shall be governed only by the exercise of a sound and reasonable judgment as applied to the following question:

" IF YOU WERE GIVEN ALL THE PERSONNEL AND VEHICLES TO PROPERLY AND EFFICIENTLY PERFORM ALL THE POLICE FUNCTIONS PRESENTLY DESIRED, HOW MANY ADDITIONAL MEN AND VEHICLES WOULD YOU NEED ? "

In answering this question, two factors are considered to be paramount:

1. Foot beats wherever desired by you shall be indicated. (If present foot beats are too large for effective coverage, such fact shall be indicated by your proposal for the realignment of beat boundaries and the establishment of new additional foot beats.)

2. Radio Car Operation shall take into consideration a Two Man Radio Car, particularly on the two night watches.

1.

In setting forth your evaluation of needs, all requests for additional personnel and vehicles shall be supported by an explanation as to where such personnel would be deployed and such vehicles utilized.

The present lay-out of all beats and radio car areas shall be listed showing the priority of such beats.

Such report in TRIPLICATE, shall be submitted on or before 8:00 AM, Wednesday, December 12, 1956.

FRANCIS J. AHERN,
CHIEF OF POLICE

Golden Gate Park Station (Company F)

Presently assigned

1	Captain	3	Radio Cars
3	Lieutenants	2	3-Wheel Motorcycles
16	Sergeants	1	Patrol Wagon
79	Patrolmen		

The District has been divided into 20 foot beats. There are 3 radio car sectors. An average of 8 of these foot beats are covered by 7 men.

Although the Captain has requested 3 additional sergeants and 21 additional patrolmen, it is felt that the present strength of this station is adequate.

PERSONNEL AND EQUIPMENT - PARK POLICE STATION

PRESENT

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTOR CYCLE
1	3	16	79	3	2

ADDITIONAL REQUESTED

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTOR CYCLE
		3	21		

	PRESENT	REQUESTED
FOOT PATROL	22	-
RADIO CAR SECTIONS	3	-
3/W MOTOR CYCLE	2	-
MOUNTED BEATS	2	-
PATROL WAGONS	1	-

REPORTING AREAS

PLOTS - 46

PARK POLICE DISTRICT - COMPONENTS

Liquor Stores	19
Drug Stores	21
Taverns, etc.	48
Food Markets	134
Restaurants	35
Amusement Centers	2
Theaters	4
Warehouses	7
Manufacturing	21
Garage	27
Parking Lot	8
Retail Establishment	499
Office Building	23
Service Station	39
Cigar Stores	6
Fountains	26
Banks	3
Churches	37
Hotel	37
Apartments	1846
Flats	3122
One Family Units	2567
Schools	23
Other Public Building	12
Meeting Halls	9
Playgrounds	5
Public Parks	8
Hospital	11

OFFENSES AND ARRESTS - GOLDEN GATE PARK POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	357	235	347	162
FEBRUARY	301	249	374	174
MARCH	301	228	378	197
APRIL	286	173	352	162
MAY	304	192	348	159
JUNE	254	203	345	135
JULY	334	222	304	211
AUGUST	317	144	353	175
SEPTEMBER	353	137	289	179
OCTOBER	333	103	334	190
NOVEMBER	329	181		
DECEMBER	361	180		
TOTAL	3,830	2,247	3,424	1,744

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - GOLDEN GATE PARK POLICE DISTRICT

YEARS - 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	3,140	1,886

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	3,424	1,744

PARK STATION

TUESDAY, JULY	2	9	16	23	30	1957
TOTAL PATROL	42	38	36	38	37	
8-4 WATCH	13	12	11	10	12	
4-12 WATCH	17	13	13	17	13	
12-8 WATCH	12	13	12	11	12	
TOTAL ON AUTO	10	9	9	10	9	
8-4 WATCH	3	3	3	3	3	
4-12 WATCH	4	3	3	4	3	
12-8 WATCH	3	3	3	3	3	
TOTAL ON 3-M/C	4	4	3	3	2	
7-3 WATCH	2	2	1	1	1	
3-11 WATCH	2	2	2	2	1	
TOTAL ON FOOT	28	25	23	24	25	
8-4 WATCH	8	7	6	5	7	
4-12 WATCH	4	8	8	11	9	
12-8 WATCH	9	10	9	8	9	
NO. OF BEATS	20	20	20	20	20	
NO. COVERED	10	9	7	11	8	
NO. OF MEN ON	9	5	5	8	7	

PARK STATION

FRIDAY, JULY	5	12	19	26
TOTAL PATROL	37	33	35	36
8-4 WATCH	13	12	9	11
4-12 WATCH	14	12	14	15
12-8 WATCH	10	9	12	10
TOTAL ON AUTO	9	9	9	9
8-4 WATCH	3	3	3	3
4-12 WATCH	3	3	3	3
12-8 WATCH	3	3	3	3
TOTAL ON 3-M/C	4	4	3	4
7-3 WATCH	2	2	1	2
3-11 WATCH	2	2	2	2
TOTAL ON FOOT	24	20	23	23
8-4 WATCH	8	7	5	6
4-12 WATCH	9	7	9	10
12-8 WATCH	7	6	9	7
NO. OF BEATS	20	20	20	20
NO. COVERED	10	10	8	11
NO. OF MEN ON	7	5	6	8

GOLDEN GATE PARK STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	45	43	42	41	
8 - 4 WATCH	17	15	13	13	
4 -12 WATCH	17	15	18	16	
12 -8 WATCH	11	13	11	12	
TOTAL ON AUTO	11	10	11	10	
8 - 4 WATCH	3	3	3	3	
4 -12 WATCH	5	3	5	4	
12 -8 WATCH	5	4	3	3	
TOTAL 3-M/C	4	4	4	3	
7 - 3 WATCH	2	2	2	1	
3 -11 WATCH	2	2	2	2	
TOTAL ON FOOT	29	28	26	28	
8 - 4 WATCH	11	9	7	9	
4 -12 WATCH	10	10	11	10	
12- 8 WATCH	8	9	8	9	
NO. OF BEATS	20	20	20	20	
NO. COVERED	7	10	9	11	
NO. OF MEN ON	6	7	8	7	

GOLDEN GATE PARK STATION

FRIDAY, NOVEMBER	1	8	15	22	29	1957
TOTAL PATROL	39	32	35	36	37	
8 - 4 WATCH	11	12	11	15	11	
4 -12 WATCH	15	13	14	12	16	
12- 8 WATCH	13	7	10	9	10	
TOTAL ON AUTO	9	9	9	9	10	
8 - 4 WATCH	3	3	3	3	3	
4 -12 WATCH	3	3	3	3	4	
12- 8 WATCH	3	3	3	3	3	
TOTAL ON 3-M/C	3	3	4	3	4	
7 - 3 WATCH	2	2	2	2	2	
3 -11 WATCH	1	1	2	1	2	
TOTAL ON FOOT	27	20	21	23	22	
8 - 4 WATCH	6	7	5	9	5	
4 -12 WATCH	11	9	9	8	10	
12 -8 WATCH	10	4	7	6	7	
NO. OF BEATS	20	20	20	20	20	
NO. COVERED	11	10	8	10	11	
NO. OF MEN ON	8	7	5	7	7	

GOLDEN GATE PARK STATION

Day & Date		Beats Covered	No. of Men
Tues.	July 2, '57	7,8-2-11-3-5-6-12-1-8	9
	July 9, '57	8,9-6-1,2-5,7-11,12	5
	July 16, '57	5-7,9-8-11,12-6	5
	July 23, '57	11-5-1,2-3-7,9-1-12,13-8	8
	July 30, '57	2-11,12-3-6-1-5-8	7
Fri.	July 5, '57	7,9-1,2-11,12-3-5-6-8	7
	July 12, '57	5,7-2,6-11,12-1,3-8,9	5
	July 19, '57	5-11,12-3-8-1,2-6	6
	July 26, '57	1,3-11-7,9-5-6-12,13-2-8	8

GOLDEN GATE PARK STATION

Day & Date		Beats Covered	No. of Men
Fri.	Nov. 1, '57	1,3-2-5-6-12,13-8-7,9-11	8
	Nov. 8, '57	5-7,9-3-11,12-6-8-1,2	7
	Nov. 15,'57	7,9-11-12,13-1,2-6	5
	Nov. 22,'57	2-11,12-1-6-8-3,5-7,9	7
	Nov. 29,'57	3,5-7,8-6-11-1,2-8-12,13	7
Tues.	Nov. 5, '57	5-6-11-3-1,2-8	6
	Nov. 12,'57	3,5-8-1-6-11,12-2-7,9	7
	Nov. 19,'57	7,9-5-2-6-1-3-8-11	8
	Nov. 26,'57	12,13-2-5,7-6-11-8,9-1,3	7

OFFENSES AND ARRESTS - PARK POLICE DISTRICT

YEAR - 1956

MONTHS	OFFENSES	ARRESTS
JANUARY	357	235
FEBRUARY	301	249
MARCH	301	228
APRIL	286	173
MAY	304	192
JUNE	254	203
JULY	334	222
AUGUST	317	144
SEPTEMBER	353	137
OCTOBER	333	103
NOVEMBER	329	181
DECEMBER	361	
TOTAL -	3830	

IMPORTANT -

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau, and Headquarters Company.

OFFENSES AND ARRESTS - PARK POLICE DISTRICT

YEAR - 1956

SUB. TOTAL TO NOVEMBER	OFFENSES	ARRESTS
	3,468	2,067

San Francisco Police Department
Golden Gate Park Police Station
Monday, December 10, 1956.

Francis J. Ahern
Chief of Police

SIR: I respectfully report the following;

SUBJECT: Request for additional personnel and vehicles.

In compliance with your order of November 30, 1956, re; request for additional personnel and vehicles the following data is submitted.

The following is the beat layout in this Police District, according to their priority.

BEAT 11
Haight St. (both sides) from the west line of Divisadero to the east line of Stanyan Sts.

BEAT 8
Divisadero St. (both sides) from the center line of Eddy to the south line of Haight Sts.

BEAT 6
Divisadero St. (both sides) from the north line of Sacramento to the center line of Eddy Sts.

BEAT 3
Area bounded by the south line of Sutter, the center line of Steiner, the south line of Ellis and the east line of Divisadero.

BEAT 2
Area bounded by the north line of Sacramento, the west line of Divisadero, the south line of Geary and the east line of Presidio Ave.

BEAT 5
Area bounded by the south line of Ellis, the center line of Steiner, the center line of Fulton and the east line of Fulton Sts.

BEAT 1
Area bounded by the north line of Sacramento, the center line of Steiner, the south line of Sutter and the east line of Divisadero.

BEAT 9
Area bounded by the north line of Oak, the center line of Steiner, the center line of Duboce and the east line of Divisadero Sts.

BEAT 7

Area bounded by the center line of Fulton, the center line of Steiner, the north line of Oak and the east line of Divisadero Sts.

BEAT 12

Area bounded by the south line of Haight, to the east line of Cole, the south line of 17th St. to the west line of Stanyan Sts.

BEAT 10

Area bounded by the south line of Hayes, south line of Fulton, west line of Divisadero, to west line of Stanyan Sts.

BEAT 18

Area bounded by the north line of Haight, to the south line of Hayes, west line of Divisadero, to the west line of Stanyan Sts.

BEAT 21

Area bounded by the west line of Stanyan, to the center line of 7th Ave., north line of Frederick, and Lincoln Way, to the south line of Parnassus Ave.

BEAT 4

Area bounded by the south line of Turk, to the south line of Fulton, west line of Divisadero and the center line of Masonic Ave.

The following beats are strictly residential beats and are covered by Radio Patrol.

BEAT 15

Area bounded by the center line of Steiner, to the center line of Divisadero, north line of Sacramento, to the center line of Broadway Sts.

BEAT 16

Area bounded by the center line of Divisadero, to the center line of Presidio, north line of Sacramento, to the center line of Broadway Sts.

BEAT 17

Area bounded by the south line of Turk, to the south line of Geary, west line of Divisadero, to the center line of Masonic Ave.

BEAT 19

Area bounded by the south line of Haight, to the east line of Divisadero, center line of Duboce, Buena Vista and Upper Terrace, to the center line of Masonic Ave.

BEAT 20

Area bounded by the south line of Haight, to the center line of Masonic, south side of Upper Terrace and 17th St. to the east line of Cole Sts.

MOUNTED BEATS.

BEAT 24

Area bounded by west of Twin Peaks and Sutro Forest.

BEAT 25

Area bounded by west line of Stanyan, Kezar Drive to South Drive, North Ridge Road and Main Drive to point of commencement (Golden Gate Park).

RADIO CAR SECTIONS ARE AS FOLLOWS:

RADIO CAR No. 1

Beginning at the center line of Steiner and the center line of Duboce, thence westerly along the center line of Duboce to center line of Buena Vista East, to the center line of Upper Terrace, to the property line of Clayton, thence northerly along the property line of Clayton, to the center line of Fulton, thence along the center line of Fulton, to Masonic, thence

both sides of Fulton easterly to the center line of Steiner and then southerly along the center line of Steiner to point of commencement.

RADIO CAR No. 2
Beginning at the center line of Fulton, southerly along both sides of Clayton, to Twin Peaks Blvd., thence southerly along center line of Twin Peaks Blvd. to center line of Portola Drive, thence southwesterly along the center line of Portola Drive to the center line of Woodside Ave. thence westerly along center line of Woodside Ave. (excluding the Youth Guidance Center) to the center line of Laguna Honda Blvd., thence northerly along Laguna Honda and 7th Ave. to center line of Lincoln Way, thence easterly along the center line of Lincoln Way, to the center line of Kezar Dr., thence northerly along center line of Kezar Dr., to the center line of South Dr., thence

northerly along center line of Bowling Green Rd., to the center line of Main Dr., thence westerly along the center line of Main Dr., to the center line of North Ridge Road, thence northerly along the center line of North Ridge Road, to the center line of Arguello Blvd., thence northerly along the center line of Arguello Blvd. to the center line of Fulton, thence easterly along the center line of Fulton, to the point of commencement.

RADIO CAR No. 3
Beginning at the center line of Fulton, northerly along the center line of Steiner, thence along the center line of Broadway, thence along the center line of Broadway westerly, thence along the center line of Presidio, thence southerly along center line of Presidio, thence westerly along the center line of Geary, thence southerly along the center line of Masonic, thence along center line of Fulton to the point of commencement.

THREE-WHEELER MOTORCYCLE No. 80
Area from Woodside Ave., center line of 7th Ave., center line Lincoln Way, to center line of Fulton, to center line of Steiner, to center line of Duboce, Ashbury Heights Area and Twin Peaks Blvd. area to point of commencement.

THREE-WHEELER MOTORCYCLE No. 99
Area within the following boundaries, Fulton to Broadway, center line of Steiner to Presidio Ave. and center line of Masonic Ave.

Additional patrol force required to adequately cover all beats and provide two men Radio Car operation is as follows:

1 - Sergeant 8 A.M. to 4 P.M. Platoon.

1 - Sergeant 4 P.M. to 12 P.M. Platoon.

1 - Sergeant 12 P.M. to 8 A.M. Platoon.

16 - Patrolmen to supplement the 4/12 & 12/8 watches.

4 - Patrolmen for the 8 A.M. to 4 P.M. Platoon.

Total additional patrol personnel required for adequate patrol;

3 - Sergeants

20 - Patrolmen.

Also one additional Mounted Officer.

Respectfully submitted,

Ted J. Terlau
Captain of Police, Star No. 448

LAK/1239

GREEN BROS. & COMPANY

Licensed Salvage Adjusters And Brokers

109 Jackson Street--Phone Sutter 1-3748

San Francisco 11, Calif.

February 5, 1957

To Chief of Police Ahearn,
% S.F. Police Dept.,
San Francisco, Calif.

Dear Sir:

You no doubt are familiar with the shooting that took place last evening on Fortuna Ave. This is not the first mishap that has occurred on our street--three years ago my sister was attacked and had her jaw broken in several places to say nothing of other bruises and shock. Then too several dogs have been poisoned in the past few months.

For the above reasons and as a home owner I am requesting proper police patroling of our neighborhood. I appreciate that it is impossible to station one of your men at each corner however if a patrol car were to cruise this particular area from time to time it may give us a feeling of security.

Trusting that you will give this matter your individual attention, I remain,

Very truly yours,

Della Green
Green Bros. & Co.

dg/mgg/

GREEN BROS. & COMPANY
Licensed Salvage Adjusters & Brokers
109 Jackson Street Phone: SUtter 1-3748
San Francisco 11, Calif.
February 5, 1957.

To Chief of Police Ahearn,
% S.F.Police Dept.,
San Francisco,Calif.

Dear SiR:

You no doubt are familiar with the shooting that took place last evening on Fortuna Ave.This in not the first mishap that has occurred on our street-three years ago my sister was attacked and had her jaw broken in several places to say nothing of other bruises and shock.Then too several dogs have been poisoned in the past few months.

For the above reasons and as a home owner I am requesting proper police patroling of our neighborhood. I appreciate that it is impossible to station one of your men at each corner however if a patrol car were to cruise this particular area from time to time it may give us a feeling of security.

Trusting that you will give this matter your individual attention,I remain,

Very truly yours,

/s/ Della Green
Green Bros.& Co.

dg/mgg/

SAN FRANCISCO POLICE DEPARTMENT

BUREAU OF INSPECTORS

July 5, 1957

Francis J. Ahern
Chief of Police

Sir:

Lieutenant Scott and several members of the General Works Detail have been investigating in the vicinity of the spot where Louis Blumenthal was shot last night. It is rather a high class neighborhood and several of the people whom they have interviewed have complained to Lieutenant Scott that they have not seen any police officers in their little district since moving there. Some of the people seem to be influential.

It is suggested that Park Station could be ordered to have their radio cars occasionally patrol the area and we might thereby avoid a complaint before one is made.

Respectfully submitted,

/s/ Martin M. Lee
Martin M. Lee
Acting Chief of Inspectors

MML:ap

POLICE DEPARTMENT
CITY AND COUNTY OF SAN FRANCISCO
HALL OF JUSTICE
Kearny and Washington Streets
San Francisco 8, California

Refer to No.
Address all communications
Francis J. Ahern
Chief of Police

Office of the
CHIEF OF POLICE

November 30, 1956

Re: REQUESTS FOR ADDITIONAL PERSONNEL AND VEHICLES.

In keeping with this Department's recent request for additional personnel, you shall immediately evaluate the needs of your particular district for additional men and vehicles.

In making such evaluation, you shall be governed only by the exercise of a sound and reasonable judgment as applied to the following question:

" IF YOU WERE GIVEN ALL THE PERSONNEL AND VEHICLES TO PROPERLY AND EFFICIENTLY PERFORM ALL THE POLICE FUNCTIONS PRESENTLY DESIRED, HOW MANY ADDITIONAL MEN AND VEHICLES WOULD YOU NEED ? "

In answering this question, two factors are considered to be paramount:

1. Foot beats wherever desired by you shall be indicated. (If present foot beats are too large for effective coverage, such fact shall be indicated by your proposal for the realignment of beat boundaries and the establishment of new additional foot beats.)

2. Radio Car Operation shall take into consideration a Two Man Radio Car, particularly on the two night watches.

In setting forth your evaluation of needs, all requests for additional personnel and vehicles shall be supported by an explanation as to where such personnel would be deployed and such vehicles utilized.

The present lay-out of all beats and radio car areas shall be listed showing the priority of such beats.

Such report in TRIPLICATE, shall be submitted on or before 8:00AM, Wednesday, December 12, 1956.

FRANCIS J. AHERN,
CHIEF OF POLICE.

Richmond District (Company G)

Presently assigned

1	Captain	5	Radio Cars
3	Lieutenants	2	3-Wheel Motorcycles
16	Sergeants		
78	Patrolmen		

The District has been divided into 11 foot beats. There are 4 radio car sectors, with an additional sector operating in Golden Gate Park from 6 PM to 2 AM. Generally 8 of these beats are covered by 4 men.

On the day watch Beats 2 and 4 are generally combined. Beats 7 and 8 are also combined. The areas involved are far too large to be effectively covered by one man on foot patrol. An additional 3 men are required for this foot patrol.

4 radio cars should be two man operated at night. In order to accomplish this, an additional 12 men would be required.

Total additional personnel

radio cars-12 foot patrol-3. 15

PERSONNEL AND EQUIPMENT - RICHMOND POLICE STATION

PRESENT

PERSONNEL					EQUIPMENT
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTOR CYCLE
1	3	16	78	5	2

ADDITIONAL REQUESTED

PERSONNEL					EQUIPMENT
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTOR CYCLE
			40		

	PRESENT	REQUESTED
FOOT PATROL	11	-
RADIO CAR SECTIONS	D-4, N-5	-
3/W MOTOR CYCLE	2	-
MOUNTED BEATS	6	-
PATROL WAGONS	-	-

REPORTING AREAS

PLOTS - 46

* D - Equals - Day watch

N - Equals - Night watches

RICHMOND POLICE DISTRICT - COMPONENTS

Liquor Stores	29
Drug Stores	33
Taverns, etc.	50
Food Markets	146
Restaurants	47
Amusement Centers	36
Theaters	4
Warehouses	6
Manufacturing	2
Garage	16
Parking Lot	13
Retail Establishment	746
Office Building	28
Service Station	63
Cigar Stores	6
Fountains	57
Banks	11
Churches	21
Hotel	3
Apartments	1195
Flats	4133
One Family Units	9297
Motels	2
Schools	17
Other Public Building	64
Meeting Halls	9
Playgrounds	12
Public Parks	2

OFFENSES AND ARRESTS - RICHMOND POLICE DISTRICT

YEARS 1956 - 1957

MONTH	1956 OFFENSES	1956 ARRESTS	1957 OFFENSES	1957 ARRESTS
JANUARY	274	132	237	99
FEBRUARY	242	126	232	84
MARCH	281	113	268	127
APRIL	219	123	276	114
MAY	205	112	241	132
JUNE	211	120	221	98
JULY	215	99	241	87
AUGUST	218	72	245	88
SEPTEMBER	221	105	193	89
OCTOBER	268	71	229	121
NOVEMBER	239	86		
DECEMBER	214	130		
TOTAL	2,807	1,289	2,383	1,039

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - RICHMOND POLICE DISTRICT

YEARS - 1956 - 1957

SUB TOTAL TO	OFFENSES	ARRESTS
OCTOBER 1956	2,354	1,073

SUB TOTAL TO	OFFENSES	ARRESTS
OCTOBER 1957	2,383	1,039

RICHMOND STATION

TUESDAY, JULY	2	9	16	23	30 1957
TOTAL PATROL	46	40	46	47	51
8-4 WATCH	17	17	18	20	22
4-12 WATCH	17	14	15	15	17
12-8 WATCH	12	9	13	12	12
TOTAL ON AUTO	13	12	14	13	13
8-4 WATCH	3	3	3	3	3
4-12 WATCH	6	5	6	6	6
12-8 WATCH	4	4	5	4	4
TOTAL ON 3-M/C	2	2	2	2	2
7-3 WATCH	1	1	1	1	1
3-11 WATCH	1	1	1	1	1
TOTAL ON FOOT	27	22	25	26	28
8-4 WATCH	9	9	9	10	10
4-12 WATCH	10	8	8	8	10
12-8 WATCH	8	5	8	8	8
NO. OF BEATS	11	11	11	11	11
NO. COVERED	7	8	8	8	8
NO. OF MEN ON	6	7	5	5	7

RICHMOND STATION

FRIDAY, JULY	5	12	19	26 1957
TOTAL PATROL	42	40	39	44
8-4 WATCH	17	17	14	16
4-12 WATCH	14	13	14	16
12-8 WATCH	11	10	11	12
TOTAL ON AUTO	13	13	13	13
8-4 WATCH	3	3	3	3
4-12 WATCH	6	6	6	6
12-8 WATCH	4	4	4	4
TOTAL ON 3-M/C	2	2	2	2
7-3 WATCH	1	1	1	1
3-11 WATCH	1	1	1	1
TOTAL ON FOOT	21	18	18	24
8-4 WATCH	7	6	4	7
4-12 WATCH	7	6	4	9
12-8 WATCH	7	6	7	8
NO. OF BEATS	11	11	11	11
NO. COVERED	8	6	8	8
NO. OF MEN ON	5	3	4	6

RICHMOND STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	52	52	52	50	
8 - 4 WATCH	22	19	23	19	
4 - 12 WATCH	17	18	17	16	
12 -8 WATCH	13	15	12	15	
TOTAL OF AUTO	15	16	14	16	
8 - 4 WATCH	4	3	3	3	
4 -12 WATCH	7	8	6	8	
12- 8 WATCH	4	5	5	5	
TOTAL 3/MC	2	2	2	2	
7 - 3 WATCH	1	1	1	1	
3 -11 WATCH	1	1	1	1	
TOTAL ON FOOT	27	27	27	27	
8 - 4 WATCH	9	8	10	10	
4 -12 WATCH	9	9	10	7	
12 -8 WATCH	9	10	7	10	
NO. OF BEATS	11	11	11	11	
NO. COVERED	8	8	8	8	
NO. OF MEN ON	6	6	8	4	

RICHMOND STATION

FRIDAY, NOVEMBER	1	8	15	22	29	1957
TOTAL PATROL	42	48	47	47	48	
8 - 4 WATCH	16	20	16	17	19	
4 -12 WATCH	15	16	17	16	16	
12-8 WATCH	11	12	14	14	13	
TOTAL ON AUTO	13	14	14	16	13	
8 - 4 WATCH	3	3	3	3	3	
4 -12 WATCH	6	7	7	6	6	
12- 8 WATCH	4	4	4	7	4	
TOTAL ON 3-M/C	2	2	2	2	2	
7 - 3 WATCH	1	1	1	1	1	
3 -11 WATCH	1	1	1	1	1	
TOTAL ON FOOT	21	25	27	23	26	
8 - 4 WATCH	6	9	8	7	8	
4 -12 WATCH	8	8	9	9	9	
12 -8 WATCH	7	8	10	7	9	
NO. OF BEATS	11	11	11	11	11	
NO. COVERED	8	7	6	8	8	
NO. OF MEN ON	5	6	5	6	6	

RICHMOND STATION

Day & Date		Beats Covered	No. of Men
Tues.	July 2,'57	1-10,11-4-3-10,11-2-8	6
	July 9,'57	7;8-10,11-1,3-10,11-2,4	7
	July 16,'57	10,11-1,3-10,11-8-7-2,4	5
	July 23,'57	8-1,3-10,11-7-2,4	5
	July 30,'57	10,11-4-3-10,11-2-7,8-1	7
Fri.	July 5,'57	7,8-2,4-1,3-10,11-10,11	5
	July 12,'57	2,4-1,3-10,11	3
	July 19,'57	10,11-2,4-1,3-7,8-10,11	4
	July 26,'57	10,11-10,11-1-2,4-3-7,8	6

RICHMOND STATION

Day & Date	Beats Covered	No. of Men
Fri. Nov. 1,'57	2,4-10,11-1,3-10,11-7,8	5
Nov. 8,'57	1-10,11-3,4-10,11-7,8-2	6
Nov.15,'57	1,3-8-10,11-4-10,11	5
Nov. 22'57	3,4-1-10,11-7,8-10,11-2	6
Nov. 29,'57	4-7,8-10,11-1,2-3-10,11	6
Tues. Nov. 5'57	10,11-7,8-3,4-10,11-2-1	6
Nov.12'57	7-2-1,3-8-4-10,11	6
Nov.19'57	10,11-1-8-4-3-10,11-2-7	8
Nov.26'57	7,8-3,4-1,2-10,11	4

OFFENSES AND ARRESTS - RICHMOND POLICE DISTRICT

YEAR - 1956

MONTHS	OFFENSES	ARRESTS
JANUARY	274	132
FEBRUARY	242	126
MARCH	281	113
APRIL	219	123
MAY	205	112
JUNE	211	120
JULY	215	100
AUGUST	218	72
SEPTEMBER	221	105
OCTOBER	268	71
NOVEMBER	239	86
DECEMBER	214	
TOTAL	2807	

IMPORTANT -

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau, and Headquarters Company.

OFFENSES AND ARRESTS - RICHMOND POLICE DISTRICT

YEAR - 1956

SUB. TOTAL TO NOVEMBER	OFFENSES	ARRESTS
	2,593	1,160

RICHMOND POLICE STATION

POLICE DISTRICT NO. 7

Tuesday,
December 11,1956

Francis J. Ahern,
Chief of Police

Sir: Subject: Request for Additional personnel.

In a survey made by the platoon commanders on each platoon, the following is the request made for additional personnel.

On the 8 a.m., to 4 p.m., watch, Beats #2 and # 4, and Beats #7 and #8 are covered by one patrolman. These beats are too large in area to be adequately policed by the personnel assigned to the day watch. 2 additional patrolmen requested.

On Mounted Beats No. 5 and # 9, and Beat # 4 and #8 are covered by one mounted officer. Due to the large terriority to be patrolled on above beats it is advisable that one mounted patrolman be assigned to each beats. Two additional Mounted officers requested.

Three radio patrol cars assigned to day watch, and to cover by two officers, an additional five men are requested.

To cover beats and radio car assignments for relief, etc, an additional five men are requested, for day watch.

The average assignment for foot patrol on both night watches is to cover two beats with one officer, leaving at least three beats unassigned. It is suggested that one officer be assigned to each beat.

There are eleven beats to be covered on the night watches, Beat #11 (Playland at Beach) is usually covered by two men. Seven men are requested.

There are five radio cars operating on night watches, four of these cars work 4 to 12 p.m. and 12 to 8 a. m., Radio car #5, patrolling G.G. Park, works 6 p.m., to 2 a.m., and two officers are assigned to this car. On the other four cars (one man operated) it is therefore suggested that six additional officers be assigned for radio car duty.

Request for additional personnel on each night watch is 13 men. Request for additional personnel on day watch is 14 men.(12 foot & 2 mounted) Total requested 40.

Attached hereto is a list of beats and radio car sections for both day and night watches.

Respectfully submitted,

Walter Ames,
Captain of Police,
Star No. 508

DAY PLATOON

	PRIORITY	Mounted Beats Golden Gate Park
Beat # 1.	1	Bowling Green Road to Prayer Book Cross between Main Drive and Fulton St.
Beat # 2.	2	Bowling Green Rd. to Transverse Dr. between Main Dr. and Lincoln Way.
Beat # 3.	4	Stow Lake and vicinity.
Beat # 4.	3	Prayer Book Cross to 34th. Ave. between Main Dri and Fulton St.
Beat # 5.	5	Transverse Dr. to 34th. Ave. between Main Dr. an Lincoln Way.
Beat # 6.	6	Chain of Lakes and vicinity.
Beat # 7.	7	Lincoln Way to Lands End along Beach and vicinity.
Beat # 8.	8	34th. Ave. to Beach between Main Dr. and Fulton S
Beat # 9.	9	34th. Ave. to Beach between Main Dr. and Lincoln Way. Foot patrol Richmond District.
Beat # 1.	5	Presidio Ave. from Geary to Clay and California a Sacramento from Presidio to Arguello.
Beat # 2.	7	Geary from Presidio to Arguello.
Beat # 3.	1	California and Clement, from Arguello to Park Presidio.
Beat # 4.	3	Geary from Arguello to Park Presidio.
Beat # 5.	10	Fulton and Balboa from Arguello to Park Presidio
Beat # 6.	8	California and Lake from Park Presidio to 33rd.
Beat # 7.	6	Clement from Park Presidio to 33rd. Ave.
Beat # 8.	2	Geary from Park Presidio to 33rd. Ave.
Beat # 9.	10	Balboa from Park Presidio to 33rd. Ave.
Beat # 10.	5	Balboa from 33rd. Ave. to 46th. Ave. 45th. Ave. from Balboa to Cabrillo. Cabrillo from 45th. Ave to 48th. Ave.
Beat # 11.		Great Highway from Fulton to Lands End. (covered by mounted officer on day platoon)
Radio Patrol Cars.		
Radio Car #1.		From Presidio to 6th. Ave. and Fulton to Presidi Wall.
Radio Car #2.		6th. Ave. to 18th. Ave. from Fulton to Presidio Wall.
Radio Car #3.		18th Ave to Great Hiway from Fulton to Presidi Wall

NIGHT WATCHES

RICHMOND POLICE STATION

PRIORITY		Foot Patrol Areas in the Richmond District.
4	Beat # 1.	Presidio Ave. from Geary to Clay and California and Sacramento from Presidio to Arguello.
8	Beat # 2.	Geary Blvd. from Presidio Ave. to Arguello.
1	Beat # 3.	California St. and Clement from Arguello to Park Presidio Blvd.
3	Beat # 4.	Geary Blvd. from Arguello to Park Presidio Blvd.
9	Beat # 5.	Fulton and Balboa from Arguello to Park Presidio Blvd.
7	Beat # 6.	California and Lake Sts. from Park Presidio to 33rd. Ave.
6	Beat # 7.	Clement from Park Presidio to 33rd. Ave.
2	Beat # 8.	Geary Blvd. from Park Presidio to 33rd. Ave.
11	Beat # 9.	Balboa from Park Presidio to 33rd. Ave.
5	Beat # 10.	Balboa St. from 33rd. Ave. to 46th. Ave., 45th. Ave. from Balboa to Cabrillo. Cabrillo from 45th. Ave. to 48th. ave.
7	Beat # 11.	Great Highway from Fulton to Lands End.

RADIO PATROL AREAS ON THE 4 to 12 and 12 to 8 Watches

Radio # 1.	From Presidio Ave. to Arguello Blvd. and from Fulton St. to the Presidio Wall.
Radio # 2.	From Arguello Blvd. to Park Presidio and from Fulton St. to the Presidio Wall.
Radio # 3,	From Park Presidio Blvd. to 32nd. Ave. and Fulton St. to the border of the Bay and the Presidio.
Radio # 4,	From 32nd. Ave. to Great Highway and from Fulton St. to the border of the Bay and Lands End.

Radio Patrol Area on the 6:00 P.M. to 2:00 AM. Watch.

Radio # 5.	Golden Gate Park from Fulton St. to Lincoln Way and from 3rd. Ave. to the Great Highway.

November 30, 1956

Re: REQUESTS FOR ADDITIONAL PERSONNEL AND VEHICLES.

In keeping with this Department's recent request for additional personnel, you shall immediately evaluate the needs of your particular district for additional men and vehicles.

In making such evaluation, you shall be governed only by the exercise of a sound and reasonable judgment as applied to the following question:

" IF YOU WERE GIVEN ALL THE PERSONNEL AND VEHICLES TO PROPERLY AND EFFICIENTLY PERFORM ALL THE POLICE FUNCTIONS PRESENTLY DESIRED, HOW MANY ADDITIONAL MEN AND VEHICLES WOULD YOU NEED? "

In answering this question, two factors are considered to be paramount:

1. Foot beats wherever desired by you shall be indicated. (If present foot beats are too large for effective coverage, such fact shall be indicated by your proposal for the realignment of beat boundaries and the establishment of new additional foot beats.)

2. Radio Car Operation shall take into consideration a Two Man Radio Car, particularly on the two night watches.

In setting forth your evaluation of needs, all requests for additional personnel and vehicles shall be supported by an explanation as to where such personnel would be deployed and such vehicles utilized.

The present lay-out of all beats and radio car areas shall be listed showing the priority of such beats.

Such report in TRIPLICATE, shall be submitted on or before 8:00AM, Wednesday, December 12, 1956.

FRANCIS J. AHERN,
CHIEF OF POLICE.

Ingleside District (Company H)

Presently assigned

1	Captain	5	Radio Cars
3	Lieutenants	2	3-Wheel Motorcycles
15	Sergeants	1	Patrol Wagon
74	Patrolmen		

The District has been divided into 11 foot beats. There are 5 radio car sectors on the two night watches. As an average 5 of these beats are covered by 3 men.

Generally, Beats 3, 4, 5, 7, 8 and 10 are covered when personnel are available. As a rule, Beats 1, 2, 6, 9, and 11 are not covered.

The five radio cars are presently operated as one man cars. In order to operate these vehicles as two man cars, an additional 10 men would be needed for a five day week operation; five additional men would be needed for relief in order to operate on a seven day week basis.

Total additional personnel required. 15

PERSONNEL AND EQUIPMENT - INGLESIDE POLICE STATION

PRESENT

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTOR CYCLE
1	3	15	74	5	2

ADDITIONAL REQUESTED

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTOR CYCLE
		2	22	1	

	PRESENT	REQUESTED
FOOT PATROL	11	-
RADIO CAR SECTIONS	5	1
3/W MOTOR CYCLES	1	-
MOUNTED BEATS	-	-
PATROL WAGONS	1	-

REPORTING AREAS

PLOTS - 47

INGLESIDE POLICE DISTRICT - COMPONENTS

Liquor Stores	39
Drug Stores	29
Taverns, etc.	77
Food Markets	256
Restaurants	62
Amusement Centers	8
Theaters	6
Warehouses	19
Manufacturing	58
Garage	14
Parking Lot	17
Retail Establishment	691
Office Building	70
Service Station	89
Cigar Stores	8
Fountains	42
Banks	7
Churches	50
Hotel	7
Apartments	303
Flats	2,279
One Family Units	27,631
Motels	1
Schools	41
Other Public Buildings	26
Meeting Halls	8
Playgrounds	13
Public Parks	8

OFFENSES AND ARRESTS - INGLESIDE POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	310	249	281	196
FEBRUARY	258	213	290	152
MARCH	301	193	350	149
APRIL	309	199	305	162
MAY	309	197	289	191
JUNE	273	210	321	154
JULY	223	159	305	166
AUGUST	254	143	354	167
SEPTEMBER	239	103	316	164
OCTOBER	265	181	384	251
NOVEMBER	263	172		
DECEMBER	295	182		
TOTAL	3,299	2,201	3,195	1,752

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - INGLESIDE POLICE DISTRICT

YEARS - 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	2,741	1,847

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	3,195	1,752

INGLESIDE STATION

TUESDAY, JULY	2	9	16	23	30 1957
TOTAL PATROL	36	36	41	39	47
8-4 WATCH	15	13	14	14	16
4-12 WATCH	9	10	15	13	16
12-8 WATCH	12	10	12	12	15
TOTAL ON AUTO	15	16	15	15	16
8-4 WATCH	5	5	5	5	5
4-12 WATCH	5	6	5	5	6
12-8 WATCH	5	5	5	5	5
TOTAL ON 3-M/C	2	2	2	2	2
7-3 WATCH	1	1	1	1	1
3-11 WATCH	1	1	1	1	1
TOTAL ON FOOT	19	18	24	22	29
8-4 WATCH	9	7	8	8	10
4-12 WATCH	3	6	9	7	9
12-8 WATCH	7	5	7	7	10
NO. OF BEATS	11	11	11	11	11
NO COVERED	4	5	8	7	8
NO. OF MEN ON	2	3	6	4	6

INGLESIDE STATION

FRIDAY, JULY	5	12	19	26 1957
TOTAL PATROL	35	34	38	31
8-4 WATCH	155	15	14	13
4-12 WATCH	12	11	13	18
12-8 WATCH	8	8	11	10
TOTAL ON AUTO	15	15	15	15
8-4 WATCH	5	5	5	5
4-12 WATCH	5	5	5	5
12-8 WATCH	5	5	5	5
TOTAL ON 3-M/C	2	2	2	1
7-3 WATCH	1	1	1	1
3-11 WATCH	1	1	1	0
TOTAL ON FOOT	18	17	21	15
8-4 WATCH	9	9	8	7
4-12 WATCH	6	5	7	3
12-8 WATCH	3	3	6	5
NO OF BEATS	11	11	11	11
NO. COVERED	6	4	6	2
NO OF MEN ON	4	2	5	1

INGLESIDE STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	43	40	42	38	
8-4 WATCH	16	14	13	14	
4-12 WATCH	13	14	17	11	
12-8 WATCH	14	12	12	13	
TOTAL OF AUTO	16	15	18	15	
8-4 WATCH	5	5	5	5	
4-12 WATCH	5	5	7	5	
12-8 WATCH	6	5	6	5	
TOTAL 3-M/C	2	2	1	2	
7-3 WATCH	1	1	0	1	
3-11 WATCH	1	1	1	1	
TOTAL ON FOOT	25	23	23	21	
8-4 WATCH	10	8	8	8	
4-12 WATCH	7	8	9	5	
12-8 WATCH	8	7	6	8	
NO. OF BEATS	11	11	11	11	
NO. COVERED	6	8	5	5	
NO. OF MEN ON	4	5	4	3	

INGLESIDE STATION

FRIDAY, NOVEMBER	1	8	15	22	29	1957
TOTAL PATROL	35	36	42	36	38	
8 - 4 WATCH	13	15	15	15	15	
4 - 12 WATCH	12	11	14	11	12	
12 - 8 WATCH	10	10	13	10	11	
TOTAL ON AUTO	15	16	17	15	16	
8 - 4 WATCH	5	5	5	5	5	
4 - 12 WATCH	5	6	6	5	5	
12 - 8 WATCH	5	5	6	5	6	
TOTAL ON 3-M/C	2	2	2	1	2	
7 - 3 WATCH	1	1	1	1	1	
3 - 11 WATCH	1	1	1	0	1	
TOTAL ON FOOT	18	18	23	20	20	
8 - 4 WATCH	7	9	9	9	9	
4 - 12 WATCH	6	4	7	6	6	
12 - 8 WATCH	5	5	7	5	5	
NO. OF BEATS	11	11	11	11	11	
NO. COVERED	7	1	6	5	5	
NO. OF MEN ON	5	1	3	4	3	

INGLESIDE STATION

Day & Date	Beats covered	No. of Men
Tues. July 2, '57	5,7-3,4	2
July 9, '57	3,4-5-7,10	3
July 16, '57	3,4-10-7-5-1,2-8	6
July 23, '57	8-1,2-3,4-5,7	4
July 30, '57	1-2-5-7-3,4-8-10	6
Fri. July 5, '57	5-7,10,-8-3,4	4
July 12, '57	3,4-5,7	2
July 19, '57	7-5-8-3,4-10	5
July 26, '57	5,7	1

INGLESIDE STATION

Day & Date	Beats Covered	No. of Men
Fri. Nov. 1, '57	8-3-5-3,4-7,10	5
Nov. 8, '57	5	1
Nov. 15, '57	1,2-3,4-5,7	3
Nov. 22, '57	5-7-8-3,4	4
Nov. 29, '57	3,4-8-5,7	3
Tues. Nov. 5, '57	5-7,10-8-3,4	4
Nov. 12, '57	1,2-8-5-3,4-7,10	5
Nov. 19, '57	5-8-3,4-10	4
Nov. 26, '57	3,4-8-5,7	3

OFFENSES AND ARRESTS - INGLESIDE POLICE DISTRICT

YEAR - 1956

MONTHS	OFFENSES	ARRESTS
JANUARY	310	249
FEBRUARY	258	213
MARCH	301	193
APRIL	309	199
MAY	309	197
JUNE	273	210
JULY	223	159
AUGUST	254	143
SEPTEMBER	239	103
OCTOBER	265	181
NOVEMBER	263	172
DECEMBER	295	
TOTAL -	3299	

IMPORTANT -
The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau, and Headquarters Company.

OFFENSES AND ARRESTS - INGLESIDE POLICE DISTRICT

YEAR - 1956

SUB. TOTAL TO NOVEMBER	OFFENSES	ARRESTS
	3,004	2,019

INGLESIDE STATION
Police District No. 8

Francis J. Ahern,
Chief of Police

San Francisco, California
Tuesday, December 11, 1956

Sir:-

Subject: Requests for Additional Personnel and Vehicles.

In connection with your communication of November 30th, in the matter of additional personnel and vehicles required to properly and efficiently patrol this police district, I respectfully report as follows:

A report has been submitted by each of the three Lieutenants assigned to this company, which reports set forth the number of men and vehicles required to properly police this district on their respective tours of duty. I have perused these reports and agree with the requests made by them, with the exception of dividing the district into three patrol sections for sergeants. My disapproval of this recommendation is based on my belief that the number of patrol beats in the district, would not justify three patrol sergeants at the same time.

Apart from the possibility of establishing another patrol section for an additional radio car, I believe that an additional radio car should be provided for the station for use by the Platoon Commander to patrol the district during their tours of duty, and to be also used while other radio cars are disabled because of mechanical failures, radio repairs, delivering station orders, etc.,

I do not recommend any changes in foot beats in this district at the present time.

I believe that two men should be assigned to radio patrol cars on the night watches, particularly as darkness sets in.

The lay out of beats in this district are as provided in the "basic patrol plan" as provided by the Supervising Captain's Office, and I do not recommend any change in such plan as it appears to adequately provide for the foot patrol needs of the district.

Attached please find the original reports submitted to me by the Lieutenants of this company covering the subject as well as a listing of the patrol beats showing their boundaries as well as their priority. Listing of the radio patrol car sections also enclosed.

Respectfully Submitted,

Edward P. Donahue,
Captain of Police,
Star #568

INGLESIDE STATION
San Francisco Police Department.

Edward P. Donahue,
Captain of Police

December 9, 1956

Sir:

In connection with the communication from the Chief of Police, dated November 30, 1956, dealing with requests for additional personnel and vehicles, I wish to state as follows:

I believe that no change should be made in foot beats as presently designated in the Ingleside District. There are eleven foot beats - "Basic Patrol Plan - All Watches", heretofore issued from the Supervising Captain's office.

There are five radio patrol cars assigned to this district, and each patrol car is assigned a section of the district. These section boundaries are ignored however when it becomes necessary to do so. There is one man assigned to each radio car.

There is one patrolman assigned to a three-wheel motorcycle, 7 a. m. to 3 p. m. watch, Monday through Friday, to patrol this district, in accordance with official orders of the Chief of Police, heretofore issued.

There is one patrol wagon driver on the 8 a. m. to 4 p. m. watch. We usually detail a patrolman on wagon duty and two patrolmen when the patrol wagon driver is off duty.

There are five sergeants assigned to the 8 a. m. to 4 p. m. watch. Two sergeants are assigned to patrol the district; one as station keeper; one as station duty, and one for relief work when the others are off duty.

There are six patrolmen assigned to process and serve traffic warrants and do some special duty work from time to time on the 8 a. m. to 4 p. m. watch, but it becomes necessary for them to follow up on some cases and do some night work at times.

The above mentioned personnel compose a total of 39, or a total of 1584 man hours per week, assuming that all details are covered. Based on each man working 40 hours per week our present numerical personnel is adequate to suffice for said purpose. In other words, we require 39 men to do the job.

Due to the number of times that our radio cars are required to be tied up for repairs, it not alone impairs efficient service but also result in a loss of manpower.

Respectfully submitted,

Hugh J. Conroy
Lt. of Police, #450

POLICE DEPARTMENT
CITY AND COUNTY OF SAN FRANCISCO

Police District No. 8
Ingleside Station

Friday, Dec. 7, 1956

Captain Edward P. Donahue,

Sir: - I respectfully report the following:

SUBJECT: Request for additional personnel & Equipment - Lt. Scanlon's platoon

Present regular strength		Proposed future strength and additional men		additional men
Lieut.	1	Lieut.	1	
Sergts.	5	Sergts.	6	1
Patrolmen	20	Ptrlmn.	31	11
Total	26	Total	38	12

To properly and efficiently perform the police functions of this district on my night platton, I would say that the above listed men would be a minimum.

Present regular vehicular		Proposed future vehicular		additional car
Radio cars	5	Radio Cars	6	1
Patrol Wagon	1	Pat.Wagon	1	
3 Wheel M/C	1	3 WheelM/C	1	
				1

To properly and efficiently perform the police functions of this district on my night platoon I suggest the addition of another radio car.

The above additions take into account the reduction of beats for foot patrol from 11 beats to 7, eliminating 6, 9 and 11 and combining beats 1 and 2. The addition of a Radio Car and division of districts into 3 sections for 3 patrol sergeants.

PROPOSED DISTRIBUTION OF MANPOWER

1 Lieutenant
6 Sergeants .... 3 patrol Sergeants 2 station 1 relief
31 Patrolmen
7 regularly assigned to Beats
3 relief men
12 Regular Radio car men, 2 man cars
5 Relief men
2 Patrol Wagon Men
1 Relief patrol wagon man
1 Station duty
Total 38 31

Respectfully submitted,

Martin J. Scanlan,
Lieutenant of Police, #144

POLICE DEPARTMENT
CITY AND COUNTY OF SAN FRANCISCO

INGLESIDE STATION Saturday, December 8, 1956

TO: EDWARD P. DONAHUE
CAPTAIN OF POLICE.

SUBJECT: SHORTAGE OF MANPOWER ON MY PLATOON.

The following information regarding manpower on hand needed to adequately and efficiently perform the police function of my platoon is hereby submitted. It must be noted that the number needed has been kept at an absolute minimum, not having taken into account replacements for those who are on annual leave, sick leaves, disability leaves, etc.,

Patrolman man-hours per week to cover 11 foot beats 616

Patrolman man-hours per week to man 5 radio cars (2 men).....560

Patrolman man-hours per week to man patrol wagon.....112

Minimum patrolman hours per week necessary.....1288

Minimum number of patrolmen necessary 32

Maximum number of patrolmen available at present.....22

Minimum number of additional patrolmen needed 10

Man-hours per week necessary for supervisory duties.....280

Supervisory personnel necessary 7

Supervisory Personnel available.....6

Minimum number of additional supervisory personnel needed 1

Respectfully Submitted,

John P. Cassidy,
Lieutenant of Police
Star #13

DESCRIPTION OF BEAT ASSIGNMENTS IN INGLESIDE POLICE DISTRICT

BEAT NO.		Priority #
1.	Precita Avenue from the East line of Alabama Street to Mission St. and the area bounded by the South line of Army St., the East line of Mission St. and the West line of Valencia St.	7
2.	29th Street from Mission to Noe St. & Church St. from the center of Army St. to the South line of 30th St.	8
3.	Mission St. from Valencia to Bosworth St.	2
4.	Cortland Ave from Mission to Putnam St.	5
5.	Mission St. from the North line of Trumbull St. to the South line of Onandaga St. Also Ocean Ave. from Mission St. to the West line of Alemany Blvd.	1
6.	Diamond St. from the North line of Chenery to San Jose Ave. San Jose Ave from Diamond St. to the south line of Paulding St.	6
7.	Mission St. from the South line of Onandaga to the South line of Geneva Ave. Geneva Ave from Alemany to Naples. Center line of Naples to south line of Rolph St.	3
8.	Ocean Ave from the East line of Phelan Ave to the East line of Manor Drive.	4
9.	Monterey Blvd. from the East line of Baden St. to the West line of Ridgewood St. Also the area bounded by Monterey Blvd. the East line of Detroit St., the South line of Judson Ave., the West line of Phelan Ave., The South line of Flood Ave and the West line of Ridgewood Ave.	9
10.	Mission St. from the South line of Geneva Ave to the County line; Sickles Ave from Mission to Huron.	10
11.	San Jose Ave. from Farallones to Sickles; Sickles Ave from San Jose to Alemany Blvd. Alemany from Sickles to San Jose Ave; San Jose Ave from Alemany to Sagamore St. Sagamore from San Jose Ave to Capitol; Capitol from Sagamore to Farallones; Farallones from Capitol to San Jose Ave.	11

November 30, 1956

Re: REQUESTS FOR ADDITIONAL PERSONNEL AND VEHICLES.

In keeping with this Department's recent request for additional personnel, you shall immediately evaluate the needs of your particular district for additional men and vehicles.

In making such evaluation, you shall be governed only by the exercise of a sound and reasonable judgment as applied to the following question:

" IF YOU WERE GIVEN ALL THE PERSONNEL AND VEHICLES TO PROPERLY AND EFFICIENTLY PERFORM ALL THE POLICE FUNCTIONS PRESENTLY DESIRED, HOW MANY ADDITIONAL MEN AND VEHICLES WOULD YOU NEED? "

In answering this question, two factors are considered to be paramount:

1. Foot beats wherever desired by you shall be indicated. (If present foot beats are too large for effective coverage, such fact shall be indicated by your proposal for the realignment of beat boundaries and the establishment of new additional foot beats.)

2. Radio Car Operation shall take into consideration a Two Man Radio Car, particularly on the two night watches.

In setting forth your evaluation of needs, all requests for additional personnel and vehicles shall be supported by an explanation as to where such personnel would be deployed and such vehicles utilized.

The present lay-out of all beats and radio car areas shall be listed showing the priority of such beats.

Such report in TRIPLICATE, shall be submitted on or before 8:00 AM, Wednesday, December 12, 1956.

Taraval District (Company I)

Presently assigned

1	Captain	5	Radio Cars
3	Lieutenants	2	3-Whell Motorcycles
16	Sergeants		
71	Patrolmen		

The District has been divided into 9 foot beats. There are 5 radio car sectors. Of the 9 foot beats, it is rare for more than 3 to be covered with an average of 2 men.

The five radio cars are all one man operated. As with the Richmond and Ingleside Districts in order to change to two man operation, 15 additional men would be required.

Total additional personnel required 15

PERSONNEL AND EQUIPMENT - TARAVAL POLICE STATION

PRESENT

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTOR CYCLE
1	3	16	71	5	2

ADDITIONAL REQUESTED

PERSONNEL				EQUIPMENT	
CAPT.	LIEUT.	SGT.	PTLMN.	CARS	3/W MOTOR CYCLE
			37		

	PRESENT	REQUESTED
FOOT PATROL	9	1
RADIO CAR SECTIONS	5	-
3/W MOTOR CYCLES	2	-
MOUNTED BEATS	5	-
PATROL WAGONS	-	-

REPORTING AREAS

PLOTS - 52

NOTE - The added beat to cover the Stonestown Area.

TARAVAL POLICE DISTRICT - COMPONENTS

Liquor Stores	34
Drug Stores	46
Taverns, etc.	43
Food markets	124
Restaurants	68
Amusement Centers	2
Theaters	4
Warehouses	7
Manufacturing	0
Garage	12
Parking Lot	5
Retail Establishment	1061
Office Building	42
Service Station	101
Fountains	14
Banks	11
Churches	42
Apartments	357
Flats	763
One Family Units	26,357
Motels	3
Schools	34
Other Public Building	22
Meeting Halls	10
Playgrounds	10
Public Parks	2

OFFENSES AND ARRESTS - TARAVAL POLICE DISTRICT

YEARS 1956 - 1957

	1956		1957	
MONTH	OFFENSES	ARRESTS	OFFENSES	ARRESTS
JANUARY	239	87	268	57
FEBRUARY	248	84	258	70
MARCH	279	91	276	77
APRIL	230	92	255	71
MAY	264	79	282	97
JUNE	230	92	292	75
JULY	255	70	282	75
AUGUST	239	54	260	62
SEPTEMBER	279	79	264	88
OCTOBER	267	79	310	73
NOVEMBER	263	77		
DECEMBER	243	84		
TOTAL	3,036	968	2,747	745

IMPORTANT

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - TARAVAL POLICE DISTRICT

YEARS - 1956 - 1957

SUB TOTAL TO OCTOBER 1956	OFFENSES	ARRESTS
	2,530	807

SUB TOTAL TO OCTOBER 1957	OFFENSES	ARRESTS
	2,747	745

TARAVAL STATION

TUESDAY, JULY	2	9	16	23	30 1957
TOTAL PATROL	34	33	42	37	39
8-4 WATCH	17	16	21	29	22
4-12 WATCH	10	9	12	9	9
12-8 WATCH	7	8	9	8	8
TOTAL ON AUTO	15	15	15	16	15
8-4 WATCH	5	5	5	5	5
4-12 WATCH	5	5	5	6	5
12-8 WATCH	5	5	5	5	5
TOTAL ON 3-M/C	3	3	3	3	3
7-3 WATCH	3	3	3	3	3
3-11 WATCH	0	0	0	0	0
TOTAL ON FOOT	13	12	21	15	18
8-4 WATCH	6	5	10	0	11
4-12 WATCH	5	4	7	3	4
12-8 WATCH	2	3	4	3	3
NO. OF BEATS	9	9	9	9	9
NO. COVERED	2	2	4	1	2
NO. OF MEN ON	2	2	4	1	2

TARAVAL STATION

FRIDAY, JULY	5	12	19	26 1957
TOTAL PATROL	32	31	38	33
8-4 WATCH	15	17	20	20
4-12 WATCH	9	5	10	6
12-8 WATCH	8	9	8	7
TOTAL ON AUTO	15	14	15	15
8-4 WATCH	5	5	5	5
4-12 WATCH	5	4	5	5
12-8 WATCH	5	5	5	5
TOTAL ON 3-M/C	3	3	3	3
7-3 WATCH	3	3	3	3
3-11 WATCH	0	0	0	0
TOTAL ON FOOT	12	12	16	11
8-4 WATCH	5	7	8	8
4-12 WATCH	4	1	5	1
12-8 WATCH	3	4	3	2
NO. OF BEATS	9	9	9	9
NO. COVERED	2	0	3	0
NO. OF MEN ON	2	0	3	0

TARAVAL STATION

TUESDAY, NOVEMBER	5	12	19	26	1957
TOTAL PATROL	43	49	46	49	
8-4 WATCH	22	26	24	22	
4-12 WATCH	12	13	10	17	
12-8 WATCH	9	10	12	10	
TOTAL OF AUTO	16	16	15	19	
8-4 WATCH	5	6	5	5	
4-12 WATCH	6	5	5	9	
12-8 WATCH	5	5	5	5	
TOTAL 3-M/C	3	3	3	3	
7-3 WATCH	3	3	3	3	
3-11 WATCH	0	0	0	0	
TOTAL ON FOOT	21	26	25	23	
8-4 WATCH	11	13	13	10	
4-12 WATCH	4	5	7	5	
12-8 WATCH	4	5	7	5	
NO. OF BEATS	9	9	9	9	
NO. COVERED	4	5	3	5	
NO. OF MEN ON	4	5	3	5	

TARAVAL STATION

FRIDAY, NOVEMBER	1	8	15	22	29	1957
TOTAL PATROL	41	38	36	32	36	
8 - 4 WATCH	22	19	17	16	18	
4 -12 WATCH	8	9	10	7	9	
12- 8 WATCH	11	11	9	9	9	
TOTAL AUTO	16	15	15	15	15	
8 - 4 WATCH	6	5	5	5	5	
4 -12 WATCH	5	5	5	5	5	
12- 8 WATCH	5	5	5	5	5	
TOTAL ON 3-M/C	3	3	3	3	3	
7 - 3 WATCH	3	3	3	3	3	
3 -11 WATCH	0	0	0	0	0	
TOTAL ON FOOT	19	18	16	12	15	
8 - 4 WATCH	10	8	7	6	7	
4 -12 WATCH	3	4	5	2	4	
12- 8 WATCH	6	6	4	4	4	
NO. OF BEATS	9	9	9	9	9	
NO. COVERED	0	1	3	0	4	
NO. OF MEN ON	0	1	3	0	4	

TARAVAL STATION

Day & Date	BEATS COVERED	NO. OF MEN
Tues. July 2, '57	8-1	2
July 9, '57	1-6	2
July 16, '57	6-2-1-8	4
July 23, (58	1	1
July 30, '57	8-1	2
Fri. July 5, '57	1-8	2
July 12, '57	0	0
July 19, '57	6-8-1	3
July 26, '57	0	0

TARAVAL STATION

DAY & DATE	BEATS COVERED	NO. OF MEN
Fri. Nov. 1, '57	0	0
Nov. 8, '57	8	1
Nov.15, '57	1-8-6	3
Nov.22, '57	0	0
Nov.29, '57	6-1-8-6	4
Tues. Nov. 5, '57	8-6-2-1	4
Nov. 12, '57	5-2-1-8-6	5
Nov. 19, '57	8-6-1	3
Nov. 26, '57	5-2-1-8-6	5

OFFENSES AND ARRESTS - TARAVAL POLICE DISTRICT

YEAR - 1956

MONTHS	OFFENSES	ARRESTS
JANUARY	239	87
FEBRUARY	248	84
MARCH	279	91
APRIL	230	92
MAY	264	79
JUNE	230	92
JULY	255	70
AUGUST	239	54
SEPTEMBER	279	79
OCTOBER	267	79
NOVEMBER	263	77
DECEMBER	243	
TOTAL -	3036	

IMPORTANT -

The above arrests do not include those made by the Bureau of Inspectors, Bureau of Special Services, Company K, Juvenile Bureau and Headquarters Company.

OFFENSES AND ARRESTS - TARAVAL POLICE DISTRICT

YEAR - 1956

SUB. TOTAL TO NOVEMBER	OFFENSES	ARRESTS
	2,793	884

POLICE DEPARTMENT
City and County of San Francisco
******

Taraval Station
Police District #9.

Tuesday
December 11, 1956

Francis J. Ahern
Chief of Police

SIR:- I respectfully report the following:

SUBJECT: RE: Requests for additional personnel and vehicles, per your letter under date of November 30, 1956.

At the present time there are 9 foot patrol beats established in this district. When there are available patrolmen on the 8-4 watch, all 9 beats are covered. However, on the night watches beats #3 - 7 and 9 are rarely if ever covered, for the following reasons: beat #3 is predominantly residential in nature, with occasional small shopping areas; beat #7, comprises chiefly Sigmund Stern Grove, located at 19th Ave. & Sloat Blvd., Larsen Playgrounds, bounded by Ulloaeon the north & Wawona on the south, from 19th to 20th Ave., and aside from a small shopping area on Vicente St., from 23rd to 24th Ave., is mostly residential; beat #9 comprises mainly the Fleishhacker Park, playgrounds and Zoo. The other 6 beats are covered when men are available. On the day watch, on account of the necessity to cover school crossings, of which there are 14 in this district, when the men are available, all beats are covered.

In my opinion, the Stonestown Shopping Area should be established as a foot patrol beat on all watches. At present the radio car patrolling in the vicinity is responsible for patrolling this area, however, it is of such importance, a foot patrolman should be assigned on a full time basis. If such assignment were made, 4 additional men should be assigned to this company; 3 for patrol and an additional officer to relieve on normal days off.

There are also 7 standing details on the day watch as follows; Police Range, Harding Golf Course, Fleishhacker Pool, Fleishhacker Playgrounds, Fleishhacker Zoo, and 2 men for station duty. To replace the 9 officers on foot patrol and the 7 men on details on their normal watches off, it would require the assigning of 4 additional men on the 8-4 watch.

On the night watches to replace officers on foot patrol, station duty and Police Range, it would require an assignment of 3 additional men on each watch, or a total of 6 in all.

There are 5 radio cars assigned to this district at the present time, all 1 man cars, making a total of 15 radio car officers on the 3 watches. On a 2 man car basis, for the 3 watches an additional 15 officers would be required. Taking into consideration, replacements on normal watches off, an additional 8 men would be required, making a total of 23 for radio car patrol.

The 5 radio cars assigned at present, are, in my opinion, sufficient to properly police this district. Also, the 2 three wheel M/C assigned to this company are adequate at the present time. Accordingly, 37 patrolmen should be assigned in addition to the present personnel to properly police this district. Priority lists of beats and patrol and radio car sections attached hereto.

/s/ Thos. J. Flanagan, Capt. of Police #288

P O L I C E D E P A R T M E N T
City and County of San Francisco

TO: FRANCIS J. AHERN
Chief of Police

TARAVAL STATION
MONDAY, DECEMBER 10, '56

SUBJECT: PRIORITY OF PATROL SECTIONS AND RADIO PATROL SECTIONS.

PATROL SECTIONS:

1st Section:.. Area bounded by the center lines of Lincoln Way, 7th Avenue and Laguna Honda Blvd., the north lines of Dewey Blvd. and Taraval Street to the Ocean Beach.

2nd Section:.. All area south of Taraval Street and Dewey Blvd., including both sides of Taraval Street and Dewey Blvd.

RADIO PATROL SECTIONS:

Radio #1.. Center lines of 19th Avenue, Lincoln Way, 7th Avenue and Laguna Honda Blvd., and the north lines of Dewey Blvd. and Taraval Street.

Radio #2.. Center lines of 19th Avenue, Lincoln Way and 33rd Ave. and the north line of Taraval Street.

Radio #3.. Center lines of 33rd Avenue and Lincoln Way the Ocean Beach and the north line of Taraval Street.

Radio #4.. North lines of Taraval Street and Dewey Blvd. the center lines of Woodside Avenue (including Youth Guidance Center) Portola Drive and Sloat Blvd. to Ocean Beach. Including both sides of Taraval Street and Dewey Blvd.

Radio #5.. All area south of the center line of Sloat Blvd. to the San Mateo County line.

RESPECTFULLY SUBMITTED:

/s/ THOMAS I. FLANAGAN
Captain of Police Star #288

P O L I C E D E P A R T M E N T
City and County of San Francisco

TO: Francis J. Ahern
Chief of Police

Taraval Police Station
Monday, Dec. 10, 1956

Subject: Priority of foot patrol beats in the Taraval Police District

BEAT #1. Area bounded by the center lines of 19th Avenue, Lincoln Way and 7th Avenue and the south line of Judah Street to point of commencement.

BEAT #8. East line of Claremont from center line of Portola Dr. to north line of Dorchester Way, Ulloa Street from east line of Claremont Blvd. to north line of West Portal Ave. from north line of Ulloa to center line of Junipero Serra Blvd. and St. Francis Blvd's. Then south along center line of Junipero Serra Blvd. to south line of Ocean Ave. West on Ocean Ave. to center line of 19th Ave.

BEAT #6. Both sides of Taraval Street from the east line of 17th Ave. to the west line of 36th Ave.

BEAT #2. Area bounded by the center line of 19th Ave. Lincoln Way and 30th Ave. and the south line of Judah Street to point of commencement.

BEAT #5. Area bounded by the center line of 19th Ave. north line of Lawton Street, west line of 28th Ave. and south line of Noriega Street, to point of commencement.

BEAT #4. Area bounded by the center line of 41st Ave. and Lincoln Way to the Lower Great Highway, South on Lower Great Highway to the south line of Lawton Street. East on Lawton Street to the east line of 47th Ave. North on 47th Ave. to the south line of Judah Street. East on the south line of Judah Street to center line of 41st Ave. then north to point of commencement.

BEAT #3. Area bounded by the center line of 30th Ave. Lincoln Way and 41st Ave. and the south line of Judah Street to point of commencement.

BEAT #7. Area bounded by the center line of 19th Ave. south line of Taraval Street, east line of 38th Ave. and north line of Sloat Blvd. (Not including 38th Ave. Taraval Street, or Sloat Blvd.)

BEAT #9. Area bounded by north line of Sloat Blvd. east line of Great Highway Extension to the Skyline Blvd. and center line of Skyline Blvd. to north line of Sloat Blvd.

Respectfully submitted

Thomas I. Flanagan
Captain of Police, Star #288

November 30, 1956

Re: REQUESTS FOR ADDITIONAL PERSONNEL AND VEHICLES.

In keeping with this Department's recent request for additional personnel, you shall immediately evaluate the needs of your particular district for additional men and vehicles.

In making such evaluation, you shall be governed only by the exercise of a sound and reasonable judgment as applied to the following question:

" IF YOU WERE GIVEN ALL THE PERSONNEL AND VEHICLES TO PROPERLY AND EFFICIENTLY PERFORM ALL THE POLICE FUNCTIONS PRESENTLY DESIRED, HOW MANY ADDITIONAL MEN AND VEHICLES WOULD YOU NEED? "

In answering this question, two factors are considered to be paramount:

1. Foot beats wherever desired by you shall be indicated. (If present foot beats are too large for effective coverage, such fact shall be indicated by your proposal for the realignment of beat boundaries and the establishment of new additional foot beats.)

2. Radio Car Operation shall take into consideration a Two Man Radio Car, particularly on the two night watches.

1.

In setting forth your evaluation of needs, all requests for additional personnel and vehicles shall be supported by an explanation as to where such personnel would be deployed and such vehicles utilized..

The present lay-out of all beats and radio car areas shall be listed showing the priority of such beats.

Such report in TRIPLICATE, shall be submitted on or before 8:00 a.m., Wednesday, December 12, 1956.

FRANCIS J. AHERN
CHIEF OF POLICE